



28,588

CONTINUED

BELGIUM Fr 30; DENMARK Kr 6.00; FRANCE Fr 4.50; GERMANY DM 2.0; ITALY L 1,000; NETHERLANDS Fl 2.25; NORWAY Kr 6.00; PORTUGAL Esc 50; SPAIN Ptas 75; SWEDEN Kr 6.00; SWITZERLAND Fr 2.0; IRE 42p; MALTA 25c

## NEW CEREAL

### Gulf oil fears after attack on Kuwait

The threat to Gulf oil supplies from the war between Iran and Iraq resurfaced yesterday when Iranian aircraft bombed and damaged an oil-gathering station in northern Kuwait.

The attack was strongly denied in Tehran but, in Washington, Mr Alexander Haig, U.S. Secretary of State, told the U.S. Senate Foreign Relations Committee that U.S. A-6s radar aircraft based in Saudi Arabia monitored the incident. He used the incident to emphasise the importance of the \$5.5bn (\$4.6bn) Awaacs deal with the Saudis. Back Page

Earlier Mr Haig told the committee that a U.S. "presence" would be maintained on the five Awaacs aircraft well into the 1990s. The deal faces fierce opposition from both houses of Congress.

### Times peace

Closure of the Times and Sunday Times was averted last night after a second intervention by Mr Len Murray, TUC general secretary. Back Page

### Beirut killings

Up to 40 were killed and hundreds wounded when a car bomb exploded in a crowded street in Beirut's Palestinian quarter. Page 2

### 'Yellow rain' tour

A U.S. Government group is visiting European capitals to present evidence of "yellow rain"—lethal chemical weapons allegedly used by Soviet-supported troops in Southeast Asia. Page 2

### FitzGerald acts

Irish Premier Garret FitzGerald has asked the republic's attorney-general to review the constitution, particularly clauses concerning the jurisdiction of Northern Ireland and those banning divorce. Page 2

### Typhoid cases

Two adults and two children were being treated for typhoid in Birmingham but doctors said there was no cause for public alarm.

### Tory MP dies

Conservative's face another electoral test this winter following the death of Sir Graham Page, 70, Tory MP for Crosby. He had held the seat since 1953 and had a 19,272 majority in the last election.

### Escapes sought

Police are hunting four prisoners, two of them handcuffed together, who escaped from a prison coach in Forest Hill, South London.

### Gallantry award

Customs investigator Peter Bennett, shot trying to arrest a drug smuggler, will receive the Queen's Gallantry Medal posthumously. Two policemen who captured the man will also receive the medal.

### Aborigine plea

A delegation of Aborigines will visit southern Africa and the Caribbean next month to seek support for a boycott of next year's Commonwealth Games.

### Fleet's farewell

The Royal Navy will offer a form of sea warfare spanning 400 years on December 9 when HMS London fires the fleet's last broadside.

### Briefly...

Four guinea killed a former Italian Army Lieutenant in Rome.

Torquay and Richmond called off rugby matches with South African side Durban Collegians.

Ghana's President Hilla Limann sacked nine ministers, including three cabinet members.

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS		FALLS	
Ass Call	190 + 20	Eglington	270 + 10
Assed Book P/Bs	293 + 20	LASMO	485 + 30
Baker Elec	28 + 15	Pict Petroleum	210 + 20
Berkeley Hambro	223 + 8	Silvermines	87 + 10
Bovthorpe	172 + 12	Westfield Minerals	70 + 6
Firth (G.M.)	131 + 9		
Fitch Lovell	73 + 9	Treas 94pc 1983	£904 - 1
Grant Brothers	150 + 25	Barrett Dymnms	214 - 4
Grattan Warhodes	90 + 8	Christies Intl	148 - 17
Hiltons Footwear	104 + 9	Ezhar	160 - 20
Hunting Gibson	105 + 9	Peters Stores	78 - 10
Linford	285 + 7	Plessey	300 - 8
Office Electronic	100 + 10	Tube Invs	112 - 6
Oliver (G.) A	96 + 10	Allstate	62 - 6
Terra-Constate	103 + 7	Greenbushes Tin	80 - 15
Turris	117 + 10	North Broken Hill	161 - 8
Warren Plants		Poseidon	207 - 8

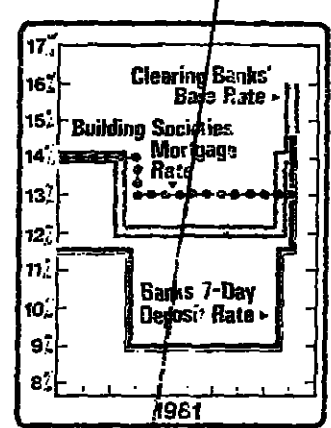
## Setback for economic strategy as lending rates rise to 16%

BY DUNCAN CAMPBELL-SMITH AND ANATOLE KALESKY

THE BRITISH clearing banks yesterday raised their base lending rates by 2 percentage points to 16 per cent. The move, accompanied by upward adjustments across the broad range of their commercial banking services, followed an earlier increase of 2 percentage points to 14 per cent only 16 days ago. The banks blamed their need for higher lending rates on changes in the money markets where short-term rates have risen significantly in recent days. The move to a higher base rate level had been generally anticipated in the markets, which appeared to draw some comfort from it. But it was greeted with dismay in many industrial quarters.

Although Sir Geoffrey Howe, the Chancellor of the Exchequer, yesterday insisted that the tentative economic recovery which began in the spring would continue despite the jump in interest rates, the events of the past few weeks represent a significant setback for the Government's economic strategy.

Even before the increase in base rates two weeks ago, indications were emerging that the recovery from recession could prove even slower than had been expected in the summer. September's figures for un-



employment, the longer leading indicators of cyclical trends and the CBI business opinion survey published this week were all somewhat disappointing.

The new base rates will mean charges of 17 per cent for the best industrial borrowing and overdraft prices of 19.21 per cent for most personal customers.

However, the banks have narrowed the margin between their lending charges and the rates now available on deposit. This spread was formerly 2 1/2 or 3 percentage points. By lifting their seven-day deposits to 14 1/2 per cent most of the clearer

have accepted a reduced spread of 1 1/2 percentage points. Lloyds, the odd man out with a two-point spread, yesterday expressed some surprise at this policy change by its competitors.

Sterling reacted firmly to the base rate news, particularly against a slightly weaker dollar. It immediately gained 1 cent when the first increase was announced by Barclays in mid-morning. It rose further in the early afternoon, closing at \$1.8315, up 2.85 cents on Wednesday's finish. It also gained against the D-Mark, from DM 4.186 to DM 4.2575.

Other markets were generally unchanged. Dealers said that the clearer's action had been discounted over recent days as upward pressure on interest rates grew increasingly evident.

The FT Commercial Securities Index was virtually unchanged, down 0.01 to 60.66.

On the equity market, shares recovered from an initial drop of 10.7 by the FT Industrial Ordinary Index and attracted some institutional buying. The index closed down 0.4 at 475.0.

The short-term prospects for Continued on Back Page

## Mortgage rate set to rise 2 points

By Andrew Taylor

A RISE in building society mortgage rates of two percentage points looked increasingly likely last night following yesterday's rise in bank interest rates.

The building societies meet next Friday to discuss interest rates. A mortgage rate increase has been described as "inevitable".

Three of the big four clearing banks have already moved to increase their home loan rates. Barclays increased its mortgage rate yesterday from 14 per cent to 15 1/2 per cent and National Westminster from 13 1/2 per cent to 15 per cent.

Midland's mortgage rate had already increased to

Gross monthly repayments on a £15,000 loan over 25 years.	
13 per cent	£170.55
14 1/2 per cent	£187.65
15 per cent	£193.30
15 1/2 per cent	£199.20

16 per cent, while Lloyds is maintaining its rates for the time being at 14 per cent.

The building societies base mortgage rates—with higher rates charged for larger loans—is at present 13 per cent. However, the reactions of society chiefs to the various interest rate moves yesterday reveals that there are still wide differences of opinion about where societies should pitch their mortgage and investment rates when they meet.

Some larger societies, such as the Provincial, were in favour of a mortgage rate of no higher than 14 1/2 to 14 3/4 per cent. Other societies were talking of raising the mortgage rate to a record 15 1/2 per cent.

However, Nationwide suggested that it would be putting its weight behind an increase to 15 per cent, while at this stage would appear to be the most likely compromise.

A rise in the mortgage rate to 15 per cent would seem most likely to be accompanied by an increase in societies' ordinary share investment account rates from 8 1/2 per cent to about 10 per cent.

The Building Societies Association had warned that an increase in mortgage rates was inevitable after last month's decision by the clearing banks to raise base rates by two percentage points. Yesterday's further rise in

Continued on Back Page

## Benn puts major price on role in Shadow Cabinet

BY RICHARD EVANS, LOBBY EDITOR

MR MICHAEL FOOT faced the prospect of continuing conflict within the Labour Party last night as Mr Tony Benn prepared to set unprecedented conditions for membership of the Shadow Cabinet.

Mr Foot is desperately anxious to have Mr Benn on his front bench so that he is effectively prevented from criticising his parliamentary colleagues—but this now looks highly improbable.

Mr Benn will only contest next month's Shadow Cabinet elections if he is allowed complete freedom to attack any deviation by colleagues from official party policy.

Mr Foot, who intends to see Mr Benn within the next week to discuss his future role, cannot accept such conditions. Neither would a majority of Labour MPs vote for Mr Benn in such circumstances.

The scene is therefore set for a running war between Mr Benn and those members of the Shadow Cabinet—including Mr Denis Healey, deputy leader, who are not in sympathy with all aspects of party policy.

Mr Foot confirmed on BBC television's Nationwide programme last night that he would like to see Mr Benn in the shadow Cabinet with a senior portfolio. But in the same programme Mr Benn was non-committal, stressing that the key test was whether shadow Cabinet members advocated party policy.

At the party conference in Brighton Mr Benn and his supporters came desperately close yesterday to giving the national executive committee the ultimate say in drafting the party's election manifesto.

After years of persistent pressure from the far-left for rafting to be wrenched away from the parliamentary leadership, the principle was established against the strong advice of Mr Foot. However party moderates were let off the hook by a second vote which failed to amend the party's constitution to bring the new principle into effect.

A dramatic day's developments illustrated how precariously balanced the division of power in the party remains, and how vulnerable Mr Foot still is to astute tactical assaults from the far-left.

The party's continuing volatility was underlined by the departure to the Social Democratic Party last night of Dr Dickson Mather, former Energy Minister and MP for Greenock and Port Glasgow. Mr Bob Mitchell, MP for Southampton, Treher, is expected to follow him on Monday.

If more Labour MPs defect in the coming months, they will weaken Mr Healey's strength in the Parliamentary Labour Party—a relevant factor should Mr Benn, against the advice of many colleagues, decide to contest the deputy leadership again next year.

There was confirmation of the party's fiercely anti-Common Market stance with the passing by an overwhelming majority of a resolution calling for withdrawal without the need to hold a referendum. The party is now officially committed to taking Britain out of the European Community within a year of gaining office.

The abandonment of the referendum—it is assumed that a general election win would be a sufficient mandate—has appalled the remaining pro-Market members in the party and the policy will put Mr Healey, Mr Roy Hattersley and others in a difficult position. There is no prospect whatever of a change of policy before the next general election.

The vote on the drafting of the manifesto was in many ways the most important of the week, apart from the balloting of the NEC. At last year's conference, the Left achieved the first two targets in a constitutional battle, the mandatory re-election of MPs and the election of the leader and deputy leader by an electoral college rather than by MPs alone. However, the attempt to take control of the manifesto was narrowly lost.

Yesterday, the principle was clearly established by 3.6m votes to 3.4m. However, after an impassioned plea from Mr Foot, the conference rejected the constitutional amendment, largely because of a decision to back Mr Foot by the Union of Shop Distributive and Allied Workers.

Under the newly introduced three-year rule, it will not be possible to bring the issue up again before the next general election without NEC backing. Because of the changed balance on the executive which now has a "loyalist Foot majority" this is unlikely to be given.

It was nevertheless an uncomfortable debate for the party leader, who had put his authority on the line—nearly saw it in tatters.

Conference report, Politics Today, Pa.

£ in New York

	Sept. 30
Spot	\$1.8095-8
1 month	0.08-0.17
3 months	0.45-0.5
12 months	2.20-2.4

## Additional rescheduling of Poland's debts agreed

BY ALAN FRIEDMAN

WESTERN BANKERS and Polish Government officials have reached an understanding that Poland's 1982 and 1983 commercial debt repayment, totalling more than \$2bn (£2.2bn) will be rescheduled.

Polish officials have asked the bankers to work closely with them on the country's economic programme. This was in response to the repeated requests by the bankers for details of the programmes.

The understanding follows Wednesday's agreement on the rescheduling of the \$2.4bn of 1981 debt.

Herr Ortwin Klapper, the Creditanstalt Bankverein official who chaired three days of meetings in Vienna between the West's 21-member task force and Polish officials, said yesterday: "It is well understood that the rescheduling for 1982 only makes sense if Polish debt in 1982 and 1983 is also rescheduled."

The commercial bank debt due in 1982 and 1983 would be in excess of \$2bn each year, he said. This is only the principal, without interest, just as the \$2.4bn which is to be rescheduled from this year is also only the principal.

The terms of the rescheduling show that the bankers appear to have achieved their goal of allowing Poland to reschedule only 95 per cent of the debt falling due in the last nine months of this year. Herr Klapper and several other task force members flew to Warsaw on Wednesday and met Mr Marian Krzak, the Polish Finance Minister.

Herr Klapper explained: "We indicated to them that it would have to be 95 per cent, but we said there was a possibility of spreading repayment of the remaining 5 per cent to next year."

STANDARD Telephones and Cables, the British subsidiary of ITT, has won a £170m order for an undersea telecommunications cable between Australia and Canada. It will be the largest telecommunications export order won by the UK, and was achieved in competition with the Japanese.

STC, the world's largest manufacturer of submarine telecommunications cables, will have its order book more than doubled by the deal. The cable, 8,000 nautical miles long, will be laid in 1982. The second facility is expected to create 120 jobs.

STC will buy aluminium from New Zealand, steel housings from Australia and electronic terminal equipment from Canada. It is thought that the willingness to buy from the participating countries and the resultant creation of Australian jobs may have helped in winning the contract.

Loans to finance the cable were arranged and managed by

As a result, said Herr Klapper, Poland agreed to the Western bankers' plan, which calls for 5 per cent of the \$2.4bn to be repaid next year in three instalments. The remainder of this year's debt will be rescheduled over seven years at a 1 1/2 per cent margin above the London interbank rate.

There will, however, be a four-year grace period. Poland will not have to make any payments until 1986 when it will make seven consecutive semi-annual instalments.

Mr Marian Krzak, the Polish Finance Minister, was reluctant to agree to the immediate repayment of the 5 per cent. He told the bankers in Warsaw that Poland faces a "liquidity problem" because of high energy costs this winter.

Poland's total commercial bank debt to the West is estimated at about \$17bn.

Move to oust Walesa, Page 2

Midland Bank and were made mainly by the Midland and International Westminster Bank. The loans package totals £160m with repayment in just over 10 years. It is guaranteed by the Export Credits Guarantee Department.

The contract, to be signed in Vancouver today, is with the Overseas Telecommunications Commission (Australia), Telecommunications Canada, the New Zealand Post Office and Fiji International Telecommunications.

The Australians will own about half of the lines in the cable, Canada 20 per cent, and New Zealand 15 per cent. Other telephone administrations will have the rest with British Telecom believed to be taking up to 10 per cent.

The Government hopes in part to denationalise, will charter two of its cable-laying ships to STC from October next year until 1984.

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## STC wins £170m cable order

BY JASON CRISP

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new jobs at STC's cable factory in Southampton, of which 100 have already been filled. Electronic repeaters, which will be used along the line to boost the telephone signal, are to be made in a special clean area in its Greenwich, south London, factory.

A similar clean facility is being set up in another ITT subsidiary in Australia, which will make 40 per cent of the 1,000 repeaters needed for the cable. The second facility is expected to create 120 jobs.

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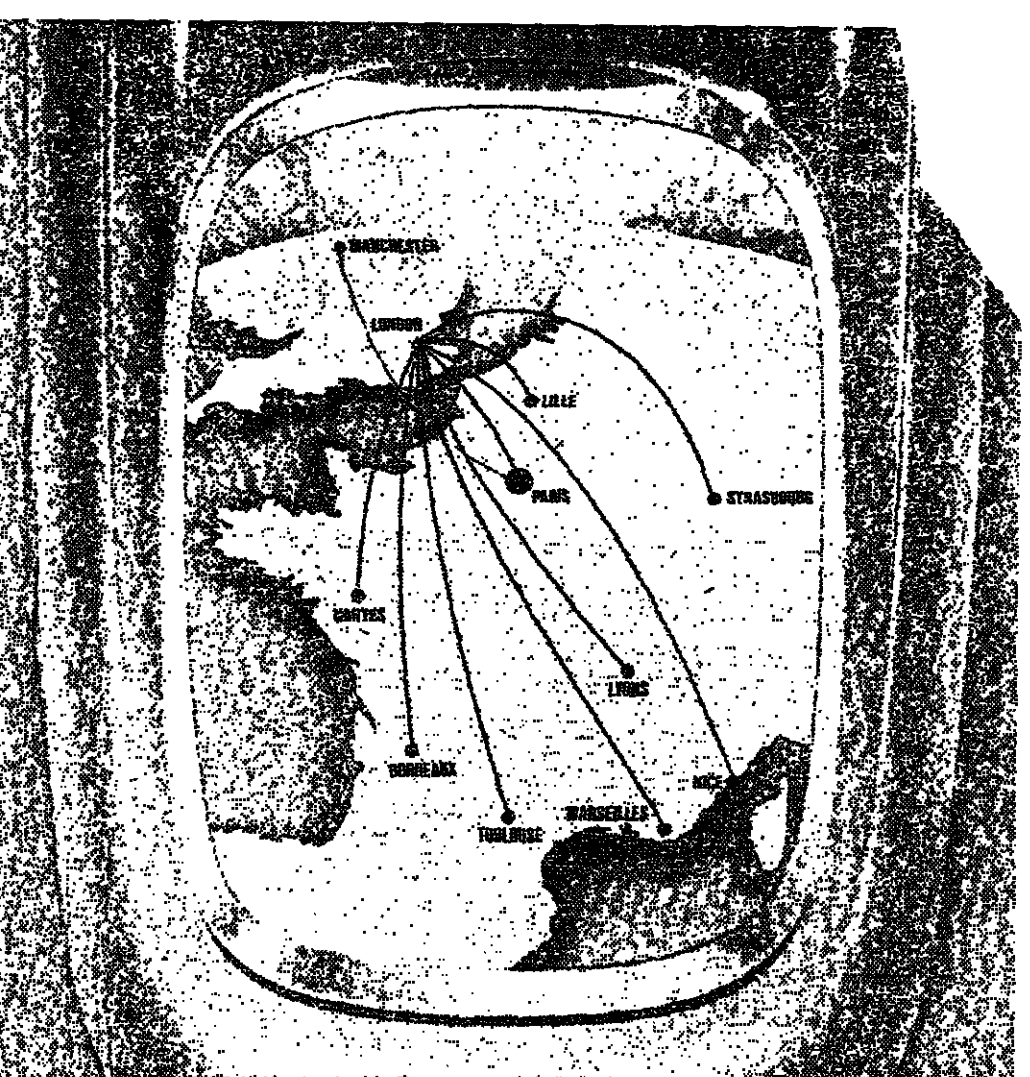
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## Brussels support for UK complaint on energy prices

BY JOHN WYLES IN BRUSSELS

THE EUROPEAN Commission has partially confirmed British industry's complaint that it is paying more for its energy than continental competitors in an unpublished proposal which has just been sent to member Governments.

But the Commission's broad conclusions on energy pricing policies in the Ten suggest that not enough is known about the cost of supplies to heavy industrial consumers to substantiate many of the detailed claims made in the British National Economic Development Council's report of last March.

As a result, the Commission has drafted a resolution for the Council of Ministers inviting the Ten to work steadily towards much greater openness over pricing and towards harmonisation of energy prices.

Referring to the NEDC's claim that electricity and gas prices to British consumers are relatively high, and especially so in comparison with France and West Germany, the Commission says that its investigations suggest "that this is probably true of electricity but the position on gas is less clear."

The Commission says that it knows of no source of information on gas pricing to very large consumers and especially on the chemical industry's feed-

stock costs. It adds that as a big proportion of gas supplies for industrial use is based on widely varying conditions, price comparisons are difficult.

The Commission says that it cannot make a judgment on the NEDC's complaints. But it adds that pricing must be less secretive and it asks for the collection of reliable information on gas import prices "initially on a restricted basis."

It implies that a special reason for differences between electricity prices to industry is the extent to which France and West Germany offer attractive incentives to large consumers to confine demand to off-peak hours.

As a result their tariffs fall markedly as consumption rises. On coal, costs of EEC production vary between 20 and 30 per cent, the Commission says. But the alignment of prices between coalfields or on imported coal prices reduces these differences.

The Commission's conclusions and its draft resolution will launch a lively debate between Energy Ministers at their meeting on October 27. The British Government, having rejected industry's demands for relief on heavy fuel oil tax, is bound to be pressing hard for progress on information sharing and moves towards price harmonisation.

## 'Wine war' ultimatum to France from EEC

BY OUR BRUSSELS CORRESPONDENT

THE EUROPEAN Commission is to step up legal pressure on France with an ultimatum to phase out its import ban on low-priced Italian wine within five days or face certain action in the European Court.

The Commission is also to support a separate Italian move to start proceedings against France in the court. This kind of action by one EEC member state against another is unusual but indicative of Italian public pressure on Rome to retaliate against France.

It was not clear yesterday whether the Commission's ultimatum covers all the Italian wine seeking entry into France or merely a third of it.

Court proceedings are notoriously long and since the 1m hectolitres of Italian wine shut out by France could soon start turning sour, the Commission is putting pressure on both sides for a political settlement. Mr Paul Dalsager, the Agriculture Commissioner, put compromise proposals to the French and Italian Agriculture Minis-

ters on Monday, but the French response has not proved encouraging.

Mr Dalsager asked France to release within a fixed period all wine from customs which was undoubtedly of Italian origin, even if the accompanying documents lacked the finer points of detail which France began demanding at the beginning of August. France is understood to have proposed an eight week period for the release of the wine, but Italy is insisting on four weeks.

In addition, the Commissioner proposed a review of customs procedures and documentation in which the Commission would arbitrate on whether any dubious consignments should or should not be allowed through French customs.

He also wants agreement on new rules to prevent a repetition of the Franco-Italian "wine war" which erupted in August when a shipment of Italian wine was seized and spoiled in the French port of Sète.

## Italy sets 2% target growth in 1982

BY CORNWELL IN ROME

aiming at economic growth of 2 per cent next year, with zero inflation, according to La Malfa, the Minister of Finance, in his 1982 draft budget.

It implies inflation will be around 20 per cent, compared with 1981, according to La Malfa, the Minister of Finance, in his 1982 draft budget.

At the end of September the enlarged public sector borrowing requirement had already reached L44,000bn and would hit L50,000bn by the end of the year—the figure at which the Government is aiming to contain 1982 deficit and far above anything previously forecast for this year.

raw materials. The volume of imports was running 7 per cent down on 1980 levels, while export volume, after its drop last year, was now running 2 per cent higher.

He gave new data confirming the extent to which public spending in Italy appears to be running out of control, underlining the necessity of the L47,000bn of cuts in planned spending for 1982.

At the end of September the enlarged public sector borrowing requirement had already reached L44,000bn and would hit L50,000bn by the end of the year—the figure at which the Government is aiming to contain 1982 deficit and far above anything previously forecast for this year.

## Radical move to oust Walesa

BY CHRISTOPHER BOBINSKI IN GDANSK

THE SOLIDARITY leader, Mr Lech Walesa, faces a challenge from three rivals in elections for the union's national chairman at its congress in Gdansk today.

All three, Mr Andrzej Gwiazda, till now the deputy head of Solidarity in Gdansk, Mr Marian Jurczyk, the head of the Szczecin branch and Mr Jan Rulewski from Bydgoszcz, favour a more radical stance towards the Government.

But it seems likely that the delegates, recognising that Mr Walesa plays a symbolic role at the head of the union for the rank-and-file membership as a guarantor of the union's ideals, will re-elect the 38-year-old fitter who led the strike in Gdansk last summer which led to the founding of the union.

At the same time the delegates are conscious that Mr Walesa's position as the union could lead to his losing touch



Mr Walesa: symbolic figure for the members

with the membership and they will be happy to see a contest. Loud applause yesterday

greeted a speech in which a delegate warned Mr Walesa not to lose his head at all the attention he was getting from the media.

"It is easier to get into the history books than to be remembered well by history," he said.

Meanwhile a debate on the economic programme of the union brought a demand that Poland's defence spending should be cut. "This is not an attempt to weaken the country," with radical cuts in armaments, Mr Bogdan Lis, a Gdansk delegate, said.

"Such cuts should come both in the East and the West."

Earlier Mr Grzegorz Palika, from Lodz, said that the country faced open social strife if the problem of poor food supplies was not resolved.

Mr Palika said Solidarity must gain control over the economy so that the people understood the

need for sacrifices. His views contrast with Solidarity's cautious draft programme which was defended by Mr Ryszard Bugaj, Mr Bugaj, who believes that society will not accept drastic price increases, attacked his critics as unrealistic.

The Congress has still not defined the union's future policy to the issue of the recently passed workers' self-management law.

A strong current of opinion favours a resolution calling for an immediate ballot among the union membership. It would restrict the Government's right to appoint managers in the armaments industry, communications, banks, prisons and the Polish state airline. A more moderate resolution calls for the union to accept the law and to fight for amendments if necessary.

## Employers protest at Spanish budget

BY JANE MONAHAN IN MADRID

SPAIN'S employers' federation has decided to withdraw from a tripartite commission set up to oversee a wages and employment pact for 1982 and has thus upset the Government's budgetary plans.

The principal points of the pact, signed last May between the employers, the unions and the Government, were that the unions agreed to pay rises in the private sector in 1982 of between 9 per cent and 11 per cent—below the projected rate of inflation. In return employment and unemployment assistance were included in the negotiations.

Employers' representatives say that the reasons for their decision stem from three aspects of the Government's 1982 budget, which was presented to Parliament yesterday.

The employers object to a decision to slightly increase company taxes in 1982, the large Pta 698bn (£4bn) budget deficit and a separate allocation of Pta 800bn which represents the first part of a Pta 2.4bn payment to the unions in compensation for the confiscation of union properties during General Franco's dictatorship.

Spanish officials and representatives of the unions are surprised by the employers' decision, and say the reasons

given are insufficient. One source of surprise is that the decision to pay the unions Pta 800m for developing their social and cultural activities, had already been criticised by employers in June when the payment was announced.

Spain's largest union, the Communist dominated Confederation of Workers Commissions believes that the real reason for the employers' action is to put pressure on the Government to introduce more conservative economic and political policies.

The employers' decision follows sharp criticism of the Government and of the ruling

Union of the Democratic Centre by Sr Carlos Ferrer Salat, the employers president earlier this month. Sr Salat said that unless the UCD became a more ideologically coherent party it risked losing the next elections and the employers' support.

A five-day hunger strike involving about a third of the inmates of Spanish prisons, who are demanding more humane prison conditions, is almost over, officials said yesterday. Some 5,500 of the 6,500 prisoners involved have called off their protest. They have given the Government a month to meet their demands.

## West Germany's SPD beset by feuding

BY ROGER BOYES IN BONN

FEUDING has broken out again in West Germany's ruling Social Democratic Party, prompted partly by a planned demonstration for peace and partly by dismal local council election results in the state of Lower Saxony.

In an attempt to bring the rank and file more closely into line with the Bonn leadership, Chancellor Helmut Schmidt will address a meeting tonight of Social Democrat functionaries and will urge them to keep party discipline.

The SPD has experienced a number of strains since winning the general election in 1980 with its coalition partner, the Free Democrats, but various attempts to bridge the gap between the Social Democrat

leadership and its parliamentary partner and between the leadership and the constituency associations appear to have made little headway.

Now there is disagreement over whether Social Democrat Parliamentarians should take part in a large peace demonstration in Bonn on October 10. Almost 50 party deputies have expressed their readiness to take part but there are fears, apparently shared by Chancellor Schmidt, that the demonstration will develop into an anti-American anti-crime missile protest and thus undermine the Bonn Government's support for the stationing of new missiles in West Germany.

Herr Willy Brandt, the Social Democrat chairman, is against forbidding his Party's participation in the rally, providing that the demonstration is not violent and that the deputies make clear that they are opposed to Soviet as well as American missiles.

There is considerable tension in the party leadership over the right course of action. According to one participant in a closed meeting of the parliamentary party earlier this week, Herr Brandt said he did not want to repeat the mistake he made in the 1960s by opposing the Vietnam war from the beginning. The peace movement reflected genuine fears and the party should take them into account.

The aggravating factor in the current debate is the local council election returns from Lower Saxony which went to the polls last weekend. These showed a 6.4 per cent drop for the SPD while the Christian Democrats pushed up their share of the vote by 2.2 per cent. The Green Party, which represents many sympathisers of the anti-missile movement, competed for the first time and captured 3.6 per cent of the total vote and won several council seats.

There is thus pressure for the SPD to adjust to the changing mood and to ensure that it does not lose the youth vote. But Herr Schmidt's commitment to the North Atlantic Treaty Organisation, 1978 deployment and negotiate decision on missiles leaves him little room for manoeuvre.

## Willoch names Norway's Cabinet

BY FAY GJETER IN OSLO

NORWAY'S Prime Minister, Mr Kaare Willoch yesterday announced the names of the 16 ministers in his new Conservative Party Cabinet. The Government will take office on October 13.

And the announcement came after a meeting of the party's parliamentary group had approved Mr Willoch's list.

The key post of Foreign Minister goes to Mr Svend Stray, 59, a party veteran who held this job in the non-Socialist coalition which ruled Norway in the late 1960s. The new Finance Minister, with the task of fulfilling Conservative promises of tax cuts and reduced government spending, is Mr Rolf Presthus, 45, a former deputy chairman of the Storting's (Parliament) standing committee on finance.

The new Industry Minister, Mr Jens Hallvard Bratz, 61, is a former president of Norway's federation of industry. His

deputy minister will be Mr Arnulf Ingelbrigtsen, now the federation's deputy managing director.

These two appointments have been given a cautious welcome by the deputy chairman of the Norwegian trade union federation, Mr Lefv Haraldseth. He said the federation intended to seek the best possible co-operation with the new government.

As Oil and Energy Minister Mr Willoch has chosen Mr Vidkun Hveding, 59, a former director of the state water resources and electricity board. The choice has annoyed Norwegian environmentalists, who recall that Mr Hveding resigned from the board in the mid-1970s, because the Government capitulated to public pressure on the issue of nuclear power.

In fact Mr Hveding is an



Mr Kaare Willoch

Independent thinker who shares some of the conservationists' ideas. He believes, for instance,

that Norway's power-intensive metal smelting industries have for decades been paying too little for their electricity, at the expense of other users. The view is not a popular one in this key sector of Norwegian industry.

Mr Willoch's choice for Defence Minister, is a virtual newcomer to the political scene, Mr Anders Sjaastad, 39, who is at present information officer with Norway's foreign policy institute.

Four of the new Ministers are women: the Ministers of Justice, Communications, Consumer Affairs and the Environment.

The youngest member of the team is the new Trade and Shipping Minister, Mr Arne Skauge, 33. With the shipping industry pinning great hopes on new policies, following the change of Government, this will be a relatively important post.

## Silence is no longer golden for the French saver

BY TERRY DODSWORTH IN PARIS

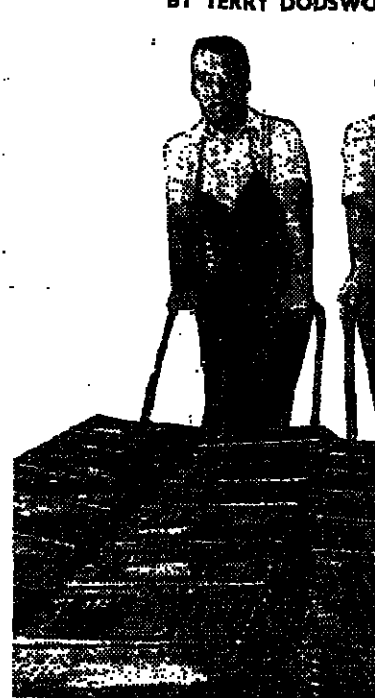
IT IS DIFFICULT to think of any measure that could have more effectively signalled the new French Government's attitude to wealth than its decision to abolish anonymous transactions in gold. Until yesterday, anyone in France could buy gold without the slightest official surveillance. Now, as one of the newspapers wryly put it: "Silence is no longer golden."

What the Government is aiming to do with the measure is reinforce its rather insubstantial armoury against tax fraud. Evading the "fisc" is a national sport in France, reinforced by the widely-held conviction that money is personal business that is best not talked about. Yet a reforming Socialist Government which is demanding widespread sacrifices in the common cause has to make some attempt to stop the loopholes. One of these loopholes, in the Government's view, is or is likely to become, the gold market. The reason for this goes back to the new wealth tax, designed to hit taxpayers with assets of more than Pfr 3m (£300,000). Since gold is hidden

away out of sight—unlike, say, a house or a yacht—it would be quite conceivable for the rich to sell their solid assets and transfer the minto "invisible" gold.

The Treasury also argues that, in the national context, gold is a wasteful investment at present. Available finance ought to be going into productive areas, Mr Laurent Fabius, the Budget Minister, said on Wednesday. Even the greatest supporters of gold could scarcely claim that it was productive in France: most of it is said to be hidden away under peasant mattresses or up chimneys.

But however sound Mr Fabius's arguments are, he must have known he was stirring a hornets' nest by abolishing anonymous transactions. For some reasons that have never been adequately explained, gold exercises a deep attraction for the average Frenchman. Clearly, the average calculation can be placed on private holdings. But estimates run at anything between 4,500 and 8,000 tonnes, reckoned to represent 18 per cent to 35 per cent of all unofficial stocks in the world. The French claim that this is more than all the rest of private holdings in Europe put together and only the Indians are



Gold in the vaults of the Bank of France

reckoned to be in the race on the world scale. Trading in France is carried on in bars, ingots and coins, but the particular place of gold in the affections of the average man in the street is best

illustrated by the enormous popularity of the Napoleonic coins, first struck in 1803, and continuously produced until 1914, sell at far more than their intrinsic value. A gram of gold in the

Napoleon (which contains 5.8 grams), has recently been costing its owners between 50 and 70 times more than the same weight in a one-kilo ingot. But they are bought because they are easily hidden, while falling within the occasional means of the average household budget.

Because the Napoleons are so widely owned, the Government clearly risks alarming many of its own voters by the new measures. Many working men like to buy a Napoleon from time to time, and it is the accepted tradition in France that that is a truly private investment.

A lump of non-interest bearing gold has, in fact, quite often proved a poor placement for savings in recent years. But no Frenchman would underestimate the psychological importance of the freedom to build up little family hoards and pass them on from generation to generation.

Under the new system there is not, it is true, any indication that owners of gold will not be able to sit on it quietly. But since they have to register any deal, this anonymity, and freedom from tax control will gradually disappear. Yesterday the market began to show what

the average investor thought about the new regulations.

By the end of the afternoon, the official price of the Napoleons had fallen by 5 per cent to Pfr 899.8, having selling orders flooded in the ingot lost about the same amount, finishing the day at Pfr 915.00. But at the same time it was widely reported that the black market prices were rising, with the Napoleons touching Pfr 1,150.

The existence of the black market shows how difficult it will be for the Government to make much more than a gesture towards tapping private gold holdings. Illegal trading is quite openly referred to everywhere, even on television, where Frenchmen are not noted for their frankness.

The black market is known to have become significant after a trading tax of 5 per cent was introduced on gold transactions four years ago, and many dealers argue that all the new regulations will do is to expand this illegal market.

The effect of that would be to deprive the Government of revenue from the trading tax. This is may well, as one dealer pointed out yesterday, add to official unemployment when the legally operating trading houses are forced to close through lack of business.

## Challenge to Fraser's leadership

By Patricia Newby in Melbourne

IT NOW seems likely that Mr Malcolm Fraser, Australian Prime Minister, will face renewed pressure on his leadership once the current Commonwealth conference in Melbourne is over next week.

The hosting of the Commonwealth Heads of Government meeting has given Mr Fraser a welcome respite from his own political problems and provided him with a chance to regain the initiative from his arch political rival, Mr Andrew Peacock.

But Mr Peacock has been making a concerted bid in recent weeks to gain the numbers on the Liberal Party's back bench to mount a challenge to Mr Fraser. There is wide dissatisfaction with Mr Fraser from his own urban-based party because he is seen as too closely allied with the coalition partner, the National Country Party.

Liberal backbenchers in marginal seats fear Mr Fraser's tight monetary and fiscal policy, including unpopular measures like the recently introduced sales tax will be disastrous at the next federal election in 1983, when Labor needs less than a 2 per cent swing to gain power.

## Gowan free to return to Nigeria

By Quentin Peel, Africa Editor in Lagos

NIGERIA'S former Head of State, General Yakubu Gowon, will be allowed to return to the country as a result of a partial amnesty declared yesterday by President Shagari Shagari.

The measure of clemency, announced on Nigeria's 21st anniversary of independence, would allow the former Gen Gowon to return for the first time since he was deposed in a bloodless coup in June 1975.

The amnesty also covers an unspecified number of civilians and former soldiers killed after the assassination in 1976 of Gen Murtala Muhammed, who succeeded Gen Gowon as Head of State.

At the time of the assassination, Gen Gowon was accused of complicity although he was in exile in Britain.

President Shagari said in a broadcast that he was offering clemency as part of the anniversary celebrations. He said he had ordered the immediate release of all prisoners serving sentences for their involvement in the assassination and had rescinded the declaration of former Gen Gowon as a "wanted person".

The former Head of State was free to visit or return to Nigeria should he so wish.



Palestinians help firemen in the aftermath of the bomb

## 40 killed in West Beirut car bomb explosion

BY HUSAN HJAZI IN BEIRUT

AS MANY as 40 people were killed and 200 injured when a heavily-trapped car exploded in West Beirut yesterday. Four buildings were destroyed by the blast, and many people were trapped. In one building, rescue teams were trying to free 40 women and children in a collapse.

The blast, which the office of Salah Khalid, better known as Abu Nidal, the second in command of the PLO, said was a "massacre" by the "Fatah" group, Al-Fatah, Mr Abu Nidal was not hurt, but one of his bodyguards was killed.

A number of Palestinian security men, members of the Palestine Liberation Organisation, were among the casualties. The blast is one of a series

in Beirut and Southern Lebanon which have claimed the lives of 50 people. A Right Wing Organisation, the "Front for the Liberation of Lebanon" (FLL), has claimed responsibility for the attacks. "Ambushes" in West Beirut, it says, are "for blood money" and "for the carnities". Doctors and a foundation of some of the wounded were taken to a hospital in the city. A heavily-trapped car exploded in the city. In a village in Southern Lebanon, one man and another were wounded in an explosion.



Kuwait help for the Baghdad war effort with cash and goods may be behind attack on oil gathering centre

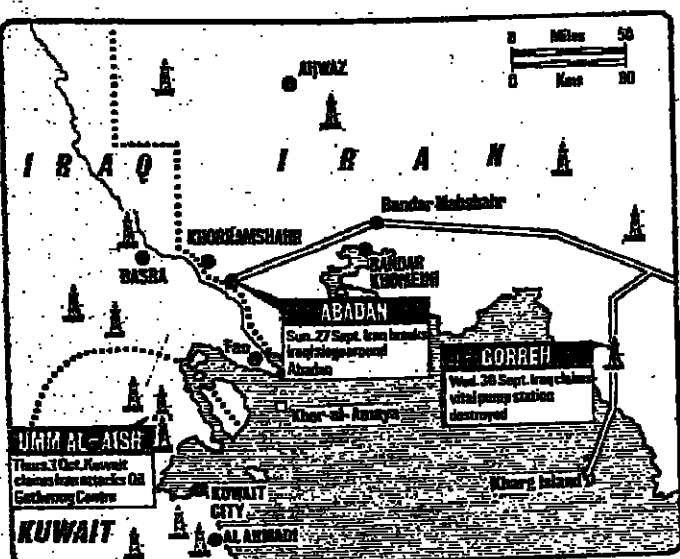
# Iran and Iraq aim straight for the jugular

BY ROGER MATTHEWS

THEIR attack on Kuwait oil installations yesterday, accidental or not, has come as a sharp reminder of the continuing threat to Gulf producers posed by the year-old war between Iraq and Iran.

It may also be an indication that both regimes are becoming alarmed at the political price they may pay for the suffering of their populations and the failure to score a decisive victory. There are few more dangerous Middle East leaders than those who sense the domestic or international tide may be turning against them.

The best evidence of this is that Iraq and Iran are both under attack for the jugular.



bridges across the Karun had become the centre of Iraqi war propaganda and it was with hindsight, not surprising that Baghdad should have retaliated on Wednesday by bombing the oil pipelines leading to Iran's main export terminal on Kharg Island.

Assuming that over 70 per cent of Iran's oil exports of about 500,000 barrels a day (b/d) pass through Kharg, any disruption of supply could add significantly to the already massive economic problems of the country.

If Iran had wished to reply in kind the most obvious targets would have been in the north of Iraq around Kirkuk, which is the starting point for

the oil pipelines to Turkey and Syria through which total exports of about 550,000 b/d have to pass.

Although Iranian aircraft have twice during the war "mistakenly" bombed border posts between Kuwait and Iraq, it has to be remembered the vital role Kuwait is playing in helping to sustain the Iraqi war effort. Tehran has repeatedly warned other countries not to become involved in the conflict but this has not served to diminish the flow of goods and cash reaching Iraq through Kuwait.

Financial assistance to Iraq has become of increasing importance during the past six months. In his determination

## Abadan fighting goes on

INTENSE fighting in the Gulf war was reported to be continuing yesterday around the southern oil city of Abadan with Iranian claims of air and ground strikes against "enemy forces on the west bank of the Karun River."

Terry Povey, writes from Tehran. On the basis of incomplete casualty reports, the daily death toll for Iranian forces involved in this battle is estimated at 70 to 100.

Three French-built missile patrol boats, including the one briefly captured by an anti-Iranian monarchist group, entered the Gulf yesterday and were made ready to participate in the naval side of Iran's war effort.

Reuter adds from London: Key Revolutionary Guard commanders were killed in the Tehran air crash on Tuesday, Iran's main Islamic Republic newspaper reported. It listed 41 people killed in the crash, including Revolutionary Guard commanders in key cities of southern Iran on the front line of the Gulf war.

least highly embarrassing for the Iraqi leader to go on in hand to regimes which he ideologically despises and which he sees as partially contributing to his country's problems. The one area of complete agreement between Iraq and Iran is their hostility to Saudi Arabia's current oil production policy and the support for this that Riyadh is receiving from Kuwait, UAE and Qatar.

Neither Baghdad or Tehran would object to those countries being reminded of their acute military vulnerability and must particularly enjoy the mess the Reagan Administration has got itself into over the proposed sale of advanced radar aircraft to Saudi Arabia. They would

also be cheered by any tremors of apprehension in the industrialised world which might produce some hardening of oil prices.

But having again focused attention on the war it must be questionable whether either government yet feels so desperate that it will risk upsetting the delicate superpower balance of the past 12 months.

There is no evidence of a serious domestic threat to President Hussein, although it is impossible to know what is happening within the armed forces, while the war has long been perhaps the greatest unifying force in deeply divided Iran.

However, yesterday's attack may just serve to strengthen the Kuwaiti argument within the Gulf Co-operation Council that the other member countries (Saudi Arabia, UAE, Qatar, Bahrain and Oman) should more seriously consider the argument for establishing formal diplomatic relations with the Soviet Union.

If Washington is unable to sell aircraft to Saudi Arabia on terms which the royal family does not consider to be humiliating, then the suggestion of adopting a more even-handed approach to the two major powers could gain ground.

Tehran's denial that it was responsible for the attack on Kuwait suggests that neither combatant wants at this stage to broaden the conflict. But for so long as the war continues, the danger remains, and if the fighting intensifies it is sure to become more acute.



Mr. Rajavi... leader

## Paris exiles set up government

By David Housego in Paris

THE FRENCH Government was yesterday studying its reaction to the announcement by Mr. Massoud Rajavi, leader of the Iranian Mojahedin-e-Khalq group, of the setting up of an Iranian government in exile in France.

Mr. Rajavi, who officially heads the most powerful of the opposition groups to the regime of Ayatollah Khomeini, fled to France in July with former President Abolhasan Bani-Sadr. At the time, the French Government imposed a ban on their making political statements in France. This has since been relaxed in the light of official concern here at the abuse of human rights in Iran.

Mr. Rajavi seems to have timed his announcement to coincide with imminent Presidential election in Iran. The Mojahedin have called for a boycott of the election. The programme announced by Mr. Rajavi, the spokesman for the new government and apparently its effective leader, calls for free elections to a constituent assembly. Mr. Bani-Sadr, who also signed the communique, is named as provisional president but it seems clear that he has been relegated to a secondary role.

The programme as defined in the communique provides for autonomy for all "national groups" in the country and particularly the Kurds; the suppression of the revolutionary committees and tribunals; the abolition of censorship and torture; and the reinstatement of social and political liberties.

## Defence chiefs quickly replaced

By Terry Povey in Tehran

IRAN'S leader Ayatollah Khomeini moved quickly yesterday to fill the gap left by the death in an air crash on Tuesday of the country's Armed Forces Commander, General Vahidollah Fallahi.

Gen. Ghassem Ali Zahirnejad was appointed to replace Gen. Fallahi acting as head of the Joint Chiefs of Staff and Col. Sayyed Ali Shirazi took over from him as Commander of the Ground Forces. Four senior military men, including the Defence Minister, who died in Tuesday's crash were buried yesterday with full military honours, but without the great ceremony that usually accompanies funerals in post-revolutionary Iran. A new Defence Minister is not expected to be named until after today's Presidential elections.

The appointment of Gen. Zahirnejad, a career officer in the paramilitary gendarmes under the previous regime, to the most senior position in the armed forces will help to reassure what remains of the country's other corps that there is still a professional at the helm. The choice of Col. Shirazi for what is effectively the number two job may however cause some concern.

Col. Shirazi has spent much of the last year involved in counterinsurgency operations against Kurdish guerrillas in western Iran. At present he is leading the offensive to capture the town of Bukan from the autonomy-seeking guerrillas.

When former President Abolhasan Bani-Sadr was Commander-in-Chief of Iran's armed forces, he removed Col. Shirazi from his position in the anti-insurgency operations, allegedly because of the colonel's tough methods and his close links to Iran's fundamentalist leaders.

While it is too early to predict what effect the death of Gen. Fallahi, who was much respected by officers and soldiers alike, will have on the outcome of the war it may well result in an intensification of the struggle between the professional and the political wings in the armed forces.

With much of the command of Iran's forces now in the hands of middle ranking officers, it remains to be seen whether the "hands off the professional" attitude while the war's on" attitude remains.

## Oil glut tempers concern on international markets

BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE WORLDWIDE oil glut caused a sanguine reaction on the international market to news of the attack on Kuwait yesterday—though there was an undercurrent of concern at the wider implications.

In London, November gasoil futures rose slightly on first word of the attack, by \$1.30 to \$308 a tonne, but then fell back. On the spot market, there was virtually no change, with fob Rotterdam prices quoted at around \$303 a tonne, as dealers awaited further news from Kuwait on the extent of the damage.

Analysts pointed out that any

reduction in Kuwaiti output would have little impact on the current glut. World oil stocks stand at over 50m barrels—equivalent to more than 100 days' supply at the non-Communist world consumption rate—and production by the Organisation of Petroleum Exporting Countries is down to 20.5m-21m barrels a day (b/d) compared with an average 26.8m b/d last year and a capacity of 34m b/d.

However, nervousness over the implications of the incident for stability in the Gulf—which accounts for some 50 per cent of internationally traded oil—could mean some firming in

spot prices if further news from Kuwait is bad. Further incidents might also lead to a slowing of the stock reductions currently being carried out by oil companies in response to high storage costs. Companies are estimated to have been reducing stocks by 1m to 1.5m b/d.

The glut, coupled with Kuwaiti attempts to maintain relatively high prices for its oil, have already meant a sharp decline in the country's oil production. It has the capacity to produce over 2m b/d and the Government's current ceiling is 1.25m b/d. However, output is

believed to be down to about 600,000 b/d, with buyers walking away.

Earlier this week Kuwait offered its customers extended credit, 90 days instead of 30, and this amounted to a cut of about \$1 in the price of its oil, officially standing at \$35.50 a barrel. However, at least one company, British Petroleum, which is lifting 50,000 b/d of Kuwaiti oil, said this was not enough to tempt it.

These Kuwaiti negotiations are one example of the tough pressures oil companies have been putting on producers

generally as fourth quarter contracts come up for renewal.

Iran, whose prices range from \$36 to \$37 a barrel, has been holding prolonged negotiations with Japanese and Western companies, several of which are believed to have stopped lifting. BP said it had stopped taking Iranian oil on Wednesday following the expiry of a nine-month contract for 65,000 b/d.

Against this background, many Opec members would be keen to make up any shortfall left by Kuwait. Nigeria, for example, faces a severe financial

squeeze because its oil output has dropped from around 2m b/d to only 700,000 b/d last month. It is now around 1.1m b/d following a \$4 a barrel price cut.

The weakness of the market has led several commentators to forecast stable inflation-adjusted oil prices or even falling real prices over the next few years.

However, such forecasts are always predicted on the assumption of relative stability in the Middle East. As yesterday's attack illustrates, that is a big assumption.

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# Arab nations argue for PLO observer status

BY DAVID SUCHAN

ARAB COUNTRIES have formally complained to the annual IMF-World Bank meetings in Washington that the laws of the two institutions have been "bent and twisted" over the past two years to deny the Palestine Liberation Organisation official observer status at these gatherings.

Procedural wrangling about how to treat the issue continued yesterday, with the U.S. threatening to cloud the PLO question by brooding it into general discussion of all attendance by "observer" organisations at IMF-Bank annual meetings.

But it still seemed probable that the PLO issue will be left to come to a head at next year's annual meeting in Toronto when Kuwait, a backer of PLO attendance, will be in the chair. The U.S. opposition to seating the PLO as "observers" has

IMF  
WORLD BANK  
Washington  
1981

come under fire even from its friends in the Arab world, such as Egypt and Jordan.

Mr. Mohammad Said Nabulsi, the Jordan central bank governor, speaking on behalf of all Arab IMF members, said it was "with a deep sense of disappointment that we note that the laws of these institutions have been bent and twisted to

block observer status of the PLO."

Mr. Nabulsi said the issue for Arab members was not only whether the PLO became an observer, but whether IMF-Bank rules applied "without discrimination."

He claimed the PLO application in 1979 for recognition was not meant to "inject a political controversy" into the IMF and Bank. But equally clearly, it is designed to be a further step towards international acceptance of the PLO.

Reuter adds: Gold markets would be more stable and gold reserves more useful for central banks if major industrialised countries set up a form of gold pool. Mr. Jelle Zijlstra, Dutch National Bank president, said. But his earlier suggestion of limited gold price management was not linked to current discussion in the U.S. of a return to the gold standard, he added.

## Acominas rescue package ready soon

By Andrew Whitley in Rio de Janeiro

LAST TOUCHES are being put to a financial rescue package (totaling \$290m (160m)) for the Acominas steel project, the flag-carrier of British commercial interests in Brazil.

Work on the \$4.5bn complex has slowed almost to a standstill over the past two years as government funds have dried up.

Now two years behind schedule and with little prospect of a change of heart in Brasilia soon, Acominas has turned to the international money markets and its major Western contractors to help out.

Three separate schemes—two involving the raising of loans against pre-sale contracts and the third a buy-back lease-deal on equipment already delivered—are near fruition.

Morgan Grenfell is arranging a loan of between \$120m and \$150m as pre-financing for the future sale of 500,000 tonnes of steel billets to a rolling mill in Morocco.

Both the Morocco mill and the steel engineering work on Acominas are being handled by the Davy Corporation.

The British Government has given its blessing to another Morgan Grenfell operation whereby \$80m-worth of equipment provided by Davy will be bought back then leased to Acominas, providing a fresh cash injection.

New British regulations covering this type of deal are being exceptionally waived. Dresdner Bank has undertaken to raise the equivalent of \$60m in a club deal with other West German banks to cover the sale to Ferrostaal, the German state-owned engineering company and another contractor on the Brazilian projects, of about 200,000 tonnes of billets.

The funds are not likely to be available until next spring, by which time the steel project's total requirement to complete the works will have risen from today's \$600m to nearly \$800m.

Even if the financial rescue package goes through smoothly, the steel complex faces an extremely tight timetable to meet its revised deadline of March 1983 to start turning out billets.

Erection of the billet mill by Davy-Lewy is due to start next January and last about 15 months. The start-up has been delayed until now by the lack of finance.

A number of potential obstacles stand in the way of a successful rescue of the project, one of Brazil's largest with a planned initial capacity of 2m tonnes a year.

Dresdner has apparently already encountered a distinct lack of enthusiasm for its loan. Only half the total required is reported to have been raised so far, perhaps because Ferrostaal has yet to find a buyer for its billets.

Morgan Grenfell meanwhile will have the delicate task of having to launch two Acominas loans in fairly quick succession.

Against this background, Acominas is also faced with the need to re-schedule some of its existing debt. While some amortisation payments have gone through, negotiations are presently being conducted with the ECGD on delaying other payments falling due shortly.

The hopes of the private shareholders and foreign contractors alike must be that the success of these last-minute cash-raising ventures will demonstrate to the Brazilian Government that Acominas is doing everything possible to help itself and is therefore deserving of more Federal assistance.

Odis on U.S. bank reform are strengthening, writes David Lascelles

## Fresh look at bank deregulation

THE ODDS on U.S. banking law reform—a highly contentious issue which has split the U.S. banking industry in two—seem to be strengthening.

New laws may not reach the statute books until next year and their impact may be limited. But they mark a distinct advance on earlier predictions that nothing would change under the present administration.

Not that President Reagan is against it: he is philosophically in favour of anything that opens up free markets, and Mr. Donald Regan, the Treasury Secretary, urged Congress to take a fresh look at banking law only last month. But until recently the congressional view was strongly influenced by two powerful lobbies who are against banking law reform: the small banks and Wall Street's investment banking community, the both stand to lose out if present laws are changed.

However, the view on Capitol Hill has recently shifted from mild hostility to something approaching neutrality, or at best a willingness to view the issue in a non-committal way.

The shift was underlined by a recent announcement by Sen. Jake Garn, Chairman of the Senate Banking Committee, that he will hold hearings on a new banking bill this month to examine a host of questions—such as the type of business banks should be allowed to do, and where and how they should be allowed to do it.

Although Sen. Garn, Republican, has always been a favourer of deregulation in principle, he said in the past that relaxing U.S. banking law would open the way for the U.S. "dozen largest banks to dominate the market."

The Democrat-controlled House has moved less quickly, although the Banking Committee

there will put together a "discussion draft" which is a way of airing the issues without necessarily creating legislation. The shift in attitude was prompted largely by the perilous state into which many of the U.S.'s financial institutions, mainly savings banks, have been driven by high interest rates.

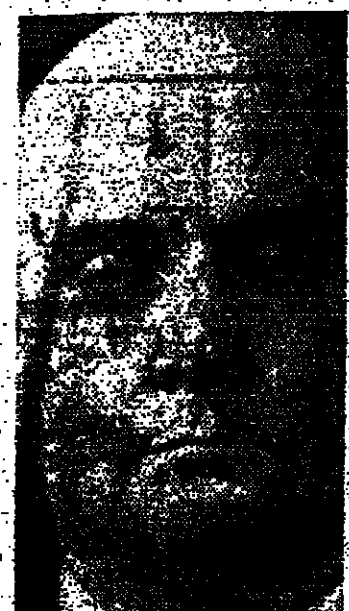
Although bank regulators have been able to stave off a potentially disastrous bank failure by extending aid or arranging mergers, their room for manoeuvre was severely limited by U.S. laws, which forbid banks to enter certain types of business or establish themselves freely across the country.

The banks have also been complaining about how easy it is for non-banking companies to move into their territory, while they cannot do the same in reverse. The recent decision by Sears Roebuck, the giant retailing company, to start up a mutual fund was particularly galling for the banks. Steel companies, household appliance makers and insurance companies have all been able to buy banks in recent years.

In practice, many of the constraints on the banking industry have been bypassed either by ingenious rule-bending or technological advance, which has rendered most geographical constraints meaningless.

But banking reform is like a Pandora's box, and it quickly became obvious to senate banking staff that any review of the law could not be confined to special cases. The large commercial banks were bound to say "me too" to whatever concessions were made to the savings banks, who are regulated by a different set of laws.

Sen. Garn's bill will be based on the results of a question-



Senator Jake Garn

naire which his committee circulated this summer, and will aim to address as many issues as possible—it has been nicknamed "The Kitchen Sink Bill."

But his aides stress that Sen. Garn himself may not back all the bill's proposals, and many of them will fall by the way side. The results may not be that dramatic, though both sides will get a chance to have their say.

The livelier issues include relaxation of the McFadden Act's ban on interstate banking to allow cross-border mergers for banks in difficulty. Opponents of interstate banking, mainly the local banks who like the protection it gives them from big bank competition, claim this will be the thin end of the wedge that will eventually open up an interstate banking free-for-all.

The bill will also propose that savings banks be allowed to

perform many of the functions of commercial banks, the providing of current accounts. The commercial banks are bound to want compensation for this extra competition.

The House committee started hearings this week on a change that would allow commercial banks to take over savings in emergencies. At the moment, the Federal Reserve has the power to allow this but has not exercised it. Mr. Paul Volcker, the chairman told the House that the Fed might start using this power, however, if the law was not changed.

More to commercial banks' taste is a proposal to allow them to enter the securities underwriting business in a limited way. At the moment they are barred from this business by the Glass-Steagall Act, which creates a dividing line between commercial and investment banking. The proposal would allow them to underwrite certain types of bonds issued by municipalities, called revenue bonds.

The bill would also allow banks to run mutual funds, including the highly popular money market funds which have sucked billions of dollars out of the banking system in the last couple of years.

The rule which prohibits national banks from lending the equivalent of more than 10 per cent of their capital to any one borrower will also be reviewed. This constraint has had its biggest impact on U.S. banks overseas because it has sometimes prevented them from competing on an equal footing with foreign banks for large loans to sovereign borrowers.

We are not talking about total repeal of the McFadden and Glass-Steagall Acts, but it will be quite an upheaval, said a Garn aide.

## Senate repeals ban on covert Angolan aid

By Reginald Dale, U.S. Editor, in Washington

THE U.S. Senate has voted to repeal a five-year-old law banning covert U.S. support for rebel movements in Angola and to give President Ronald Reagan a free hand to resume arms sales to Argentina.

Both moves were sought by the Administration to give it freer rein in its world wide policy of confrontation with Communism and the Left.

The Angola vote will not be popular in black Africa, where it is widely assumed that the Angolan rebels are financed and equipped by South Africa.

The House of Representatives, which has yet to vote on the issue, is thought unlikely to follow the Senate. If the House votes to retain the ban, the end result might be a compromise between the two Houses, lifting the ban conditionally.

The Senate also made it clear that the repeal of the ban should not be construed as an endorsement of aid to any group to conduct military or paramilitary operations.

## Sadat's envoy may seek U.S. missiles for Sudan

BY ANTHONY McDERMOTT IN CAIRO

PRESIDENT ANWAR SADAT of Egypt yesterday sent Mr. Hosni Mubarak, his Vice-President, to Washington with "an urgent message" believed to be a request that the U.S. should supply Sudan with Red Eye anti-aircraft missiles as protection against Libyan bombing raids.

At Gen. Abdel-Halim Abu Ghazala, Egypt's Defence Minister, said yesterday the situation on Sudan's western border with Chad was very serious, indeed "more serious than in 1976."

In July of that year, President Jafar Numeiri put down an attempted coup, supposedly backed by the Libyans.

Shortly afterwards a defence agreement was concluded with Egypt, which at the moment has some 800 military advisers in the country. Libyan aircraft have been strafing villages in western Sudan since September 10. Gen. Abu Ghazala said yesterday: "If anything happens in Sudan, we are going to intervene." One week ago, Sudan

said it had shot down a Libyan aircraft over a Sudanese border town.

At the same time, Sudan is believed to be harboring anti-Libyan Chad guerrillas. Last December, Libyan troops intervened in Chad to help Government forces put down a revolt.

Sudan's armed forces, which total about 88,000, are badly over-stretched and equipped with outdated materiel. It is awaiting the delivery of 24 American F-5 and F-6 fighters and earlier this year, Washington agreed to give Khartoum an additional sum of military aid totalling \$100m.

The Libyan threat to Sudan and the chronic weakness of the government of Mr. Numeiri, who came to power in 1969 and has since survived so many as 10 coup attempts, pose a serious problem for Mr. Sadat.

The Egyptian reaction has in part been prompted by the conclusion in August of a friendship and co-operation treaty between Libya, Ethiopia and South Yemen.

## Mexico current account deficit up 72%

By William Chislett

MEXICO'S CURRENT account deficit was \$3.75bn (£2.07bn) in the first half of the year, 72 per cent higher than in the first half of 1980, according to central bank figures.

High imports, falling tourism revenue and a greatly increased debt service cost are the main factors behind the deficit. The picture will worsen considerably by the end of the year, as these factors will persist and the position will be further aggravated by a sharp decline in the value of Mexico's oil exports.

Although Mexico earned \$7.3bn (£4.03bn) from its oil exports in the first half—78 per cent more than the same period in 1980—the impact of the drop in price of its exported oil and sharp declines in clients' orders in July and August will be felt in the remaining half of this year. Mexico's clients have reduced their oil orders because of the world glut.

It is unofficially estimated that oil revenue this year will be about \$1.4bn—\$4bn less than targeted. The current account deficit for the year will be \$10bn-\$12bn, compared with \$6.6bn in 1980.

Mexico's trade deficit was \$1.15bn against \$930m in the first half of 1980.

## Trudeau may lose backing for constitution plans

BY JIM RUSK IN OTTAWA

CANADA'S Prime Minister, Mr. Pierre Trudeau, is in danger of losing support for his constitutional proposals from the majority New Democratic Party (NDP) unless he meets provincial premiers to try to broaden support for his package.

The party's MPs held a stormy all-day meeting to consider the impact of the Canadian Supreme Court's judgment that the federal constitutional proposals, while lawful, violate Canadian constitutional convention.

At the end, Mr. Edward Broadbent, the NDP leader, announced that the party would withdraw its support for the package unless the Prime Minister made a last-ditch effort to hold a Federal-Provincial meeting on the constitution. Mr. Broadbent threw his party, which has 33 members in the 282-seat Canadian House,

behind the constitutional plan shortly after Mr. Trudeau announced in the autumn of 1980 that the Government would proceed unilaterally, in the face of the failure of the provinces to agree on constitutional reform.

Although Mr. Trudeau's Liberal Party has an absolute majority of 147 seats in the House, the support which he has received from all but four NDP MPs has been important to the Prime Minister as the majority of NDP members are from western Canada, an area where the Liberals have only two seats.

NDP support allowed Mr. Trudeau to say that members from all provinces in Canada except Alberta all of whom 21 members are Conservatives—have voted in favour of the constitutional resolution.

## Fresh protests likely at 'Diablo' plant

BY PAUL BETTS IN NEW YORK

THE DIABLO CANYON nuclear power plant in California, which after Three Mile Island is perhaps the country's most controversial power station, is expected to provoke more protest from anti-nuclear groups because of the recent hitch it has encountered.

Only last week, it seemed that the problems and disputes which have bedevilled the \$2.3bn (£1.2bn) nuclear facility overlooking the Pacific Ocean north of Los Angeles near the town of San Luis Obispo, were finally settled.

This followed the decision of the U.S. Nuclear Regulatory Commission (NRC), the Federal agency which regulates the country's nuclear industry, to grant the owner of the Diablo Canyon plant—the Pacific Gas and Electric Company—a preliminary licence to operate the first of two reactors on the site.

But a monumental blunder has now been unearthed in the construction of the first reactor which was given the preliminary green light to start operations by the NRC last week.

The blunder, described by Mr. Peter Bradford, a member of the NRC, as "a first rate screw-up," involves a mix-up in the design blue prints of the completed reactor and of the second reactor still under construction.

The blueprints were inadvertently switched with the plans for the second reactor mistakenly used in part of the construction of the first and now completed reactor.

The error occurred while the utility was making modifications on the first reactor to strengthen the systems and structures to meet a number of higher safety standards set by the NRC.

These higher safety standards were set by the commission soon after the first reactor unit was completed in 1974 because an earthquake fault, which had not been detected, was discovered about 2½ miles offshore below the sea bed.

The commission thus ruled the plant had to be greatly strengthened, and the utility

had to spend more than \$100m on seismic work to meet the NRC's higher seismic safety standards.

As a result of the blue print mix-up, the plant's start-up will now be delayed even further. The switch in blueprints affect five systems in the plant's first unit, including the fuel containment chamber, the unit's safety injection system, the component cooling water system, the steam generator blowdown system, and the hydrogen recombiners.

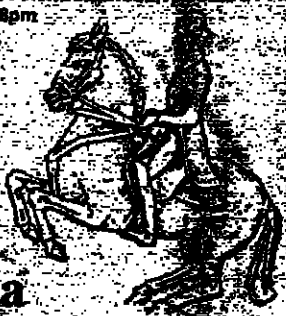
Except for the hydrogen recombiners, these systems are part of the mechanism to cool the reactor in the case of a shutdown or accident. The recombiners are used to remove explosive hydrogen from the reactor if hydrogen is created in an accident.

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## Russia may build Siberia coal liquefaction plant

By Roger Boyes in Bonn

THE SOVIET UNION is considering building a huge coal liquefaction plant in Siberia with Western assistance, according to top West German businessmen who have returned from a trip to Moscow and Leningrad.

The scope of the deal will not be clear until the Soviet plan has been worked out how large the plant has to be before it becomes commercially feasible. Rubikovich, the Soviet West German coal producer, has been asked to submit proposals for the plant and Soviet experts are expected to test the suitability of Siberian coal at a coal liquefaction pilot plant in Bortom.

Dr Karl-Heinz Bind, head of Rubikovich, stresses that it is too early to talk about the contracts

and points out that the company would only be able to supply know-how as it is not involved in plant construction.

However, Salgitter, whose chief Herr Ernst Pieper also took part in the Soviet talks, believes that it may be able to contribute to the project which will be based near the vast coal deposits of Kansk-Alzshinsk.

Three factors have convinced the West German delegates that the Soviet Union means to press ahead with the project. First, the Soviet Union is financially able to build a coal-to-liquid fuel project large enough to make it commercially worth while.

Second, it has great transport problems moving Siberian coal to European Russia where most of it is consumed. Liquefaction

on site would reduce these traffic problems.

Third, the traditional Donets Basin coal deposits in European Russia are becoming more difficult to mine, again shifting the focus on to Siberian coal.

The prospect of such a deal comes at a time when the massive DM 20bn (£4.7bn) gas pipeline deal is approaching conclusion. This project, one of the largest in the history of East-West trade, is expected to be tied up before Mr Leavitt Brezhnev, the Soviet leader, visits Bonn at the end of November.

The idea of the pipeline is to transport Siberian gas to West Europe with Western companies building the pipeline and supplying the compressor stations and the finance.

## Australia, N. Zealand agreement delayed

By Patricia Newby in Melbourne

THE LONG-AWAITED replacement for the 1966 New Zealand-Australia free trade agreement (Nafta) is to be delayed by a further six months and will not be in place until at least early 1983.

The postponement from the earlier target date of July, 1982, was announced in Melbourne yesterday at the Commonwealth Heads of Government meeting after talks between Prime Minister Robert Muldoon of New Zealand and Mr Malcolm Fraser of Australia.

Mr Muldoon said the July date was "too tight" for the Australians although Australian officials believe there are problems on both sides of the Tasman.

The Nafta replacement, which has been called the Closer Economic Relationship (CER) will mean theoretically free trade between the two Australasian neighbours.

At present under Nafta something like 80 per cent of trade is restriction free or subject to small duties. However, negotiations over the past two years for closer ties have not been easy because of the similarity of the two economies—both are major agricultural goods exporters and both have built manufacturing industries behind tariff barriers.

Mr Fraser and Mr Muldoon hope to finalise the CER in March or April next year and it will then be made public and discussed with interested parties.

The main reason for the latest postponement is that the Australian states give preferential treatment to their own manufacturers in awarding government contracts.

If there is to be free trade, New Zealand would like an equal chance to compete for Australian contracts. Mr Lance Adams-Schneider, New Zealand's trade and industry minister, visited the Australian state government earlier this year in an attempt to win a better deal for New Zealand.

Mr Muldoon said yesterday that talks with the states were continuing but he felt the problems would be resolved in time for CER to start in 1983.

Negotiations on trade across the Tasman Sea have been going on for more than two years. New Zealand dairy men visited Australia recently in an attempt to allay Australian dairy industry fears that New Zealand would flood the Australian cheese market and threaten the local, less competitive dairy industry.

However, the Australian dairy men's fears remained and other Australian agricultural groups, notably vegetable and flower growers have expressed concern over the closer economic ties.

Manufacturing is also a stumbling block. Both countries are each other's main market for manufactures with Australia taking about 37 per cent of New Zealand's manufactured exports and New Zealand taking 17 per cent of Australia's.

## MEA to sign order for Airbus

PARIS—Middle East Airlines (MEA) will sign a \$350m (£194.4m) contract at the end of this month for five wide-bodied European Airbus jets, Mr Assad Nasr, airline chairman, said yesterday.

The Beirut-based airline initiated an agreement last November to buy five of the twin-engine 200-seat A-310 aircraft with an option on another 14. The contract was to have been signed in April this year.

But the political situation in Lebanon caused a 69 per cent drop in MEA's business and the airline lost an estimated \$2.5m a month.

Mr Nasr sought a postponement of the contract signature. "There are still a few matters which need to be spelled out in exact terms and agreed upon," he said.

Reuter

## Berlin company wins Soviet deal

By Leslie Colly in Berlin

A SOVIET contract worth DM 43m (£10.2m) has been awarded to Berlin Consult of West Berlin for the construction of a plant in Moscow to produce eyeglass frames.

The contract was won in the face of competition from several West German, French, Italian, and Japanese companies.

The turnkey project will provide a licence from the West German eyeglass frame manufacturer, Menrad, and is the second such factory to be purchased by the Soviets in the West.

The first, built by an Austrian company, is nearing completion at southern Russia. The factory is to be erected by Berlin Consult will produce 3m frames annually and is to begin operating in the second half of 1983.

Representatives of the Soviet foreign trade organisation, Technostimport, said further deals are in the offing with Berlin Consult, which confirmed that it is negotiating contracts worth a total of DM 250m with the Soviet Union.

The Russians are interested in buying food processing plants, such as meat-packing installations, precision engineering factories and environmental protection equipment.

They are showing strong interest in a waste reloading facility of an advanced type operating in West Berlin.

Herr Dieter Bornmann, head of Berlin Consult, said that, in dealing with the Soviet Union, there was "no worry about pay-

ments from the Soviet side." This was an obvious reference to troubles being encountered with some East European countries.

He also remarked that high interest rates were forcing West German companies to sell products which were 20 per cent higher in price than their competition.

The Soviet Union said that trade last year between West Berlin and the Soviet Union reached a level of DM 900m, but this included West German goods shipped in connection with orders given to Berlin companies.

West German statistics show that West Berlin exported DM 73.7m to the Soviet Union last year and imported DM 28.6m.

## More Hong Kong branches for Barclays

Financial Times Reporter

BARCLAYS BANK is going to open 15 more branches in Hong Kong within the next three years, reports the Hong Kong Trade Development Council.

When the British bank was first set up in Hong Kong in 1973 it had only a one-bank licence. It was not until 1976 that the bank was allowed to expand. The bank now operates five outlets from an administrative headquarters.

Mr Colin Stevens, Barclays' Hong Kong general manager, said his bank is bullish on Hong Kong. "All of our branches open at the end of last year were profitable. We have seen that if the choice of location is good, you can pick up business."

He said the bank's growth in Hong Kong was natural following the build-up of its foundations in Hong Kong. "We have gone from 150 employees to 450 in the past three years. In the next few years we shall have 1,000."

During the last 12 months Barclays has been repositioning itself in other financial sectors of Hong Kong. Having completed its take-over of the former Trident International Finance, it then acquired Trident Management's remaining shares from Moore Govett. Trident International has been renamed Barclays Asia, and continues its function as a merchant bank.

## Philips and Ericsson share Saudi order

By Charles Batchelor in Amsterdam

PHILIPS, the Dutch electrical group, and L. M. Ericsson of Sweden, have been awarded a £1,500m (£107m) order to extend the Saudi Arabian telephone network by a further 41,000 connections.

This is the fifth order to be placed by the Saudis over the past four years and brings the total value of work carried out by the two companies to more than £11bn (£2,350m).

## Biffen leaves for four days of talks in Iraq

Financial Times Reporter

MR JOHN BIFFEN, Trade Secretary, leaves today for a four-day visit to Iraq.

The visit follows the signing in June this year of a bilateral agreement on economic and technical co-operation between Britain and Iraq. Mr Biffen will be co-chairman with Mr Hassan Ali, the Iraqi Minister for Trade, of the first meeting of the newly-established British-Iraqi Joint Commission set up under this agreement.

Commercial relations between Britain and Iraq are generally good. One of the fastest growing economies of the Middle East, and the UK's fastest growing market, Iraq is continuing to push ahead with an

ambitious development programme already involving a number of British companies.

During his visit, Mr Biffen will also be discussing trade and technical co-operation issues with senior Iraqi Ministers including the Ministers of Trade, Industry and Minerals, Housing and Construction, Transport and Communications, Planning and Oil.

Mr Biffen will visit the Baghdad International Fair where over 120 British companies will be seeking export business and orders. He will host a reception for UK participants in the fair on British National Day, Monday, October 5.

## Qantas finds itself in fares war

By Our Canberra Correspondent

INTERNATIONAL AIRLINES operating in Australia have won a rare battle to set what- ever fares and commission levels they choose following the Australian Government's decision this week to drop cases against illegal fare discounters.

Australia, one of the world's greatest sticklers for international Air Transport Association (IATA) rules and which, until recently, totally banned air fare discounting and charter services, is now set for an all-out air fare price war. Charters are still out, but discounting is in.

Earlier this week the Government dropped charges in the Hobart, Tasmania, Magistrate's Court against Singapore Airlines and some travel agents for discounting air fares.

The Government virtually admitted that regulations requiring international airlines to charge only Government-approved fares were virtually impossible to enforce.

The Government has, in fact, already conceded that "if you can't beat them, join them."

Qantas had complained it could not compete against other airlines which were continuing to discount fares in spite of the Department of Transport's crackdown on Singapore Airlines and travel agents.

Since the decision to allow Qantas to set its own fares, fierce competition has developed on lucrative routes, notably the so-called kangaroo route between Sydney and London and the major carriers (Qantas and British Airways) have launched aggressive advertising campaigns.

## Standard Telephones reaffirms role

By Jason Crisp

THE SIGNING in Vancouver, Canada, today of a £170m contract to lay an 8,000 mile telecommunications cable across the Pacific Ocean reaffirms the company's role as Britain's Standard Telephones Cables company, the world leader in undersea cables supply.

Britain's share of the world market for land-based telecommunications systems, particularly telephone exchanges, has greatly declined in recent years but for the growing presence of STC in the international marketplace. This deal is believed to be the largest single telecommunications contract won by a British company.

Under the Standard Telephones, a subsidiary of the ITC, will lay a telecommunications cable that will link Australia

with Fiji, New Zealand and the Canadian west coast city of Vancouver.

Less than a decade ago a number of observers were predicting the decline of submarine telecommunications systems as satellites began to be used for international and intercontinental links.

The capacity and quality of satellite communication has increased dramatically. Early Bird, the first communications satellite launched in 1965 could carry 240 circuits; Intelsat V launched last year has 12,000 circuits and two television circuits.

In spite of growth in satellites, the number of undersea cables has also grown rapidly. Cables still have a number of advantages. Typically they are

designed to have a lifetime of at least 25 years, while satellites only last about seven years. On very long hops the time delay on two satellite hops becomes intolerable so one link has to be on cable. Cables are also more secure than satellite systems.

The main competitors are Western Electric, the subsidiary of American Telephone and Telegraph, Nippon Electric Company (NEC) and the French companies CIT-Alcatel and Cables de Lyon.

STC claims to have 60 to 70 per cent of the available world market. Western Electric is mainly involved in cables running from U.S. territory. It always insists on supplying the repeaters.

The submarine cables suppliers are currently developing

undersea telecommunications cable using optical fibres, hair-thin strands of glass carrying several thousand telephone conversations which are transmitted by pulses of light.

Distances of 30 kilometres or more between repeaters, which can be achieved with optical fibre, would make a substantial reduction to the cost of an undersea cable system's electronics.

The cable linking Australia and Canada, known as ANZ-CAM, is likely to be laid by a cable ship chartered from Cable and Wireless.

The financing of the cable has been arranged by the Midland Bank with payment guaranteed by the British Export Credits Guarantee Department.

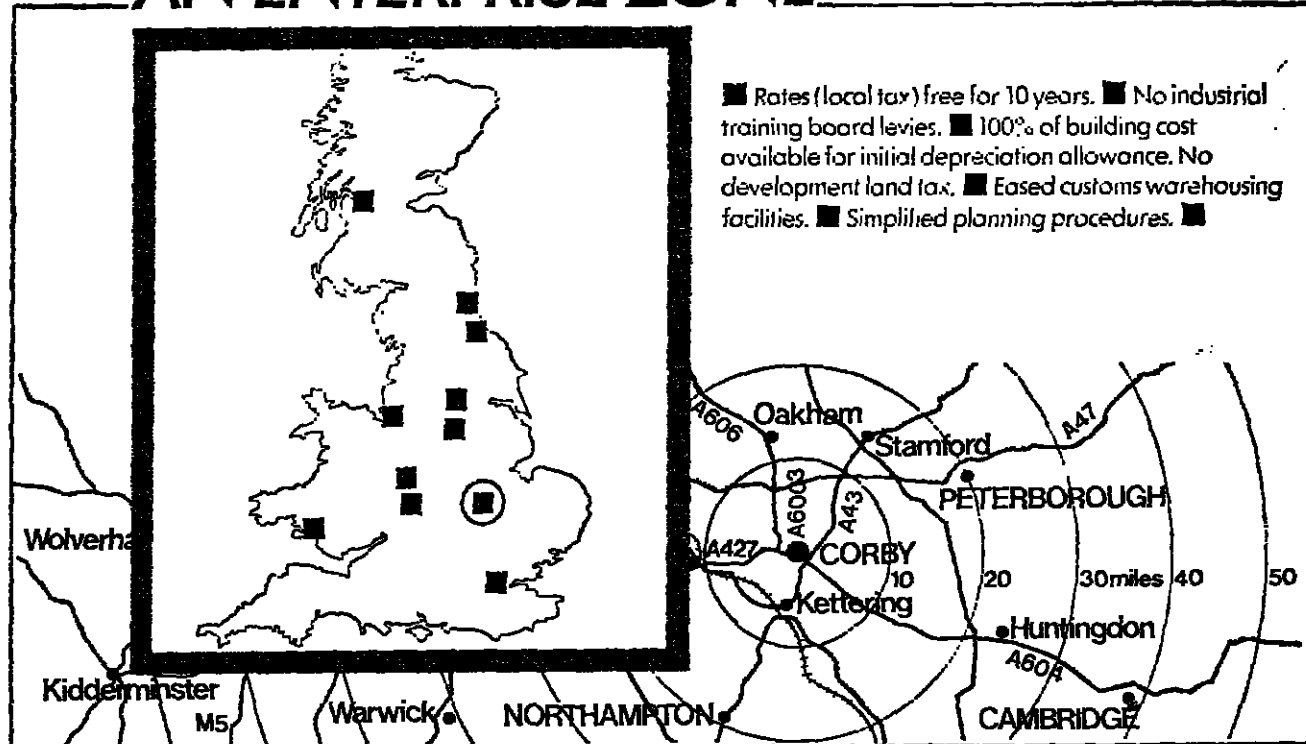
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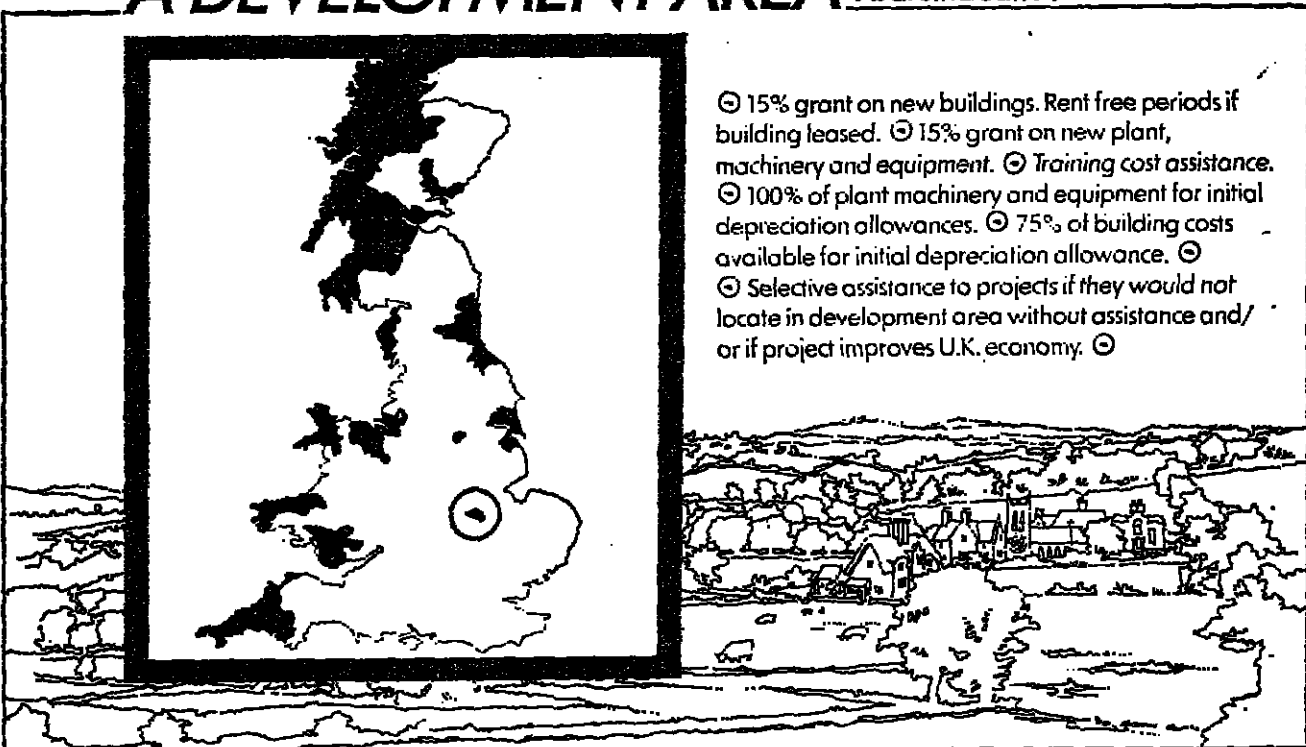
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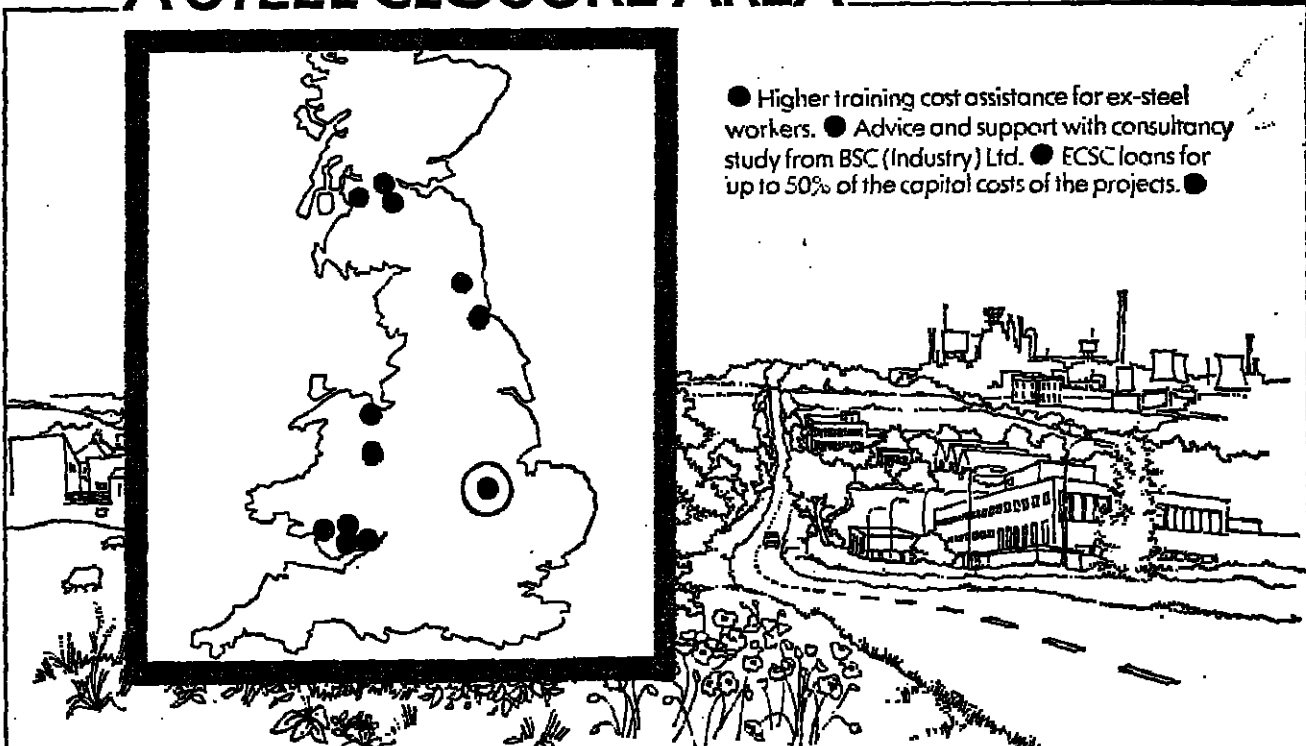
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**CORBY WORKS**



## UK NEWS

## Minister sees hunger strikers relatives

By Our Belfast Correspondent  
RELATIVES OF IRA hunger strikers at the Maze prison near Belfast have had talks with a Government minister for the first time since the protest began.

Lord Gowrie, Minister of State responsible for prisons in Northern Ireland, spent more than an hour with the families at Stormont earlier this week.

The Northern Ireland Office said the meeting was at the request of the relatives. Lord Gowrie told them he fully understood the problems they faced.

The lives of four hunger strikers have been saved by the intervention of their families.

Lord Gowrie repeated that the prisoners' five demands were not on offer. The Government was ready to improve prison conditions once the hunger strikes were ended.

Dr David Owen of the Social Democratic Party and Mr Neville Sandelson, SDF Northern Ireland spokesman, yesterday visited the Maze prison during the two-day tour of the province.

Dr Owen said he felt it was important for the two men to familiarise themselves with the position before the party's conference next week.

Meanwhile, four Unionist politicians will visit the U.S. for 12 days at the end of November to counter provisional IRA propaganda.

The Rev Ian Paisley and Mr Peter Robinson of the Democratic Unionist Party and the Rev Robert Bradford and Mr John Taylor of the official Unionist Party will distribute literature explaining the effects of terrorism.

The delegation is using a public relations company in the U.S. to set up its itinerary and will launch a public appeal in Northern Ireland to raise funds.

The mainly Roman Catholic Social Democrat and Labour Party denied a report in Republican News, the provisional Sinn Féin newspaper, which claimed to contain details of what took place at a recent private party conference in the Irish Republic.

The article claimed that Mr John Hume, SDLP leader, had said that if his party ever gained power it would have to consider the use of internment without trial against the IRA.

The SDLP said this and other allegations were "a complete fabrication." It said minutes were taken at the meeting and Sinn Féin's alleged leak bore no resemblance to what was actually discussed.

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## Shipping industry renews plea for £100m incentives

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE SHIPPING industry is to renew its plea to the Government for between £100m and £150m of investment incentives against the background of a declining fleet and sharply rising unemployment among officers and ratings.

With the fourth largest fleet in the world after Liberia, Greece and Japan, the UK industry needs to add about 4m deadweight tons a year to maintain its size after scrapping is taken into account.

But only between 24m and 3m dwt are being built, with most UK operators holding back from investment at a time of world recession and competition from lower-cost areas like the Far East.

The industry's concern over

the sharp fall in competitiveness has prompted the General Council of British Shipping to try again to persuade the Government to offer more investment assistance.

"Our main worry is whether we shall be able to take a proper share in the upturn in world trade when it comes," Mr Edmund Vestey, president of the council said.

With representatives from the industry and the maritime unions, he will meet Mr Iain Sproat, the parliamentary under-secretary at the Department of Trade with responsibility for shipping, later this month.

Over one and a half days, Mr Sproat and his officials will hear the industry's request for more generous investment depreci-

ation allowances and the union's view that the industry should be helped through state participation.

While the British fleet has fallen from 50m dwt at end-1975 to only 33m dwt this July, unemployment has risen rapidly to the highest levels post-war.

Presenting the 1981 review yesterday, the council said there were 670 officers and 2,600 ratings without work.

This was double the number of officers and three times the number of ratings unemployed a year ago. The council said: "There can be no doubt that escalating manning costs have played a major part in making British shipping less competitive."

The statement comes as the

National Union of Seamen has put in a claim for 28,000 ratings which the industry reckons will cost an extra 25-30 per cent, including improvements in conditions. Officers are seeking a 14 per cent pay rise.

If the industry gets the extra 40 per cent depreciation allowance—turned down by the Government for the past three years—the revenue cost in foregone taxes will be between £100m and £150m, Mr Patrick Shovelton, the council's director-general, said.

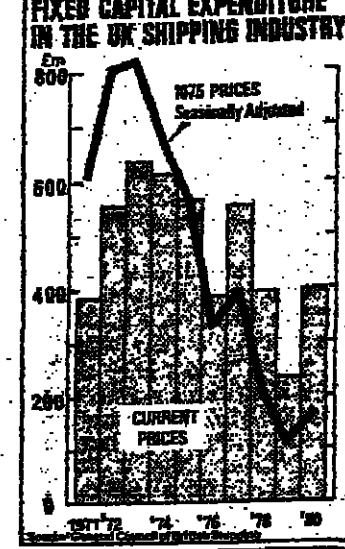
With new ships costing up to £50m or more, the council would like to see the extra relief in the 1982 Finance Bill. The types of ship seen as suitable for investment include gas, chemical and oil product

carriers, as well as container ships.

Mr Vestey said that the two-thirds of UK shipping revenues arising from cross-trading between other foreign countries were the most vulnerable to recession and competition.

The industry contributes more than £1bn a year to Britain's balance of payments, and the council believes that a further drop in the fleet to between 20m and 25m dwt would seriously erode this.

It would also affect the merchant fleet's contribution to defence in time of trouble. "There must come a point when the Government must be worried over the ability of ships to provide supplies in case of emergency."



## Price rise 'may lead to cement imports'

By Andrew Taylor

PRECAST CONCRETE manufacturers warned yesterday that they may start importing cement from the Continent if British producers raised prices sharply in November. Cement makers have warned that prices could rise by between 1 and 12 per cent next month.

The warning was given following a meeting between the British Precast Concrete Federation and the Cement Makers' Federation. Earlier this week cement producers met building and civil engineering employers to discuss the prospect of further price increases.

The Precast Concrete Federation said its industry was already under serious pressure—from falling workloads and increased competition from rival building products like reinforced steels, timber frames in housing and from plastic piping.

If cement prices continued to rise, companies would have to look towards importing cement although such a move could in the long term be detrimental to the interests of the cement maker and the precast industry.

"The huge price difference between cement in the UK and on the Continent, extended by differences in energy costs, makes it inevitable that this situation would have to be explored should a price increase be imposed in the face of stiff opposition from the industry."

Cash for Chatsworth

THE Duke of Devonshire has raised £274,220 through a two-day book sale at Christie's. The money is for a charitable trust to maintain his Derbyshire home, Chatsworth. Yesterday the top price was £7,000 for 24 Italian plays mainly of the 16th-century in 23 volumes.

Sothby's completed the sale of the contents of Amberley Castle in West Sussex, on the direction of the trustees of T. A. Emmet and the executors of Baroness Emmet of Amberley. The auction totalled £281,837 with highest prices of £16,000 for a Dutch tapestry table carpet of the 17th-century and £2,500 for an early 16th-century Brussels Renaissance gold-thread tapestry portrait.

Wordsworth museum

THE NEW £321,000 Grasmere and Wordsworth Museum at Dove Cottage, Grasmere, was officially opened yesterday by Lord Charles, chairman of the National Heritage Memorial Fund.

The fund gave a grant of £50,000 for the conservation of manuscripts. Other major grants came from the English Tourist Board (£50,000), the Country Side Commission (£50,000), the North West Museums Advisory Service (£20,000), and private donors such as Provincial Insurance (£10,000), the Carnegie Fund (£12,000), and the Ernest Cook Fund (£10,000).

BR college to close

THE British Transport Staff College at Woking, Surrey, is to close on March 26 and British Rail, the owners of the 79-year-old building, may sell or lease the property.

The transport staff college is sponsored by six railway nationalised transport groups and is the only one of its kind in the world.

BR is the largest sponsor and usually provides up to 35 per cent for each 36-place classroom. General management course. However, because of its serious financial problems, with a loss of up to £140m forecast for this year, BR has decided to cut its support for the college.

Ambulance report

THE GOVERNMENT has accepted in principle the recommendations of a working party on how the nation's ambulance service should be reorganised when the National Health Service is restructured next year. It will mean effectively no change in London and the metropolitan counties, and changes will be made outside the capital and the cities.

## ERF to cut workforce and sell off some assets

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

ERF, the truck manufacturer, further 20 per cent, sell off is to cut its workforce by a assets and reduce the variety of components it offers on its vehicles.

Outlining a "plan of action to combat the effects of recession in the UK commercial vehicle industry" where the market has shrunk by half in just over a year, ERF said last night, it would:

● Cut the workforce at the Sandbach, Cheshire, plant by 190 during the next three months. This follows a 34 per cent reduction, or 450 jobs to 940 during the past nine months;

● Cut the cost of stocks by offering only one range of axles and a range of gearboxes. ERF is to use only GKN Kirk-stall axles in future and will no longer offer Eaton or Rockwell

types. It will offer only Eaton Fuller gearboxes and is dropping those made by Spicer and by ZF.

● Dispose of the Cheshire Fire Engineering subsidiary as a going concern if possible and sell off other land and property assets in the Sandbach area (but not part of the plant). There is a possibility that the CFE management might buy the company.

● Provide longer-term credit to dealers to enable them to give customers better deals.

● Concentrate only on "premium quality premium price trucks from 16 tons upwards which have always been our main strength."

A new range, called the "C" range, lighter in unladen weight than the existing "B" series will be introduced later this month.

There has been a management

shake-up at ERF over the past few months and three directors have left including Mr Bob Chadwick, marketing director. Mr Tim Foden, director of special services and son of one of the company's founders and Mr Ernie Sherratt, the 78-year-old former deputy chairman who was one of the founders.

Mr Eric Green, 14 years with ERF, who has become deputy chairman and marketing director, said last night that ERF had had to cut production in line with the steep decline in the total market and was "making certain that our cost levels equate with production."

He said order books were beginning to show signs of improvement for the first time in months. ERF's order book stretched four months ahead—better than at any time for more than a year.

The company also intends to rationalise its Heath Street operations by grouping four of the existing companies there into one to be called GKN Screws and Fasteners, which will come into being next January 1. The four companies concerned are GKN Wood Screws, GKN Rolled Threaded Screws, GKN Fasteners Tools and GKN Heath Street Services.

The fastener products division, which stopped making bolts two years ago and is now mainly concerned with producing screws for both industry

and the retail market, has experienced a 3 per cent fall in demand since 1979.

It has nevertheless invested about £10m in the past six years in updating its production facilities, and has introduced a number of new products, such as the Supascrew, in an effort to improve its competitiveness.

A high proportion of its UK market has been eroded by imports in recent years, mainly from the Far East, and the company said yesterday it was concentrating on higher technology products and cost reduction.

## Offshore construction yard plan for Wales

By Maurice Samuelson

PEMBROKE DOCK, in West Wales, may become the site of a major offshore construction yard, having been granted a planning permission for an application made this week.

A leading European company of civil engineers wants to use the yard for assembling oil industry equipment in two large hangars once used by Sunderland flying boats.

The company is believed to be Dragados y Construcciones of Spain but this has not been confirmed either by South Pembrokeshire District Council or Goran Davies Developments who submitted the planning application.

The £10m project would create up to 300 jobs initially with 900 more when a start is made on construction.

The sites location would enable the company to bid for work on the British Gas Corporation's Morecambe field and in the southern Celtic Sea where new exploration blocks have been allocated.

As the yard is in a development area, the project could qualify for a 15 per cent grant. If negotiations succeed, work could start on the site next spring and it could be operational by 1983.

The project would be welcome in the Pembroke Dock area which is suffering from a 18 per cent unemployment rate. Local officials are keen that it should go ahead.

The dock's board, however, will lay down strict conditions to ensure that the yard will not hamper the operations of the adjacent B+I terminal.

## Lower rises 'will bring more jobs'

By Anatole Kalesky

A FORTHRIGHT statement of the Government's attitude to pay increases was made last night by Mr Leon Brittan, Chief Secretary to the Treasury.

The 4 per cent factor for pay increases in the public services would involve short-time reductions in living standards, and would be borne "very much in mind" in setting cash limits for nationalised industries, he said.

Limited sacrifices in living standards in the short term would result in proportionately much larger increases in profits, and would "pay off in the longer run through more investment, more wealth and more jobs."

Speaking to the Society for Long Range Planning, he said that Britain's loss of competitiveness, decline in output and rise in unemployment had "nothing whatsoever to do with monetarism." The root cause was "our inveterate tendency to demand levels of pay which are out of line with our ability to earn our living in the world."

The 4 per cent factor does not apply directly to the nationalised industries. But the Government "will have it very much in mind" in setting the industries' external financing limits. The industries would then have to live within them.

They may be faced with a choice between higher pay and expenditure on other things, such as "the investment on which future jobs depend."

However, the pull of an individual's star status can count for a lot. Does the recruitment of Stuart Wamsley to cover chemical research from Heddewick Stirling, Grumbar help W. Greenwell jump into seventh place from outside the top ten? The bank's evidence suggests it does. He, with Ann Taylor, dominates the important chemicals sector.

Does the loss of a good analyst matter very much? According to the gossip of the respondents, Ian Smith's move to fund management at Ivory and Sims, for example, may account for Wood Mackenzie's slight decline in the electricals

## Another 11 N. Sea oil blocks awarded

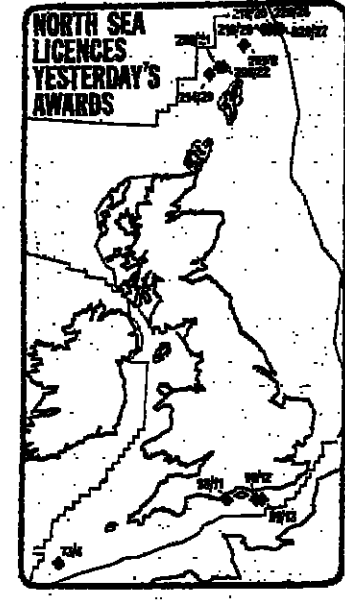
BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE ENERGY Department's 11 offshore oil concessions awarded yesterday bring to an end its seventh round of licensing, under which a total of 90 blocks have been allocated.

The 11 have all been allocated under the department's discretionary policy. It first names a number of blocks in which it is prepared to grant licences; companies then submit applications; the department sifts the requests and chooses the successful companies on the basis of various criteria, including technical expertise, financial standing and drilling programmes.

In March, the department awarded 37 discretionary licences. The latest awards bring the seventh round discretionary total to 48. Consortia applied for 55 of the 90 discretionary blocks originally on offer, so seven applications have been turned down.

In December 42 blocks were awarded in this round under a novel allocation system. The Government invited companies to nominate blocks of their own



choice in some of the North Sea's most attractive waters. Successful companies had to pay a £5m premium for each of these blocks, raising £210m for the Treasury.

The 11 blocks awarded are:

South Western Approaches 73/4

English Channel 98/11

99/12 and 99/13

North of Shetlands 206/12

203/21

209/8

214/29

219/29

219/30

220/26

220/27

\* Operator

\*BP Petroleum Development

\*Elf UK

\*Gulf Oil Corporation

\*London & Scottish Marine Oil Company

\*Barclays North Sea

\*Esso Petroleum Company

\*RTZ Oil and Gas

\*Marathon Oil UK

\*LMS Energy (LME)

\*LL & E (UK)

\*Norwich Union (Hydrocarbons)

\*Total Oil Marine

\*Tricentral North Sea

\*Hispanoil (UK)

\*Pict Petroleum

\*Esco Exploration

\*BP Petroleum Development

\*Elf UK

\*Agip (UK)

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\*Hispanoil (UK)

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## UK NEWS

## CB radio officially on the air next month

By Elaine Williams

THE GOVERNMENT confirmed yesterday that CB Citizens Band radio will start on November 2 when licences will be available from post offices.

There will be no amnesty for the million or so owners of the illegal 27 MHz AM (amplitude modulated) sets in current use, although the Home Office says it may be possible to modify this equipment to meet requirements.

An annual £10 fee will cover up to 10 lines for personal radio communication.

So far, about 20 companies intend to enter the UK market. Those with sets for sale on November 2 include Amstrad, Dinsdale, Shadow Communications and Radiomobile.

One chain Argos has ordered 750,000 sets from Amstrad. It believes it will sell them all before the end of the year. Sets cost between £80 and £100. Most are manufactured in the Far East.

Sales estimates vary from 1m to 3m sets in the first year.

## Lift the gloom plea to Government

SOME ENCOURAGEMENT must be given by the Government "to lift the gloom that pervades large parts of industry," said Mr. Roy Close, director-general of the British Institute of Management, last night.

The credibility of the Government's economic policies was at stake as far as many managers were concerned, he told the institute's Southampton branch. The situation need not be considered negative but could take the form of such projects as roads, railways, rolling stock, port and airport installations.

There was also a need for a fundamental re-examination of the financing of nationalised industries, he said.

## County may quit council group

BY ROBIN PAULEY

CHESHIRE County Council said yesterday it will consider pulling out of the Association of County Councils unless a decision is made quickly to oppose the Government's proposed legislation to curb rate rises. Derbyshire has already withdrawn from the Conservative-controlled association.

Mr. Basil Jenda, Labour leader of Cheshire County Council, said yesterday that the Government's intention to take powers to intervene directly in the rate-setting decisions of individual councils represented a "fundamental assault on the independence of local government."

The proposals would change the basic constitutional relationship between central and local government and a careful scrutiny of the Government's election manifesto showed there was no electoral mandate for such a change.

The ACC is deeply split about how to respond to the Government's proposals. After hours of argument at the local authority associations

conference in Torquay last week a complete break-up of the ACC was only narrowly avoided when Mr. Jack Smart, leader of the Labour-controlled Association of Metropolitan Authorities, urged the county Labour group not to walk out and set up their own association.

The AMA is mounting a £500,000 campaign against the legislation, but its Tory members are refusing to contribute.

The Conservative leadership of the ACC holds views ranging from outright support for the Government's plans to complete hostility. A new attempt to paper over the deepening cracks will be made on Monday.

Mr. Jenda said the way the ACC campaigns against the legislation will be the litmus test of the association's credibility in representing the interests of county councils.

"All the indications are that the ACC is reluctant to join other local authority associ-

ations in a common and aggressive campaign.

"This raises two fundamental issues:— If the ACC is not prepared to defend local government and its autonomy what is the purpose of the ACC's existence? If the ACC is not prepared to oppose the intended legislation is there any legislation affecting the independence of local government that it would oppose?"

Mr. Jenda says that if the ACC is not prepared to campaign, Cheshire and many other authorities will be looking closely at the value of their membership.

It is not only Labour councils which are worried about the ambivalence of the ACC leadership. Hampshire and Oxfordshire are among at least five Tory counties urging that the legislation be vigorously opposed.

The Tory-controlled Association of District Councils, which is objecting strongly to the plans, yesterday complained about another proposed aspect of the legislation—the removal

of the freedom of councils to choose their auditors.

The Government plans to set up an Audit Commission and appoint all the members. The commission will allocate an auditor either from the private sector or from the district audit service to each council.

The district council's group says there is no justification for ending councils' freedom of choice and that the new commission will be another quango generating its own momentum and growth with local government footing the bill.

The association says it is concerned about the intended general ministerial power of direction over the commission in the discharge of its functions.

"This wide power, coupled with the power of appointment and various other controls, is completely at odds with the concept of an independent commission free from government intervention," says the association in response to the Government's consultation document on the subject.

## Plans to reform 'bargain offers' law ready soon

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

PLANS to reform the controversial bargain offers legislation will be presented to the Government within the next few weeks by the Office of Fair Trading.

The OFT's six-month review of the legislation followed widespread criticism from retailers and consumer groups that the law was unworkable and widely abused.

The legislation, banning misleading or meaningless price comparisons, was introduced by the last Labour government. Many retailers have ignored it or found loopholes.

Trading Standards officers who are responsible for enforcing the regulations have been unable to cope with the widespread flouting and have found themselves unable to deal with the law's complexities.

Earlier this year the Government asked the OFT to review the working of the legislation.

## Energy-saving tape coating process on show

By Robin Reeves, Welsh Correspondent

A £400,000 PROJECT which has resulted in a 60 per cent energy saving in a solvent coating process was put on show yesterday by the 3M company at its Swansea video plant.

The investment, which is backed by a £77,000 government grant under the Energy Conservation Demonstration Projects Scheme, will pay for itself in less than three years.

Energy consumption in 3M's tape coatings process previously totalled 159 therms per hour.

The project, if adopted by other manufacturers using comparable solvent coatings processes, could save an estimated 24,000 tonnes of coal equivalent a year.

Mr. Dennis Boatfield, energy manager, said his company had saved £2.7m as a result of conservation measures adopted by its UK plants since 1974.

## EEC to give assisted areas £39m aid

BY JAMES McDONALD

GRANTS OF £39.1m from the European Regional Development Fund towards the cost of projects in the UK were announced in Brussels yesterday by the European Commission.

It is the third 1981 fund allocation and relates to nine industrial and 78 infrastructure projects in UK assisted areas. It brings to more than £720m the total fund contribution to UK projects since the fund was formed in 1975.

Aid to English regions from the latest allocation amounts to £16.32m of the £39.1m total, with northern regions receiving £12.74m and Yorkshire and Humberside £3.85m.

Scotland receives grants totalling £14.59m, with £8m of that going to the Japanese Nippon Electrical computer components factory in Livingston New Town.

Wales receives grants worth £3.45m and Northern Ireland £2.78m. Of the £16.32m grants to the English regions, £12.82m goes

to 16 infrastructure projects. A £3.5m allocation by the commission towards the cost of UK national aid to the Findus frozen foods industrial project in Newcastle upon Tyne will not be passed on to the company but will be retained by the Government.

Infrastructure projects in England which receive aid include: the Kielder Dam project in Northumberland and modernisation and improvement of railway signalling in South Yorkshire.

## Eumig offshoot acquired by managers

BY ELAINE WILLIAMS

A FIVE-MAN management team has acquired the UK distribution subsidiary of Eumig, the Austrian camera maker which went bankrupt in August.

Eumig (UK) has continued to trade profitably throughout the difficulties of its parent company, with pre-tax profits last

year of £277,000 on a turnover of about £8m.

Mr. Neil Magee, a member of the management buy-out team, said that the UK distribution company marketed a wide range of photographic goods and hi-fi equipment made by other manufacturers which had cushioned

## Contractor catering plan to cut BA losses

By Michael Donne

BRITISH AIRWAYS plans to save over £15m during the next five years, by transferring its European and domestic catering operations to an outside contractor.

This plan is part of the major cuts, announced two weeks ago, to stem anticipated losses of over £100m on the airline's operations in 1981-1982.

The airline said yesterday that from February 1 1982, responsibility for all in-flight catering on European and domestic short-haul services will be taken over by the airline catering organisation run by Mr. Anthony Thomas Hillier.

His group already provides catering services for Swissair, Japan Air Lines, Iberia, Air India, South African Airways, Australian Airlines Finnair and Scandinavian Airlines System. He is a director of SAS Catering, Skyliner Services, Air Cuisine (of which he is also chairman) and of International Catering Consultants.

Mr. Howard Phelps, British Airways operations director, said Mr. Hillier's operation had a purchasing power 10 times greater than that possessed by the British Airways' short-haul catering services. As a result he could save up to about 33 per cent against BA's own catering.

The change is likely to mean that Mr. Hillier will take over the BA North Catering Centre at Heathrow, together with many of its 500 staff, who produce more than 3m meals a year for BA's short-haul flights.

British Airways will continue to provide its own catering for long-haul flights.

The airline has received more than 6,000 applications from staff willing to take advantage of the airline's voluntary severance scheme. This forms part of the attempt to cut staff numbers by 9,000 to 43,000 by next June.

The voluntary severance agreement, which offers payments of up to 11 years' pay for employees willing to leave the airline, is open until October 16. By then, the management expects the figure to be well over 7,000. The aim is to cut the payroll by about £100m a year.

It is the aim of top management to allow all the applicants to depart unless there are especially compelling reasons for retaining them, for example, so as not to leave any particular department short of key personnel.

The rest of the 2,000 or so redundancies needed will be accounted for by early retirements. It is still the aim to avoid compulsory redundancies if possible.

Whether the airline will need to cut staff numbers further to below 43,000 is something the management is not prepared to discuss. It believes that at about 43,000 it will have just the right number of personnel.

## Dan-Air crash suits likely to total £1m

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

ACTIONS IN WHICH potential damages could amount to about £1m have been started against Dan-Air, the independent airline, by relatives of those killed in the British Aerospace 748 airliner crash at Sumburgh, Shetlands, on July 31, 1979.

The aircraft crashed into the sea after over-running the end of the runway while taking off. Fifteen passengers and two crew were killed. The 30 others on board, 29 passengers and one crew, survived.

The investigation report from the Department of Trade's Accidents Investigation Branch attributed the cause of the crash to locked elevators, which prevented the aircraft from flying. This, in turn, was due to the elevator gust-lock becoming re-engaged during the take-off run.

The legal actions begun in Edinburgh, cover initial claims amounting to more than £250,000. Other claims are pending, and total damages claimed could amount to £1m.

Dan-Air's view is that the accident investigation did not attribute blame to the airline, but to a fault in the aircraft.

A fatal accident inquiry held in Edinburgh in April last year by Sheriff Alastair Macdonald found it impossible to reach a final view on how the crash occurred.

Dan-Air said yesterday that it was considering the actions, with the lawyers and would take whatever action was necessary.

It seems likely, however, that in view of the findings of the accident investigation, other parties may also become involved in the actions, including British Aerospace, which built the 748 in 1983. It had been down by an Argentine airline prior to its acquisition by Dan-Air in 1977.

The Civil Aviation Authority, which owns and operates Sumburgh airfield and also is responsible for issuing Certificates of Airworthiness for all aircraft on the UK register, may also become involved.

## North Atlantic fares fight likely to get tougher

BY OUR AEROSPACE CORRESPONDENT

THE BATTLE for traffic on the North Atlantic route this winter seems likely to become even tougher, with airlines cutting fares to stimulate traffic during what are customarily the poorest months of the year.

Delta, the U.S. airline which flies between Atlanta and Gatwick, has fired the opening shot by announcing cuts of up to 66 per cent in some fares.

The Advance Purchase Excursion return rate between Gatwick and Atlanta will be cut from about £690 to £225 return, with the one-way fare reduced to £120.

The rates will be available from November 1 to December 19, and from January 3 to March 31. The airline has asked for UK Civil Aviation Authority approval for the rates. Similar cuts are being sought from the U.S. Civil Aeronautics Board for the Atlanta to London flight.

Delta is offering cut-price "far bargains" to a number of Florida resorts via Atlanta this winter. The return fare from London to Daytona Beach will be £220, to Fort Lauderdale, £263, to Fort Myers £256, Jacksonville £257, Miami £263, Orlando £229, Tampa £229 and West Palm Beach £263.

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## NatWest Investment Accounts

NatWest announces that with effect from Friday, October 2nd 1981, the rate applied to

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SIX MONTH NOTICE INVESTMENT ACCOUNTS will be increased from 13½% to 15½% per annum.

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and come up with an Executive Car Plan, to save time and money.

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And on top of all this, there are very attractive special finance and leasing terms through Saab's own finance house.

Now if that's not enough to convince you to return the coupon, or ring Nigel Young at Saabfleet, maybe loaning you a Saab for

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I'd like to say 'yes' to a few individuals in my company. Please send me more information on the Saab Executive Car Plan, or arrange for me to have a test-drive. FT 2/10

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☐ INFORMATION FOLDER ☐ TEST-DRIVE Please tick.

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SAAB prices start at £5,695 for the 99 GLS Saloon. The Saab 900 GLS Sedan illustrated costs £6,825. Prices correct at time of going to press and include Car Tax and VAT. Road Fund Licence, Delivery Charges and number plates are extra.



## UK NEWS—LABOUR PARTY CONFERENCE

## Huge majority for leaving EEC without referendum

BY IVOR OWEN



ERIC HEFFER: no glittering prizes

LABOUR'S programme for the next election will include a clear-cut pledge to take Britain out of the Common Market, Conference decided yesterday.

A resolution calling for withdrawal from the EEC to be made a firm election manifesto commitment was carried by 5,507,000 to 1m—a margin far in excess of the two-thirds majority nominally required to ensure that Conference decisions are put before the electorate.

Delegates also decided that the general election verdict should be final, rejecting a call for another referendum on the issue, by 5,530,000 to 1,072,000 votes.

There was a further massive majority—5,213,000 to 782,000—for an NEC policy statement contending that a further renegotiation of the entry terms could not change the fundamental disadvantages which membership of the EEC has imposed on Britain.

Mr Eric Heffer, MP for Liverpool Walton, who was the NEC spokesman in the debate, refused to accept that the next Labour government would be duty-bound to follow the precedent set in 1975 and stage a referendum on whether Britain should remain in.

This was because voters would be faced with a clear choice: "Vote Labour and take Britain out or vote Tory, Liberal or SDP and keep us in."

Mr Heffer argued that eight years of membership of the Common Market had not brought Britain the glittering prizes which were so glibly promised by the pro-market.

There had been no room for industry to increase employment, and Britain had not been able to speak with greater influence on world affairs.

Instead, he said, British consumers had been forced to pay higher prices for food—because of the taxes imposed by the EEC. Industry had been decimated through the EEC's trade onslaught, and British taxpayers had had to pay to the EEC thousands of millions of pounds more than the nation had received.

Mr Heffer maintained that withdrawal from the Common Market would enable the next Labour Government to develop the Socialist alternative economic policy which had been agreed by the Labour Party and the TUC.

He looked forward to a renewed period of economic expansion, which would provide the wealth needed to rebuild the welfare state, and provide the public services so desperately needed in a civilised society.

Our of the market the next Labour Government would be able to impose import controls without having to overcome the EEC objections, and be able to restore exchange controls to end the flood of investment now going overseas.

Without the obligations of EEC membership the next Labour Government would also be in a better position to provide selective aid to industry.

Mr Heffer insisted that a Labour government would not be taking Britain out of the EEC because it was anti-European, but because it wished to free Britain from the restrictions

applied under the Treaty of Rome, which would ensure Labour's alternative economic strategy would be "hamstrung at every turn."

Mr Bill Sirs, general secretary of the Iron and Steel Trades Confederation, led the call for a referendum.

He urged delegates to beware of those who sought to claim that Britain's economic problems were entirely due to membership of the Common Market. "We could be deceiving ourselves if we suggest to the electorate that our decline began with entry into the EEC in 1973 and will end in 1985 when a Labour government takes us out," he said.

Mr Sirs cast doubt on whether the national executive had examined the consequences for Britain's trading position of withdrawal from the EEC.

He was anxious about the possible effect on the British steel industry which over the past three months had been improving its position.

To cheers from pro-market Mr Sirs recalled that after the 1975 referendum produced a majority in favour of Britain staying in the EEC Mr Tony Benn had commented: "We must tremble before the voice of the British people."

He maintained that the British people were entitled to a similar opportunity to say "Yes or No" to retaining the existing link with the EEC.

Mr John Silkin, a leading anti-market, was cheered when he stressed that in or out of office he had never wavered in his opposition to Britain's membership of the EEC.

## Fisher calls for end to rows over deputy role

By John Hunt

AN APPEAL to Mr Tony Benn not to stand next year for the deputy leadership was made by Mr Alan Fisher, general secretary of the National Union of Public Employees and past president of the TUC.

Although he did not mention Mr Benn by name there was no doubt who his words were intended for. Mr Fisher made it clear that in his opinion Mr Benn would increase his stature in the eyes of the Labour movement by not provoking another contest.

Mr Fisher emphasised the damage done to Labour by the deputy leadership battle and called for changes in the new electoral college system to prevent a similar situation.

Giving the fraternal address on behalf of the TUC he declared: "I appeal to those who may consider standing for the deputy leadership to think and think and think again before they decide to stand."

"I ask them to consider whether they might not enable themselves by standing down on this occasion."

By accepting this week's deputy leadership election result those considering standing could become—by changing their minds—"tomorrow's men."

Mr Fisher, whose union supported Mr Healey for the deputy leadership after a ballot of its members, recalled that when he first started working for the union as a typist he practised the words: Now is the time for all good men to come to the aid of the party.

"I can commend no better sentiment to you than that," he said.

Many people, he said, were unhappy about the way the procedures for the deputy leadership election had been carried out. The party and the unions should sit down after the conference and have a look at the way things had gone in order to try to improve the system.

The party had to get this right so it would not again be assailed by the media as it had during this year's contest.

Mr Fisher reminded delegates that if their policies were to be put into operation the first priority must be to get the party returned to power.

"Anything that stands in the way of that must be abandoned. We must be honest, the divisions over the deputy leadership have stood in the way. The existence of the Social Democratic Party, if we let it, could also stand in the way."

The need for unity did not mean the party should become a mutual admiration society. Members could not go on talking about expanding democracy and the way policies should be determined.

"But we must do it in a way that does not feed the media and does not allow them to attempt to destroy us."

When the ship of state was sinking people did not expect the crew to be arguing about the result of a ballot in the engine room. They were not interested in arguments that might be taking place between the first and second mate.

On the industrial front Mr Fisher warned of the coming struggle over the Government's 4 per cent pay policy for the public sector in the coming round. He also recalled the winter of discontent in the last year of the Callaghan administration.

"This Labour movement must never again get in the position where we have a confrontation over wages policy between a Labour government and low paid workers," he said.

Mr John Ashton, from Southampton, a health service consultant, led a fusillade of attacks on private medicine.

Health services should be free at the time of use with equal access for equal need, not ability to pay. Private practice is a cancer in the health service," he said.

Delegates cheered as he went on: "There is no time now to be meat-mouthed and carry on talking. Private practice must be abolished in this country."

What has happened over the last two years is that the carpet-baggers from America have moved in and are taking away our staff trained at public expense."

## About-turn on manifesto foils left

BY ELINOR GOODMAN

THE LEFT was just prevented yesterday from salvaging a key victory in the struggle for control of the party from this year's conference. In an extraordinary turnaround, the conference voted first in favour of giving the final say on the manifesto to the national executive committee, then against an amendment to the party's constitution to put the change into effect.

Largely as a result of one large union switching sides between ballots, the status quo was preserved, and the Left was robbed of a victory which would have meant that Mr Benn had succeeded in getting through all his three original demands for changing the party's constitution.

The result was a relief to Mr Michael Foot, the party leader, who twice appealed to Conference to reject the proposal. After the first vote, he sat dejectedly on the platform while Mr Benn clapped jubilantly.

After the second vote, the positions were reversed and the moderates were triumphant. But the precarious nature of the victory is indicative of how far the moderates at this year's party conference may turn out to be.

On the first vote, on the principle of giving greater powers to the NEC, the Left won by 3,609,000 to 3,400,000. Mr Foot then appealed again to Conference to reject the proposal.

After 20 minutes' frantic behind-the-scenes lobbying by the Right, the Union of Shop, Distributive and Allied Workers agreed to switch sides and put its 400,000 votes against the amendment to the constitution necessary to put the principle into practice. As a result, the amendment was defeated by 3,791,000 to 3,254,000.

Now, only the executive itself can raise the issue within the

next three years. Given the new majority against Mr Benn on it, the issue is unlikely to appear on the agenda this side of an election.

As a result of yesterday's defeat, left-wing activists were all the more determined to recoup their losses on the executive.

The issue of who writes the party's manifesto has been central to Mr Benn's campaign to limit the powers of parliamentary leadership.

Last year the proposal failed to get through Conference by only 70,000 votes and the left was optimistic that it would succeed this year. On Sunday, to their annoyance, the NEC decided to oppose the resolution on the chairman's casting vote.

Speaking on behalf of the executive yesterday, Mr Foot urged Conference to join a partnership with the parliament.

"We must understand that we sink and swim together. What we need is a little more swimming and a little less sinking."

Earlier in the morning, the moderates had succeeded in getting a minor change to the electoral college for the party leaders, which will mean that MPs will be able to vote by proxy if they are unable to get to the party conference.

A vote on more fundamental left-wing demands to make MPs more accountable to the rank and file was postponed until today. During yesterday's debate on this issue, MPs were repeatedly accused of acting as "lobby fodder" and behaving like puppets, and the demands may well come up again next year.

But in another sign of the way which Mr Benn has alienated himself from his old allies on the left with his deputy leadership campaign, Mr Eric Heffer yesterday urged the conference to drop demands

constituency delegates. One constituency speaker after another cited times when the parliamentary leadership had ignored the views of Conference.

The last Government's 5 per cent wages policy was frequently mentioned, together with the defection of former Labour cabinet ministers like Mr Shirley Williams and Mr Bill Rodgers. Without greater control by the NEC over the manifesto, they warned there was no guarantee that the policies passed by conference would ever be implemented by a Labour Government.

Arguing against the motion, Mr Giles Radice, MP for Chester-le-Street and secretary of the right-wing Manifesto group at Westminster, insisted that it was time the party stopped campaigning against the parliamentary Labour Party.

"We must understand that we sink and swim together. What we need is a little more swimming and a little less sinking."

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Giles Radice

to curb the independence of MPs.

He defended Mr Benn against the charge of acting like a puppet, and insisted that they worked harder than most people. He wanted to see the implementation of party policy, the defence policy, carried out, and the House of Lords abolished.

"I want to see the PLP instrumental in changing through these changes, but we can't tie down every individual to every conference resolution."

## Right hopeful on TUC liaison

BY JOHN LLOYD, LABOUR CORRESPONDENT

RIGHT WINGERS on the Labour Party's NEC believe they can change the composition of the crucially-important Labour Party/TUC liaison committee. This would greatly improve the chances of an incomes policy forming part of a new "social contract" between party and unions next year.

The present delegates from the NEC on this policy-making committee are largely on the Left of the party, committed against any form of incomes policy in a mixed economy. They include Mr Tony Benn, Mr Norman Atkinson, Mr Eric Heffer, Miss Joan Lester and Mrs Judith Hart.

The issue did not arise at the first meeting of the new executive on Wednesday night, but is almost certain to be raised at its next meeting at the end of this month.

One of the NEC seats on the liaison committee must be filled, following the defeat of Mr Atkinson by Mr Eric Varley

for the post of party treasurer earlier this week.

Mr Varley, shadow Employment Secretary, is already a member of the Parliamentary Labour Party side of the committee.

The swing to the right on the NEC will, in any case, render it more likely to consider a pact with the TUC which would include an agreement on incomes. However, the largest affiliated union, the transport workers, remains implacably hostile to such a prospect and both the Labour Party Conference and the TUC have come down against such a pact.

It became clear yesterday that Left-led unions will organise strongly in the coming weeks to fight back against the reversals they suffered on the NEC elections on policy issues in the past week.

Left-wing union leaders have already held informal meetings to discuss the outlines of a strategy. The transport workers,

in particular, regard the previous "gentlemen's agreements" on voting for NEC members—where understandings between unions existed on voting for each other's nominees—to be void, and will back Left-wing slates in future elections.

Officials said yesterday that meetings would take place in the next few weeks to thrash out policies, tactics and slates to be circulated by the start of next year before the next round of union conferences begins.

They believe they should seek to avoid a repetition of incidents like the defeat of members taken by the National Union of Public Employees, which came up for Mr Denis Healey in the deputy leadership elections, while the union's executive supported Mr Benn.

Some officials argued yesterday that such issues should be settled by union conferences rather than by throwing them open to snap ballots.



FOOD FOR THOUGHT: a pensive Mr James Callaghan deep in conversation with John Gilling MP

## Hayward urges boldness as he says farewell

Financial Times Reporter

MR RON HAYWARD, Labour's general secretary, appealed in a farewell speech for unity around a bold manifesto to win the next election. Mr Hayward, who is retiring after nine years, told MPs, unions and constituency sections that they needed each other.

He predicted that the next election would take place in October 1983, and he told the party that they must put forward a courageous programme. "Remember 1945 and the manifesto we had then. We were going to take various things into public ownership. We said we would do it and we did."

"Then, as we got scared of nationalisation and the Press because they made a dirty word of it, our vote went down and down."

"We have got to take the bull by the horns and say exactly what we want to the British people," he said to cheers from delegates. Each section of the party had to trust the others, and without that trust they would not win an election.

## Nationalisation of drug industry wins approval

BY IVOR OWEN

AGAINST the advice of the NEC, Conference voted to ban private medical practice and to bring the pharmaceutical and other medical supply industries into public ownership.

Delegates also called for a restoration of all spending cuts in the health service and indexing of the NHS budget, abolition of all health service charges, and a 35-hour week and minimum £80 wage for health service workers.

The decision, reached on a show of hands and without the two-thirds majority needed to ensure its automatic inclusion in the party programme, was an eleventh hour triumph for Mr Bernard Dix of NUPE, one of the left-wingers voted off the NEC earlier in the week.

Speaking from the platform, he paid scant regard to his official brief: to recommend Conference to remit the resolution to the NEC for further consideration.

With his imminent departure and the left no longer in control he would give no guarantee of what the result would be, he said.

The sponsors of the resolution responded to this prodding by forcing a vote, and there were delighted cheers from the left when the resolution was carried.

Earlier, Mrs Gwyneth Dunwoody, Labour's health spokeswoman in the Commons, stressed that an NEC working party was already looking at all aspects of the pharmaceutical industry.

Mr John Ashton, from Southampton, a health service consultant, led a fusillade of attacks on private medicine.

Health services should be free at the time of use with equal access for equal need, not ability to pay. Private practice is a cancer in the health service," he said.

Delegates cheered as he went on: "There is no time now to be meat-mouthed and carry on talking. Private practice must be abolished in this country."

What has happened over the last two years is that the carpet-baggers from America have moved in and are taking away our staff trained at public expense."

## Mr Charlie Kelly

MR CHARLIE KELLY, who lost his place on the national executive on Tuesday, is a member of the Union of Construction, Allied Trades and Technicians, not the National Union of Mineworkers, as stated. Mr Eric Clark, a member of the NUM, stays on the executive.

## Hell's belles give chairman Alex a hard time

WHEN Jean-Paul Sartre wanted to depict Hell he made the setting a dreary hotel room with three characters endlessly tearing each other apart in vicious argument.

Yesterday we had the Brighton version: 1,100 delegates packed into the conference centre discussing the Labour Party constitution with no apparent attempt from the chair to keep a firm grip on the timetable.

It was one of those days when the Labour Party was at its soporific. First we saw an attempt to "fully integrate" the parliamentary party into the Labour Party machine to ensure that MPs implemented conference decisions.

It soon became apparent that the rank and file did not have a very high opinion of their representatives at West-

minster. According to the proposer of the motion, Rosina Macrae, parliamentary work for many MPs was part-time, "something to do after the law courts closed."

In the words of Percy and Bess, Mr George Cunningham, MP for Islington South, warned against naive notions: "It ain't just as simple as it sounds."

His words, however, received only tepid applause. Another delegate, Pat Nicholas, assured the parliamentarians: "We come not to bury MPs but to free them."

At this members in the parliamentary section of the hall stirred uneasily.

In a sudden rush of common sense the conference remitted the motion and moved on to consider the pro-

posal that the national executive, not the parliamentary party, should have the last say in deciding what goes into the manifesto.

An enthusiast from Tottenham, Mr Ernie Large, declared that it would enable "the elderly, the unemployed, the disabled, the shop floor, union branches, MPs and everybody else to write the manifesto in partnership and true democracy."

The resolution was approved on a card vote despite a skilful attempt by Mr Michael Foot to persuade delegates to reject it.

The party leader looked downcast at this slap in the face. A few seats away Mr Tony Benn grinned gleefully.

The party hierarchy, however, still had a trick to play.

In a second card vote an attempt to incorporate the resolution in the constitution was narrowly defeated.

This neatly nullified the effect of the first vote. During the afternoon, the jargonists were out in force when a motion on members' rights mysteriously appeared on the agenda.

The buzz words were too many: "We want positive discrimination for women in the party now," declared one delegate. "We don't want a sectarian approach."

It ended in a touching scene when conference chairman Alex Kilgus, strongly suspected of male chauvinist leanings, was presented with a bouquet of flowers by Janet Pickering of Grosvenor—just to show the feminists had no hard feel-

ings. There was a decidedly lacklustre debate which resulted in delegates voting for the party to draw up a specific programme for withdrawal from the EEC.

But what had come over the Labour movement? Hardly a voice was raised in anger at this once inflammatory topic. There was not even an attack on those sinister foreigners, the Channel Islands.

It seems that this issue is no longer ready enough to merit the vituperation of the younger comrades.

They have moved on to more exciting topics such as resolution, women's lib, gay rights and the campaign to curb the powers of the police.

John Hunt

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**DATE: September 26, 1981**  
**PLACE: Everett, Washington**  
**EVENT: 767 Inaugural Flight**

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# THE PROPERTY MARKET

BY ANDREW TAYLOR

## Free rent offer in W. Midlands

PROSPECTIVE tenants seeking space on one of the West Midlands most attractive industrial developments are being offered one year's rent free accommodation. The terms underlie the depth of the recession in the industrial property market in this part of the country.

West Midlands agents have comforted themselves that demand has held up reasonably well for modern efficient well-located factories in areas such as along the Aston Expressway to the north east of Birmingham. Clearly, however, this is not the case throughout the region, judging by terms now being offered by Bryant Samuel on the first phase of its Monkspath Industrial Park in Solihull.

New tenants are being offered a year's free accommodation with rents in the second year kicking-off at £1.99 to £2.25 a sq ft. This compares with asking rents of up to £2.50 a sq ft when the first phase was completed 12 months ago.

Since then only three of the 19 units in the 175,000 sq ft first phase have been let with £2.50 a sq ft being achieved on a 6,000 sq ft unit.

The cut-price offer is scheduled to last until the end of this year and Bryant Samuel described its move as: "A positive and realistic approach on our part to current market conditions."

The new leases will run for a standard 25 years with the developers not due to take any benefit from improved terms until the first rent review arises

after five years—by which time Bryant Samuel hope the market will have overcome its present difficulties.

Monkspath is a modern well managed estate built to a high standard and can easily be described as a prime development. It may not be quite as well located to main motorway links as some developments to the north-east of Birmingham but it is still relatively well situated with reasonable access to the M6 and M42.

Nevertheless lettings have been hard to achieve although managing agents Phoenix Beard

say there has been a high level of inquiries over the past 12 months for the 16 units currently available in the first phase. Units range from 5,700 sq ft to 17,000 sq ft.

One firm of West Midlands agents said: "It's rather like the housing market, there is solid demand and a good level of inquiries but tenants are shopping round for the best deal—in some cases this has led to over-optimistic asking prices being reduced. Negotiations are taking much longer to conclude."

The agents, however, deny

there has been any widespread decline in prime industrial estates which in the main have held up at around £2 to £2.35 a sq ft since the first quarter of 1980. Some rents for the very best located modern accommodation may even have seen a small increase, although falling in real terms.

Nevertheless the industrial property market in the West Midlands is under strong pressures. Vast amounts of older premises have been thrust on the market as manufacturing firms have cut back and closed factories during the recession.

According to the latest figures by King and Co. there was just more than 24m sq ft of empty factory and warehouse in the West Midlands during August this year.

This compares with 12.2m sq ft on the market at the same stage a year ago.

The level of new industrial schemes getting under way in the region has fallen sharply over the past few months as the amount of vacant industrial accommodation seeking new tenants has continued to rise.

At Monkspath, a second development phase of around 150,000 sq ft is presently under way, but it seems likely that Bryant Samuel will postpone any decision on developing the remainder of its 20-acre site until the lettings climate improves.

Joint letting agents Phoenix Beard and Edwards Bigwood & Bewley will be watching events closely.

## Esso in new letting

ESSO oil group is understood to have taken all 54,000 sq ft of Malbrouck House, just around the corner from Queen Anne's Gate in London. The deal has been described as important for this part of central London where the lettings market has recently been sluggish.

Esso is believed to have agreed an initial rent of £900,000 a year which works out around £16.66 a sq ft. Several other prospective tenants were understood to have shown interest in the offices which have been on the market since before the end of last year, although building work was not completed until earlier this year.

The offices have been restored and extensively refurbished by Builders Amalgamated, part of Trafalgar House, which acquired Malbrouck House from the Greater London Council several years ago. The scheme was financed by Royal Insurance.

The deal is important as it removes a sizeable chunk of property from this part of the London office market, where agents report that, despite continuing strong interest from prospective tenants, actual lettings had been slow to achieve and there had been fears that rents might come under pressure.

The letting to Esso was therefore regarded as an important test for the market. Other sizeable office blocks currently avail-

able, or potentially available in this part of central London include British Steel's headquarters in Grosvenor Place and the former National Iranian Oil Corporation Building, whose future still remains in doubt.

British Steel is currently asking a rent of around £15.60 a sq ft for its 173,000 sq ft office building in Grosvenor Place.

## On the fringe

ONE of the latest office schemes to get underway on the eastern boundaries of the City is Central & City's £12m Bishops Court development at Artillery Lane, EC2.

The scheme will provide around 33,500 sq ft of offices when completed in May next year and joint letting agents Sinclair Goldsmith and Jones Lang Wootton are initially talking of an asking rent of around £14 a sq ft.

The scheme is being jointly carried out by Central and City and Western Heritable Investment Company, which provided the finance. On completion the development is expected to command an investment value of £12m.

This part of the City fringes has been attracting a good deal of comment recently, not least because of the Greater London Council's present attitude towards new development in this area and the high level of outstanding planning permissions understood to be already in the development pipeline.

## King's Reach runs aground

THE FUTURE of the ill-fated King's Reach hotel complex at the southern end of London's Blackfriars Bridge has received another setback. Plans by Sea Containers to turn the hotel completely over to offices have been rejected by the Greater London Council.

The U.S.-based shipping and container group, which acquired the T-shaped hotel complex for £9m in August 1978, said last night that it would appeal against the GLC decision to Mr Michael Heseltine, Environment Secretary.

Sea Containers already has planning permission to occupy 160,000 sq ft of the 600,000 sq ft hotel as its own offices. It had been seeking planning permission to turn the remainder of the hotel into offices.

Sea Containers' yesterday decided that it had always been the group's intention to turn the hotel, a virtual shell since completion in the mid 1970s, entirely over to offices. "We had hoped to maintain the hotel but this has proved impossible in the current climate for hotels in central London."

The King's Reach site has been dogged by controversy ever since a major hotel and office scheme was first proposed in the late 1960s. Unfortunately the hotel element has never worked and was acquired by Sea Containers after the joint develop-

ment company established to carry out the scheme went into receivership in 1976.

Sea Containers is particularly annoyed at the GLC's rejection of its latest plans as these had the support of the local Southwark borough council. A recommendation by Southwark to the GLC planning committee said that a change of use to offices was "the only alternative to the building remaining a shell."

However conservative councilors on the GLC planning committee are understood to have joined with the majority Labour group in rejecting the U.S. group's application. This was understood to have secured at least £2m in "planning gain" for Southwark.

A NEW £13m hotel and office development is to go ahead in Reading where London and Edinburgh Investment Trust and Ramada Inns are jointly proposing a 200-bed hotel together with 80,000 sq ft of office space.

The office element is to be funded by Civil Aviation Authority Superannuation Scheme. The freehold of the site is owned by Reading Borough Council, which has granted the developers a 125-year lease. Goddard and Smith acted for the council while Clive Lewis and Partners represented the pension fund.

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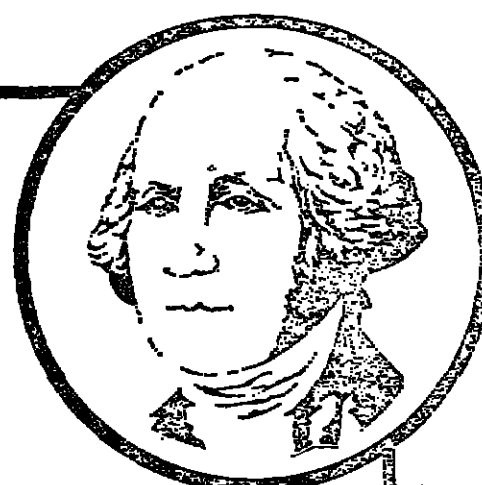
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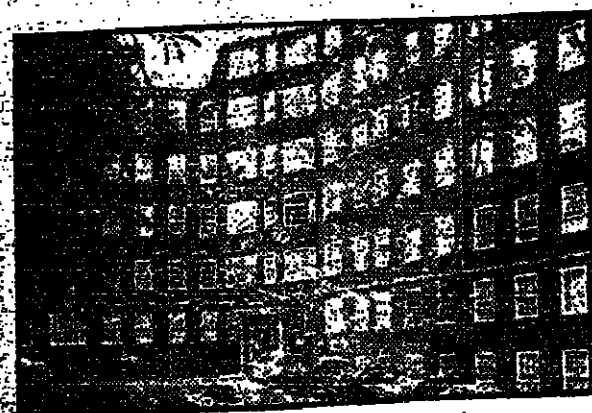
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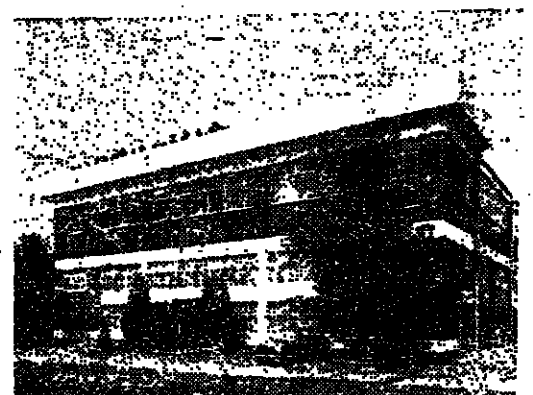
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مكاتب الأعمال



## School meals staff to get poorer deal says Nupe

BY JOHN LLOYD AND BRIAN GROOM

LOCAL government employees intend to renegotiate the contracts of 300,000 school meals staff with the aim of reducing their holiday and other entitlements substantially, according to Mr. Ron Keating, assistant general secretary of the National Union of Public Employees (Nupe).

Mr. Keating said in Brighton yesterday that the move to renegotiate the school meals staff contracts, which will come up in talks on a wage claim for the country's 1.1m local authority manually workers in two weeks time, would concentrate on three main areas.

The employers would want to stop paying the retaining fee of 50 per cent of earnings paid to staff in the 13 weeks holiday period; to allocate holiday entitlement on a 39-week rather than a 52-week basis; and to charge an economic price for meals taken by staff.

At present, 1.46p an hour is deducted from staff pay as a contribution to meals. Mr. Keating said: "Clearly this would be a fundamental change in school meals staff conditions and would be strongly resisted. Trade unions could expect to worsen the conditions of their

workers in local authorities, the health services, the universities and public utilities.

A meeting in London yesterday of more than 100 TGWU delegates representing water, local authority manual and hospital ancillary workers expressed their willingness to take "wholesale industrial action nationally" to fight for pay settlements at least in line with the rate of inflation.

The meeting decided that this year's pay claim should reflect this aim and should seek moves towards a 35-hour week and six weeks' holiday.

Whereas the Nupe and the TGWU are pressing for inflation-linked claims, the General and Municipal Workers' Union wants a 2.6 a week increase in the lowest basic pay—equal to about 27 per cent.

The TGWU like the Nupe is trying to ensure that as many groups as possible are discussing pay shortly after the new year, has 200,000 members in the public services.

Yesterday's meeting backed the TGWU executive's decision to support any action taken against the 1 per cent cash limits on pay.

## Institute of directors optimistic on union curbs

By Our Labour Staff

LEADERS of the Institute of Directors, which is seeking tougher trade union curbs than those contained in the Employment Act 1980, said they were "optimistic" yesterday after a meeting with Mr. Norman Tebbit, the new Employment Secretary.

Mr. Walter Goldsmith, institute director, said that Mr. Tebbit "did not rule out any of our proposals."

The Employment Secretary expressed an interest in the idea of making union funds vulnerable to civil actions for damages, and making agreements between employers and unions legally enforceable.

If legislation emerged along these lines it would probably be in addition to the package of measures which was contemplated by Mr. Tebbit's successor, Mr. James Prior.

P&O unions warn of industrial action

TRADE UNIONS on the threatened P & O Belfast-Liverpool ferry said yesterday that some form of industrial action was almost certain if talks with the Government failed to save the service.

Management and unions at P & O, which says it will end the service on October 12, are to meet Ministers today.

The six unions, which met in London yesterday to decide their position, feel that Mr. David Mitchell, Parliamentary Under-Secretary at the Northern Ireland Office, has either been misled or has misunderstood information given to him by the company.

Mr. Mitchell said earlier this week that he was sorry talks between management and unions had not resulted in sufficient savings being agreed. The unions say they have met the company's target for savings but that P & O's targets have themselves changed.

Process workers dispute ends

A strike by 111 process workers at British Steel Corporation's Llanwern steel works ended on Wednesday afternoon. Management said the strike, which began on Tuesday, occurred after workers refused to adapt a revised working system.

## Civil Service action 'cost more than 15%'

BY BRIAN GROOM, LABOUR STAFF

CIVIL SERVICE unions have claimed that this year's 21-week dispute cost the Government more than it had paid the full claim for rises of 15 per cent.

The "irrecoverable losses" more than offset any savings achieved by limiting the settlement to 7 per cent, they said.

The nine-union Council of Civil Service Unions, in an introductory note to the Civil Service pay inquiry chaired by Sir John Megaw, says as an example that the Treasury recently admitted that charges on deferred revenue during the dispute amounted to £190m. This alone would have financed a further 5 per cent increase in pay, the council claims.

The Megaw inquiry was one of the elements in the package which settled the dispute. It also provided for talks on the 1982 pay claim without pre-set cash limits, supported by access to qualified arbitration.

The unions are anxious about next year's talks, however, in the light of the Government's 4 per cent cash limit on pay elsewhere in the public services. Their submission emphasises resentment at the Government's "abrogation" in the last round of agreed arrangements for de-

termining Civil Service pay—the pay research system of comparability—and its refusal to go to arbitration. This "deeply offended the overwhelming majority of civil servants and provided all the ingredients of major conflict," the council says.

"The only sure way of eliminating industrial action over pay in the Civil Service is to have a stable, orderly and agreed pay system, supported by effective means of conciliation and arbitration."

The unions, which are to submit further evidence, say that the inquiry has a crucial role in devising arrangements which would prevent a recurrence of the 1981 dispute. A system was needed which would withstand short-term considerations.

The Council says that the dispute showed a "depth of determination and a unity of purpose among civil servants that will not be readily dissipated."

Mr. William Kendall, secretary general of the council, says in a covering letter to Sir John that he was concerned about the decision to treat evidence submitted to the inquiry as confidential. It would be in everyone's interest if it were published, he said.

## Pension chiefs warned of early leavers problems

BY ERIC SHORT

A STERN warning to company pension scheme managers and consultants to tackle decisively the problems of early leavers and to maintain pension values was given yesterday by Mr. Ken Thomas, general secretary of the Civil and Public Services' Association and a member of the TUC general council.

He was speaking in London at the annual conference of the Pensions Management Institute. He said company schemes failed to provide adequate revaluation of pensions once they became payable and that they did not treat early leavers fairly compared with employees who stayed in the schemes.

Mr. Thomas said that a recent report by the Occupational Pensions Board gave some indications on how to deal with the transfer of pension rights so that employees, on changing jobs, did not suffer a loss in respect of their contributions made while with their previous

employers.

But he claimed that the general reaction from pension scheme managers and consultants to this growing problem was to make excuses even to the board's modest recommendations.

He accused the pensions industry of showing an innate conservatism to change. Managers were more concerned with the pension scheme as an investment vehicle than as a means of providing a decent income for employees in their retirement.

He warned the audience of pension managers and consultants that, unless their schemes could provide a decent pension to everyone—and this would mean radical solutions to the current problems—alternative means of securing pensions would be sought. He added that the alternatives might include an increased role for the state scheme.

## Warning for BL over pay claim

FINANCIAL TIMES REPORTER

BL FACES trouble from its 58,000 car workers if it does not make a reasonable response to a £20-a-week pay claim, warned Mr. Grenville Hawley, a leading union negotiator at today's talks in the Midlands.

He said on the eve of joint talks on the union's claim, that if BL did not make a reasonable response "the meeting could be over very quickly. There could be a walkout."

It would then be up to manual shopfloor workers, to decide whether to back their leaders with industrial action. In the past three years they have rejected such action and accepted rises of 5 per cent, 5 per cent and 5.3 per cent.

Sir Michael Edwards, BL chairman, may be considering whether he can risk testing the workers' loyalty to the corporation yet again.

Management has indicated to employees that it will have to consider a pay increase at least as high as 10 per cent.

BL said yesterday: "It would be wrong to say there will be an offer. We can make no comment on whether there will be an offer or not."

Mr. Hawley, Transport Union Automotive Group's national secretary, said: "If they start making silly, derisory offers they could further exacerbate the 'labour force'. Such offers would not in our minds lead to a settlement."

The union's £20 claim would put 17.6 per cent on the wages bill, according to BL, which lost £225m in the first half.

Sir Michael hopes the workers will recognise BL's position and settle peacefully. Mr. Hawley said the claim was justified because workers purchasing power has been reduced by low wages of the past three years. He said the workers had increased productivity substantially, co-operated in slimming down the labour force, reduced industrial troubles dramatically, and seen that new models were

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# Slow pace of oyster farming

BY STEWART DALBY

IF YOU should ever contemplate becoming an oyster farmer in Northern Ireland's Strangford Lough, the first consideration is that there are no longer any there from which to develop stock. The native oyster, or *Crassostrea edulis*, last grew naturally in the early 1920s, when a disease wiped it out.

Second, it is debatable whether it would even be worthwhile trying to re-introduce *edulis* to the Lough. This is a seawater outlet with a narrow mouth. Through this entrance is a vicious tidal rip, which can run up to eight knots. With the strong currents and the relatively cold water, there is not always what is known as a good settlement of "spat" or spawned eggs.

The third consideration is that the *edulis*, which is the flat type of oyster still found growing naturally in other parts of Ireland such as Cork and Kerry where the water is warmer, has a very long growing cycle—it can be up to seven years.

These outpacing considerations have not, however, deterred Mr. Jasper Parsons, a zoologist by training and the manager of Cuan Sea Fisheries—probably Northern Ireland's only, really large-scale oyster farm. His proposed solution has been to import seed of *Crassostrea* oysters, more familiarly known as Pacific, or *Crassostrea gigas*, oysters in the belief that these will be able to withstand conditions in the lough more successfully.

Mr. Parsons became involved some years ago when he was working on research into eels for the Ministry of Agriculture. Officials remarked that there was no local oyster industry and wondered why. A pilot scheme was set up, and Guinness was persuaded to come up with some of the finance.

The result was Cuan Sea Fisheries, which has been going as

a commercial venture for nearly four years. The process starts with Cuan—Cuan is the historic name for Strangford—buying seed from one of two hatcheries in England, usually from Whitstable, Kent.

The advantage of the *gigas* or Pacific oyster, which is a cupped oyster is that it grows within

year. Given the three-year growing cycle, the idea of selling half-grown oysters to other farms, particularly in Scotland and sometimes in Norway, is to keep up cash flow.

Cuan has, within its short life reached the point where it is selling 1m half-grown oysters a year and around 400,000 full-grown ones. The target for full

are two boats; a factory where the systems are hose blasted and washed and packed; and marketing outlets.

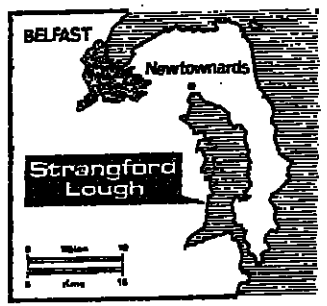
To add to the problems oyster farming is a high-risk business. Stock losses average around 30 per cent, either because the water is too cold, gales blow away some of the growing oysters, the salinity is wrong or there is pollution. Fortunately, there is little industry around Strangford Lough so the pollution danger is small.

Mr. Parsons is wary of saying how much Guinness has put into the project, but does admit there has been a grant from the EEC, that there has been substantial bank borrowing and that there has been some aid from the Ministry of Agriculture with capital costs. Even so, it would seem doubtful if the farm has been capitalised at more than £250,000.

The project would seem to be about breaking-even when some of the original start-up costs, like the factory and building one of the boats, have been amortised. When the farm is working at full production a reasonable profit should be seen.

Mr. Parsons eventually wants to go into mussel production and possibly also scallops. He is taking his time however. He points out that there is no shortage of people around the lough who thought that farming oysters was an easy way to make a quick buck. Often they over-extended themselves or, by trying to do the thing cheaply, suffered great losses.

The point about oyster farming is that it is a slow process and in the middle of a recession marketing a commodity like oysters is a painstaking process. Only 15 per cent of production is sold locally. The rest goes through a handful of outlets in Britain. The hope is to develop in the Republic. But this all takes time.



three years, and it is rather more robust about water temperature than the *edulis*. Mr. Parsons reckons to buy seeds about four times a year.

The oyster seeds are about the size of a match head. They are put onto trays which are stacked 20 deep and suspended from rafts in the beds. These trays, known as Japanese lanterns, since this is the way oysters are grown in Japan, have wooden rims and small wire mesh bottoms. After a while, the growing oysters are transferred to much larger trays which are stacked two deep. The lower tier holds the smaller oysters, the top tier is uncovered and during spring tides is not even covered with water and acts as a lid on the lower tier so that the smaller oysters will not be washed away.

The aim is to sell 1m marketable oysters together with as many half-grown oysters each

oysters should therefore, soon be realised. The shortfall is partly a marketing problem and partly that the farm has not reached its full production cycle.

The economics of the farm are, ostensibly, simple. The seed is brought in at a penny an oyster. By the time they oysters are fully grown they sell at between 15p and 17p each. (This sounds a generous margin until it is remembered that half a dozen oysters cost in a good restaurant.)

On the basis that half-grown oysters fetch something like 5p, the gross turnover at full production would be of the order of £300,000. Between the gross turnover and the apparent cheap price of the seed there are, however, other costs.

Cuan Sea Fisheries now employs six people. Mr. Parsons reckons that labour comes to 65 per cent of total costs. There

## Taylor set for Lingfield double

RACING

BY DOMINIC WIGAN

THERE is a break from racing today at Newmarket where a high proportion of the country's leading owners and trainers and their advisers will be concentrating exclusively on the Tattersalls Premier Yearling Sales.

However, few of the country's top jockeys have taken the day off.

Lester Pigott is expected at Lingfield in his pursuit of the Double Century for which he is offered at a now ungenerous 5-2 by William Hill. There,

Brian Taylor, the jockey so often mistaken for Pigott in a driving finish, looks to have prospects second to none.

I hope to see Ryan Price's former stable jockey, who has had few major winners since riding Snow Knight to success in the Derby, add to his tally through the Jeremy Hindley pair, Spanish Pool and My Annassar.

Spanish Pool, among the 10 runners for the John Sutcliffe Trophy (from which 20 were withdrawn at the final declaration stage) proved a shade disappointing at Doncaster on the opening afternoon of the St Leger meeting.

In the Prince of Wales Nursery, that always hotly contested mile event, Spanish Pool failed to produce the necessary pace close home to get in a blow at either Lokkowitz or Final Strike.

However, he kept on well under strong driving. He will, I suspect, prove a more formidable proposition now.

My Annassar, the first foal of that tough Polyfoto mare, My Polyanna, has run well enough in maiden events at Sandown and Yarmouth to suggest that she might surprise More Oats in the Hartfield Stakes. She, too, will be well served by pressing conditions which she tackles

for the first time.

Turning to the north, Miss Markey—off the course since running a dead race in the Musidora in which she was clearly amiss—will win the Keatsford Fillies Stakes at Haydock provided that all is now well with her.

### LINGFIELD

2.00—Fardella  
2.30—Tinderella  
3.00—Spanish Pool\*\*  
3.30—My Annassar\*  
HAYDOCK  
2.00—Miss Markey\*\*\*  
2.30—Summer Path  
3.00—Santella  
4.00—Rocky Green

(S) Stereophonic broadcast  
\* Medium Wave

### RADIO 1

5.00 am Am Radio 1, 7.00 Mike Read, 8.00 Simon Bates, 11.00 Andy Peebles, 12.30 pm Newsbeat, 12.45 Paul Burnett, 2.30 Steve Wright, 4.30 Peter Powell, 5.30 Newsbeat, 5.45 Roundtable with Frank Partridge, 7.30 Anne Ninning, 10.00-12.00 The Friday Rock Show (S), VHF Radio 1 and 2—5.00 am VHF Radio 2, 4.00 pm David Hamilton (S), 5.45 News, Sport, 6.00 David Symonds (S), 7.00 With Radio 2, 10.00 With Radio 1, 12.00-5.00 am With Radio 2.

### RADIO 2

5.00 am Steve Jones (S), 7.30 Terry Wogan (S), 10.00 Jimmy Young (S), 12.00 John Dunn (S), 2.00 pm Ed Stewart (S), 4.00-4.15 Cup Special from Buenos Aires, 7.00 David Symonds (S) (joining VHF), 8.00 Sequence Time at the Radio 2 Ballroom

(S), 8.45 Friday Night Is Music Night (S), 9.55 Sports Desk, 10.00 The Grumbleweeds, 10.30 The Ring Crosby Show, 11.00 Brian Matthew, 10.00 Round Midnight, 1.00 am Trucks Hour (S), 2.00-5.00 You and the Night and the Music (S).

### RADIO 3

6.55 am Weather, 7.00 News, 7.05 Morning Concert (S), 8.00 News, 8.05 News, 9.05 This Week's Composer: Frank Martin (S), 10.00 Baroque Sonatas (S), 10.45 BBC Singers (S), 12.00 Jean-Louis Stievenart plays recital (S), 12.15 pm Midday Prom: Stewart (S), 1.00 News, 1.05 Interlude, 1.20 Midday Prom: part 2 (S), 2.05 Symonds (S) (joining VHF), 8.00 Choral Evensong (S), 4.55 News.

### RADIO

5.00 Mainly For Pleasure (S), 6.55 Play It Again (S), 7.00 D'Arcy's Farewell to Arcady (S), 7.30 Schumann, Brahms and Mozart Concert: part 1 (S), 8.05 Poetry Now, 8.25 Concert: part 2 (S), 9.20 Flight From Insight, 9.45 Maurice André (S), 10.00 Benny Goodman recalls his association with Bertok, Hindemith and Copland, in conversation with Edward Greenfield, 10.30 Back Cantata (S), 11.00 News, 11.05-11.15 Villa-Lobos (S).

### RADIO 4

5.00 am News Briefing, 6.10 Farming Today, 6.25 Shipping Forecast, 6.30 Today, 8.45 Black Heart and White Heart by H. Rider Haggard, 9.00 News, 9.05 Desert Island Discs (S), 9.45 A Sideways Look at... 10.00 News, 10.02 International Assignment.

## Chris Dunkley: Tonight's Choice

The most important new series of the week (and, arguably, of the year), starts on BBC-2 tonight: *Prisoners of Conscience* is a group of three dramatised documentaries about the abuse of human rights in various parts of the world which will be followed by a single documentary on the same topic.

Even if, like me, you sometimes doubt that television has a fraction of the power attributed to it, the business of one man locking up another or, worse, torturing another for political ends, cries out for all the exposure and publicity television can create. The subjects of the programmes are Russian dissident Vladimir Bukovsky, black South African leader Nelson Mandela and, in tonight's programme, a much less widely-known man named William Beausire.

His was a classic and dreadful case of an innocent man being persecuted for information he did not possess. Son of an English father and a Chilean mother, Beausire was a middle class right winger whose sister lived with the nephew of the deposed president Allende of Chile. In order to discover the whereabouts of this nephew the Chilean secret police contrived Beausire's arrest in Argentina and took him back to Chile where they tortured him. He was last seen alive by his cell-mates in July 1973. The Chileans deny all knowledge of him.

### BBC 2

6.40-7.55 am Open University, 9.30 Labour Party Conference, 11.00 Play School, 1.30-2.00 News, 2.30-2.55 News, 3.00-3.15 News, 3.15-3.30 News, 3.30-3.45 News, 3.45-4.00 News, 4.00-4.15 News, 4.15-4.30 News, 4.30-4.45 News, 4.45-5.00 News, 5.00-5.15 News, 5.15-5.30 News, 5.30-5.45 News, 5.45-6.00 News, 6.00-6.15 News, 6.15-6.30 News, 6.30-6.45 News, 6.45-7.00 News, 7.00-7.15 News, 7.15-7.30 News, 7.30-7.45 News, 7.45-8.00 News, 8.00-8.15 News, 8.15-8.30 News, 8.30-8.45 News, 8.45-9.00 News, 9.00-9.15 News, 9.15-9.30 News, 9.30-9.45 News, 9.45-10.00 News, 10.00-10.15 News, 10.15-10.30 News, 10.30-10.45 News, 10.45-11.00 News, 11.00-11.15 News, 11.15-11.30 News, 11.30-11.45 News, 11.45-12.00 News, 12.00-12.15 News, 12.15-12.30 News, 12.30-12.45 News, 12.45-1.00 News, 1.00-1.15 News, 1.15-1.30 News, 1.30-1.45 News, 1.45-2.00 News, 2.00-2.15 News, 2.15-2.30 News, 2.30-2.45 News, 2.45-3.00 News, 3.00-3.15 News, 3.15-3.30 News, 3.30-3.45 News, 3.45-4.00 News, 4.00-4.15 News, 4.15-4.30 News, 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# TECHNOLOGY

## IBM helps Canning to a fine finish

BY ALAN CANE

RESEARCH AT IBM's Hursley laboratories in the UK on advanced computer memories has led, indirectly, to a breakthrough in chromium plating which promises new health and environmental safeguards.

Conventional methods of finishing metals with chromium for decorative effect, or to provide an abrasion resistant surface, have traditionally involved the hexavalent form of the metal, electron hungry and therefore an aggressive, thoroughly unpleasant oxidising material, corrosive to living tissue.

It can produce effects on the lungs and nose, and there are suspicions that it causes cancer. Furthermore, the untreated wastes from chromium plating can have a disastrous effect on aquatic organisms.

So it is hardly surprising that for the past three decades, metal finishers have sought an ecologically acceptable alternative.

Trivalent chromium gives a finish which is indistinguishable from the hexavalent sort (to the metal plating novice, at any rate) but it has proved singularly hard to develop commercially.

The problem is tied up with the difficulty of achieving a



Tony Such: he spotted IBM's patent

stable plating solution. Technically, the electrochemistry of trivalent chromium is complex, giving rise to slow electron transfer during the plating process, slow formation of metal complexes and rapid breakdown of the newly-formed plating

complexes. In other words, not a commercially attractive proposition.

Now Hursley is one of the more important IBM centres for work on high-speed magnetic disk memory, what the IBM researchers, led by Mr Donald Barclay, were after was a mirror-smooth finish that was resistant to corrosion.

What they discovered—and patented—was a solution for plating trivalent chromium. The discovery could have simply lain on a shelf, but for the religious intensity with which Mr Tony Such, technical director of the Canning Materials Group, checks the patent literature.

He approached IBM, a joint research project was initiated and the result was a major research paper which claimed:

● The development of a stable electroplating bath for trivalent chromium.

● The elimination of the danger of chlorine evolution (a major hazard in traditional plating).

● The use of an electroplating solution with such a low concentration of chromium that the rinse waters are no hazard to the environment without purification.

Talks between Canning and IBM are continuing with a view to the launch soon of a com-

mercial version of the project. Environmentally acceptable chromium plating is one of a clutch of developments in metal finishing that Canning is pioneering, intent on sustaining its position among the world's metal finishing specialists.

It provides the metal finishing business with a dual aim of overcoming the environmental hazards of many plating and finishing processes, and reducing the amount of energy needed for metal finishing.

So, for example, Canning has only recently got into phosphate treatment of metals to prevent corrosion.

The phosphating compound

adheres chemically to the surface of the metal forming a sponge-like layer which will hold, say, touch dry oil and significantly retard corrosion.

Not a new technology, in fact, surely one Canning should have been in years ago. Mr Brian Johnson, deputy managing director of Canning Materials, says: "We wanted to find some positive advantage in going into phosphating. It had to be more than just 'Me too'."

The result was "Canphos", a phosphating process which operates at 35 deg C rather than the customary 180-190 deg C and which does away with the sludge residues which are the bane of traditional phosphating.

Then there is "Xifos 80" a

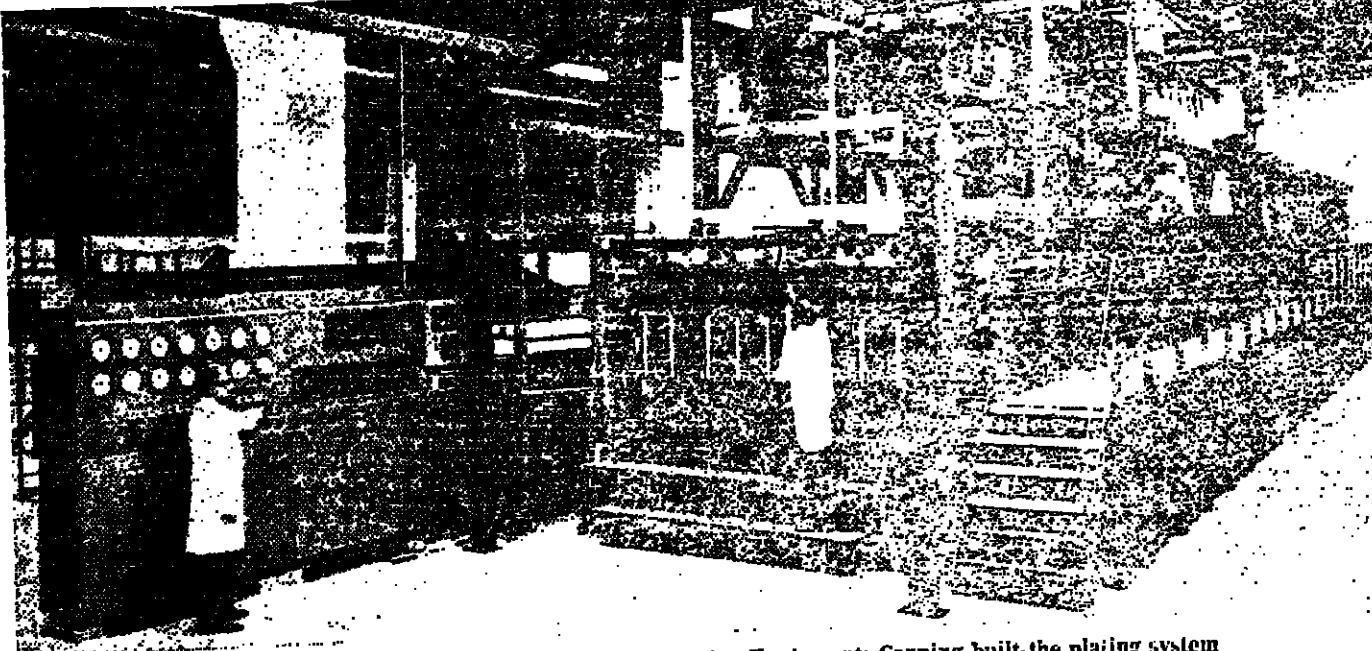
process for nickel plating using chemical deposition rather than electrochemical plating. It produces a surface with high corrosion resistance, good wear resistance and hardness.

Furthermore it makes possible the uniform nickel coating of objects of complex shape such as gears and bearings. Perhaps most spectacular of Canning's developments is its "Bondal" process for plating aluminium and its alloys.

Normally it is difficult to get nickel/chromium materials to adhere to aluminium. "Bondal", which Canning has sold to Mitsubishi of Japan, is a surface treatment which produces a film which can be plated directly with nickel, chromium and

other metals. Prepared as a polyethylene sandwich, Mitsubishi uses the technique to produce non-glass mirrors.

The long-term strategy of Canning and its competitors such as Oxymetal Industries, Albright and Wilson and the oil companies is to cut the cost in energy of providing greater durability in consumer goods. As Mr Such puts it: "The finishing industry must make the point to manufacturers of durable goods and to Governments that the deposition of an extra 10 or 20 microns of metal, using relatively little energy or metal, can make their goods even more durable."



Automatic plating of pit props at Dowty Mining Equipment: Canning built the plating system

## Membrain in-circuit tester

LATEST BOARD test system from Membrain is the MB3303S, a hybrid in-circuit tester based on the Data General Nova 4/X minicomputer.

The result is a speed upgrade compared with the MB3303 and many testing procedures can now run three times faster. Software has also been devised that gives virtually complete fault detection programs for use on production, from an easily prepared data set.

Other software can be run before each board test is begun and will eliminate spurious fault diagnosis through bad connections. Membrain claims that this alone speeds throughput considerably and saves the costs incurred in the unnecessary reworking of good boards.

## Flowmeter resists corrosion

SAID TO be half the price of alternative titanium meters are Litre Meter's corrosion resistant flowmeters in PVDF (polyvinylidene fluoride).

This is a thermoplastic polymer with excellent physical properties resulting from a high level of crystallinity and having a remarkable resistance to chemical attack, heat, abrasion, ageing, and with good fire resistance and non-toxicity. It also resists acids, solutions of salts, aliphatic, aromatic and chlorinated hydrocarbons, alcohols and halogens.

The new units have titanium bearing ring assemblies with PVDF rotors running in all sapphire bearings and viton seals, and the maker says that this material combination is a unique contribution to corrosion resistant flow metering for chemical applications.

More on 0296 20341.

## Energy saving nailers

A NEW range of nailers and tackers offer a wide variety of applications throughout a number of industries says British Industrial Fastenings, Gitehouse Road, Aylesbury, Bucks. (0296 81341).

Lightweight tools are particularly aimed at the furniture, caravan and footwear industries, while the medium and heavy-duty tackers and nailers are suitable in timber house construction, fencing, general heavy joinery, and so on.

Called BIF-Haubold, they are said to be designed to make the most efficient use of energy and operate on reduced air consumption and within standard working pressures.

GEOFFREY CHARLISH

## Measuring water toxicity

REPORTED TO be the first commercially available instrument for monitoring acute water toxicity in coloured aqueous samples is Beckman's Microtox 2055 toxicity analyser system.

The company claims it is also the first instrument to utilise luminescent bacteria for determining water toxicity—the assay is simple, reliable and reproducible, requiring only a few millimetres of sample.

Results can be obtained in minutes and correlate with other bioassay techniques requiring days, which, says the company, represents a considerable saving in time and money.

## Enter the teleputer, all purpose information tool

EARLY LAST year, Rediffusion Computers (then still called Rediffusion Computers), with the muscle and market base of the television rental business behind it, launched its office revolution.

It was a system that used the company's R5000 computer and large-screen colour television sets with on-board data chips, built-in modems and autodiallers. The result was one of the first private viewdata systems, later emulated by others. Rediffusion has sold some 50 systems worth over £4m.

Now the company has moved the concept a little further on with the announcement of its System Alpha, which it describes as "the closest approach yet to the closest all-purpose information tool." It offers viewdata, videotex (the generic

description of viewdata-like systems, public or private), personal computing, data interchange with cassette recorders and, in due course, with video discs. If desired, the terminal can also be used simply to watch television. It can also communicate in various formats.

Some or all of these facilities are offered by System Alpha, in five models ranging in price from £750 to over £4,000. The company has even coined a new name for the systems: it calls them "teleputers."

The domestic market for viewdata (that is, UK videotex, otherwise known as Prestel) was, to quote managing director Mike Aldrich, an "embryo that started to 'erectile' when it realised that the market projections

were "wildly inaccurate." So for the last year the industry has been turning its attention to the business market, and Rediffusion has been joined by such companies as Honeywell and GEC, both offering private viewdata systems.

Each new announced system is more "convergent" than the last in the sense that it offers facilities that so far have been obtained with separate computing and word processing for example.

Recently the European PTIs have agreed on alpha mosaic (words and pictures) standards for videotex. At the same time a number of leading computer companies have announced videotex connectivity for their computers. And so, according to Aldrich, "the scene has now been set

for an explosive growth," in these systems.

The basic unit from Rediffusion is Alpha Model 1. It uses a 14-inch colour screen and can be connected by phone line into any Prestel or Prestel-compatible private viewdata/videotex system.

Model 1 can use the normal dial-up telephone network, private leased lines, or it can be connected via the switched telephone network into British Telecom's packet switched network. It can also operate with the Prestel Gateway service.

Model 1 has a local page store, a telephone directory that can be updated by the user, an optional printer, choice of keyboards, automatic dialling and an integral modem.

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February 9, 1981

Why Griffiths is out at RCA



## THE MANAGEMENT PAGE

## Why a Dutchman went shopping overseas

Charles Batchelor looks at the background to the move by Ahold, an Amsterdam-based grocery chain, away from its saturated home market

HANS VAN MEER, vice-president in charge of foreign operations at Ahold, the Netherlands' largest food retailer, has become used to living out of a suitcase. Van Meer, who is 58, has spent the past few months commuting between Ahold's U.S. subsidiary, the South Carolina-based Bi-Lo group, its chain of Cadadia supermarkets in Spain and the group's extensive operations back home.

The reason for this unsought-after activity could hardly have been foreseen when Ahold decided in the late 1970s that it was starting to outgrow the 14m-strong Dutch market and moved first into Spain and then into the U.S.

Ahold's experiences illustrate the pitfalls of entering unfamiliar markets. When Ahold took over Bi-Lo in 1977 it agreed with its American management that it would respect the retailing customs of the company, which operates in the Carolinas and Georgia.

## Alcohol

This meant no Sunday opening and no sales of alcoholic drinks. Ahold accepted these conditions readily enough. But when Bi-Lo's competitors began selling beers and wines the company's own managers called for a change in Bi-Lo's practices. This proved too much for Bi-Lo's president, "a man of very strong principles." He resigned and Van Meer had to step into the breach.

The result is that Van Meer has been regularly spending three weeks a month in the U.S. looking for another chief executive as well as devoting up to a week to the Cadadia—"Everyday"—chain around Madrid. Although a successor in America was found to take over in August, Van Meer's travels continue while the new man finds his feet.

In the late 1970s we realised we had two choices," says Van Meer. "We could either diversify in Holland or go abroad. At home we faced a slowdown in the rate of population growth in what was anyway a limited market. We currently have about 18 per cent of the Dutch food retailing market. It may not seem high but it gets more and more expensive to add each

extra percentage point." In fact Ahold had already gone some way to diversify out of simply selling foodstuffs. Over the past few years it has expanded into restaurants, industrial catering and holiday busgown complexes. But these still contributed only Fl 130m (1947m)—or just over 2 per cent—to Ahold's total 1980 turnover of Fl 5.8bn (\$2.1bn).

"This increase in 'out of house' eating could not compensate for the slower growth of food retailing," says Van Meer. The growth of turnover of its Dutch supermarkets has declined in recent years and only just exceeded the rate of inflation. From 14 per cent growth in 1977 sales rose only 6 per cent in 1978, 8 per cent in 1979 and 9 per cent last year.

Having rejected the option of diversifying ever further from its basic food retailing activities on its home ground, Ahold looked abroad. "We looked at Northern Europe but decided that the retail trade had reached the same degree of sophistication in these countries as in the Netherlands," says Van Meer. "We could not offer them anything new. We would have had to take over an existing business and this would have meant paying extra for goodwill."

It then turned to southern Europe—Italy, Greece and Spain. In Spain it discovered an underdeveloped retail market with few chains even of medium size, all operating on a local basis. This was a market, Ahold's board felt, where the company could offer something new and make use of its expertise and experience.

Ahold began discussions with INI, a government organisation with important industrial holdings, which attempts to stimulate private business investment.

"We had exhaustive discussions but decided our ideas were different. They were only interested if we would be producing profits within two years. We also saw political problems if, say, we cut the price of bread or milk in our stores to increase sales. The Government, under pressure from the small shopkeepers' lobby, might have opposed us."

So Ahold began looking on its own for a potential partner. This option too was finally rejected since, in Van Meer's view, local business lacked the expertise he was looking for. Tax evasion was not uncommon among local businessmen and Ahold had no wish to get involved in this. It decided to start from scratch.

Its search was not helped by the power vacuum which occurred after the death of General Franco. "Life stood still for 18 months," says Van Meer. "For a decision on opening a shop you needed the approval of local, provincial and national officials. The first local officials after Franco were Communists since they were better organised than the Socialists. And yet it was the Communists of all people who backed the local shopkeepers, so we could not get approval to open stores. Now it has become easier."

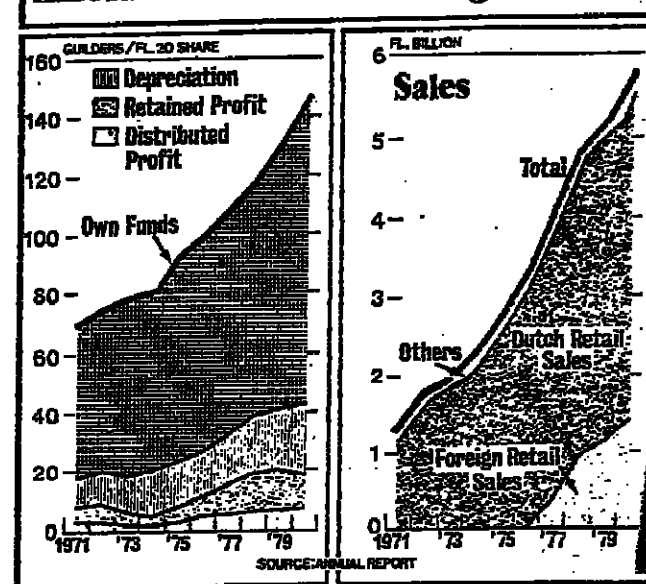
In its search for a manager for Cadadia, Ahold came across a Belgian executive who had been working in Spain for several years, spoke the language fluently and knew the local customs. He now runs the operation with four Spanish departmental heads reporting to him.

## Open markets

Ahold last year opened a further 16 stores in the Madrid suburbs taking the total to 26 and it has plans to open another 10 in 1981. It has begun building up its own organisation and has opened a food distribution centre to serve its stores. Turnover of the Cadadia chain rose 131 per cent last year to Fl 53m (\$19m) but Ahold does not expect to start making profits until this year.

Progress in Spain has been slower than Van Meer had hoped though he says he is not seriously disappointed. "If you start from scratch in an underdeveloped sector it is difficult to get experienced people," Ahold must also attract into its indoor supermarkets those customers used to shopping in semi-open markets called *galerías*. Fortunately, not only are shop rents lower in the suburbs, shopping habits are less traditional.

## Ahold: Ten Years of Progress



Hans van Meer looking for a second partner in the U.S. to complement the chain of Bi-Lo stores

Before Ahold opened its first Spanish store in 1977, it decided that Spain was not the complete answer to its desire for foreign expansion. Van Meer, who studied business administration at Harvard and Stanford, looked to the U.S.

Although the retailing sector was sophisticated it was felt that the U.S. offered an enormous market which was both politically and economically stable. "In the U.S. we did not consider for one moment starting from scratch," says Van Meer. "We looked for a company which was big enough but not too big. It had to have growth potential and good management. We searched in the Sunbelt and talked to several companies but finally decided on Bi-Lo."

Was this not doubling the risk at a time when the Spanish venture was still in a very early stage? Van Meer says that the risks were carefully weighed up but Ahold was (and still is) flush with cash so the foreign investments placed no burden on domestic expansion. In 1977 Ahold bought Bi-Lo for Fl 90m of its own money and Fl 60m of borrowed funds.

Bi-Lo increased turnover by 13 per cent last year to \$618m from its 117 stores. It plans to add a further 10 stores this year, expanding into Tennessee and other states. Ahold does not reveal profit or loss figures for either Bi-Lo or Cadadia but its annual report described 1980 as "a very satisfactory year" in which its U.S. profits rose more quickly than the food sector average in the south-east of the States—its boom area.

Ahold has established a



Netherlands Antilles-based foundation to control its subsidiaries in the U.S. and Spain, not it is keen to point out, to achieve a major tax advantage. The aim is not only to retain the national identity of the different companies, which it feels is important, but to make them financially independent. The foundation is empowered to pay a separate dividend to Ahold's shareholders—though no distribution is likely until the money borrowed to fund the purchase of Bi-Lo has been repaid. Ultimately the foundation could raise its own capital market funds, and from the Antilles would have ready access to the dollar market.

The Dutch company now has considerable sums invested in its two foreign areas of operation. Its total foreign commitment is Fl 283m—a quarter of total group investments—of

which Fl 212m (\$100m) is in the U.S. A quarter of its 22,680 workers are employed abroad.

Van Meer admits that the two foreign markets which have been opened up have required a totally different approach and that opportunities for synergies between the Spanish and U.S. operations are limited. Spain has proved a much longer haul than the U.S. and it seems set to remain a much more modest part of the group's operations.

But both foreign ventures are expanding at a faster rate than the saturated Dutch retail market. Ahold's foreign turnover rose 28 per cent last year—three times as fast as domestic sales—and accounted for 23 per cent of total group turnover. Van Meer is now looking for a second partner in the U.S.—another reason for continuing his nomadic life.

## Europe veers away from the norm

Arnold Kransdorff on shifting work patterns

EUROPEAN companies are experimenting with greater extent than ever before with alternative work patterns for their employees, according to a survey just published.

The new work patterns include flexible working hours, job sharing, a shorter working week and phased retirement. The pressure to do this comes from a number of factors—rising unemployment, the combination of an ageing population and a reduced birthrate, the advent of new labour-saving technologies and workers' demands for more leisure.

These conclusions emerge from a study of nearly 900 respondents in 10 West European countries. According to the survey, almost 60 per cent of the responding companies have instituted flexible working hours, allowing workers to vary, within defined limits, the starting and stopping times of their contracted hours of work.

## From home

One in six companies has tried schemes where workers operate from their homes while one in five has tried a shorter working week. As many as 10 per cent of the companies have tried various forms of job sharing where two or more people contract to share the same job.

Every other company had tried out early or late retirement programmes with one in six offering phased retirement plans. This allows older employees progressively to reduce their working time during a run-up period to retirement.

An average of about one in five said they intended to extend their programmes of alternative work schedules but the majority planned to maintain present patterns.

The survey was conducted by International Management, the monthly journal published by McGraw-Hill. It disclosed that French, German, Swedish, Dutch and Swiss companies made the most use of flexible working hours. The UK had the least usage, with few companies planning to change their ways.

Almost 75 per cent of the French companies said they had introduced flexible working hours. None had abandoned the scheme and almost 40 per cent—well over double the 10-

country average—had intended to extend usage. Belgium, Dutch and UK companies showed the most interest in allowing employees to work from home. German, Swedish and Swiss companies were largely against the concept. Overall, more than 100 companies planned to discontinue the experiment than expand it.

While more than a third of all the European companies agreed that new technology would make an increase in home working more likely, few saw this happening in the next decade.

Overall, the most popular form of alternative work pattern was part-time, two-thirds of the companies said they employed or had employed part-time workers. The Netherlands had the highest percentage of companies employing part-time workers while Spanish and Italian companies showed the lowest usage of them.

According to the survey, the tide seems to be turning against part-time workers in the UK. Although four out of five companies had used part-time workers, none of those now employing part-timers intended to do so in the next five years. In addition, more than three times the 10-country average said their companies had decreased their proportion of part-timers over the past five years.

## Shorter week

The countries to show most interest in job sharing were Sweden, Denmark and the Netherlands. In Sweden, more than a third of the companies had tried it and another 30 per cent said they intended to introduce it.

As far as shorter working week schemes are concerned, Belgium, it seems, is ahead of other European countries. More than a third of companies in the area said they had introduced such schemes, against a 10-country average of one in five. A quarter of UK companies had introduced the shorter working week, and an additional one in five companies said they intended to introduce it in the near future.

Putting it all up on the shelves, available from International Management at 35, Hill House, Maidenhead, Berks, UK. Price: £10.

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# The Beastly Beatitudes of Balthazar B

Out in the desert, the mood is less convincing. Sections have been culled from Arabic poetry, a dangerous experiment with language pre-eminently untranslatable. The musical rhythm, assonance and alliteration become so much dull rhetoric in English. There is simply too much peace, freedom, emptiness and wisdom in all that said. The dislocation between the mind that world, and the mind of western civilisation, is both too great and too obvious.

to the sense of an accumulation of exciting ideas around a character who may grab the imagination in theory, but falls disappointingly vague in theatrical reality. The period songs, with stylish lyrics, are by Liz Kean and the director Nancy Duguid.

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As in previous years, the sponsorship is primarily a grant to enable Whirligig to keep the show small and to provide a small gift for every child in the audience. This year, one of the themes in the play is rosesafety and each of the 100,000 children it is anticipated will see the show will be given a "Clarks Cat's Eyes" badge.

The ideal Gnome Expedition will tour until January 1981 beginning next week Warwick Arts Centre.

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## ROSALIND CARNÉ

The nomadic female spirit makes an ambitious journey in *New Anatomies*, a new play by Timberlake Wertenbaker. Essentially realistic, it concerns the life of Isabella Eberhardt, a woman trammelled by the conventions of her time and class who left Switzerland for Algeria in 1895. She travelled in Arab male dress, found a kind of freedom in the desert, aspired to become a Sufi, and was drowned in the oasis of Ad Seffa in 1904.

The storey is linear and often complex in its references to events and friends, and even to the inner life of Isabella. But the play's thematic trait is fascinating, casting an unusual light on the age in which she lived, and the vulgar orientalism that was used to corrupt the European vision today. Moreover, Ms Wertenbaker reaches

The nomadic female spirit makes an ambitious journey in *New Anatomies*, a new play by Timberlake Wertenbaker. Essentially realistic, it concerns the life of Isabella Eberhard, a woman trammelled by the conventions of her time and class who left Switzerland for Algeria in 1895. She travelled in Arab male dress, found a kind of freedom in the desert, aspired to become a Sufi, and was drowned in the oasis of Ad Seffra in 1904.

The story is linear and often complex in its references to other families and traditions, even to the feminist movement of her experience. When narration takes over from the sharp interpersonal conflicts, its effect can be diffuse and wordy. But the play's thematic trail leads fascinatingly, casting an unusual light on the age in which she lived, and the vulgar orientalist world that sought to corrupt the European vision there. Moreover, Ms Wertenbaker reaches

Three particularly fine performances stand out in *Women's Theatre Group Productions*—from Sandy Moberly, John Mowat and Peter O'Connor, each of whom plays several roles. Unfortunately none of these is central, adding to the sense of an accumulation of exciting ideas around a character who may grab the imagination in theory, but feels disappointingly vague in theatrical reality. The period songs, with stylish lyrics, are by Liz Kean and the director Nancy Duggid.

As in previous years, the sponsorship is primarily a grant to enable Whirligig to keep the seat prices low and to provide a small gift for every child in the audience. This year, on the themes in the play is one safety and each of the 100,000 children it is anticipated will see the show will be given a "Clarks Cut's Eyes" badge.

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# Interest rates at the IMF

THE RISE in London clearing bank base rates yesterday completed the reversal of two years of progress from the first freeze squeeze imposed by the Thatcher Government. The major cause, it is clear, is the level of interest rates in the U.S., although the slightly belated response by the banks to money market developments may slightly mask the fact.

Interest rates in the U.S. are easing at the moment and sterling has been somewhat stronger.

## Official policy

Sir Geoffrey Howe was echoing what has now become the official IMF line. Mr Jacques de Larosiere, the managing director, pointed out that fiscal deficits have been rising strongly as a proportion of GDP in most developed countries in the past eight years. This rise in government credit demand at a time when official policy in all countries is striving to limit the growth of total money and credit is a strong reason for the rise in real interest rates world-wide, he argued.

In principle we strongly support the underlying message; a contradiction of this kind between fiscal and monetary objectives simply transfers the squeeze to the private sector. At the same time, the argument can be a dangerous one if stated in over-simplified terms. One reason for the rise in government borrowing has been the worldwide recession—though this is much less true of the U.S. than of other countries.

Recession does not only reduce government revenues and drive up welfare outlays; it also tends, in its early stages, to provoke a rise in non-government credit demand, as company revenues fall short of expectations. On a world scale, it has a similar effect in credit-hungry national economies in the developing world, as commodity prices fall and the debt-service burden rises. High interest rates themselves compound these effects. A deflation can therefore produce what appear to be inflationary financial results, driving the authorities to renewed efforts.

For all these reasons interest rates, like other financial market prices, tend to overshoot in an unstable world. If these effects are to be avoided, something more subtle than an effort to balance fiscal and monetary policy will be required. A careful choice between the widely differing measures of monetary growth, and perhaps a wider use of credit indexed in real terms, may be required.

To say this, however, is to list a set of problems rather than a set of solutions; we are all of us simply groping for a path back to stability. In Britain, as a result of the Civil Service strike, we are groping in an almost impenetrable fog of ignorance, and have been driven to adopt a de facto exchange rate objective in the absence of any other reliable monetary figure. The question which the Chancellor did not raise, and which could perhaps be faced, is how far this is a sensible approach at a time like this. It is only of limited comfort, as we follow in the wake of U.S. policy actions, to say that the policy is mistaken. We are powerless to change it.

An alternative does exist. The U.S. authorities have no exchange rate objective, and refuse to intervene in the currency markets; the world-wide influence of dollar rates is a result of the fact that other countries do have an objective for their own exchange rates against the dollar. This became apparent during the summer, when West Germany and her EMS partners became worried about the secondary oil shock resulting from dollar appreciation.

## Objective

This choice was no doubt taken in the hope that the peak in U.S. interest rates would be brief; but it is now becoming clear that the policy of keeping up with the dollar has its own heavy cost. The alternative is to follow purely domestic credit control objectives, and to allow the dollar to overshoot, as sterling overshoot last year due to a similar policy imbalance. We can have a policy for domestic credit conditions, or for the dollar exchange rate, but not both.

This is not an option which is open to Britain independently at the moment, because of the lack of reliable information about domestic conditions, but it is still a topic which could and should be raised for discussion with other non-dollar countries.

# First steps to a fish policy

THE FISHERIES agreements hammered out earlier this week by the Council of Ministers in Brussels represents an important step towards a fully fledged European Community fishing policy. The biggest and most contentious issues in such a policy still remain to be tackled, but the fact that, after so many years of haggling and mutual recrimination, the logjam has been broken, has a political and psychological value all of its own.

Anglo-German relations, in particular, have been soured by the long-running dispute. The atmosphere should be much improved now that the way has been opened by the intra-EEC agreement, for the German deep-sea fleet to catch fish in Canadian waters.

## System

From the point of view of the British fishing industry, the most important element in the Brussels package is that in future the Community price support system should work more effectively, largely by ensuring that imports from outside the Community do not come in below the reference price. Since their complaints were mainly directed at cheap imports from Canada, there were the ingredients for a three-way deal: Canada will benefit by receiving a tariff preference on its fish exports to the Community.

Also, the agreement has opened the door to a renewal of the rather modest Community programme for building and modernising fishing vessels, much of which is likely to be channelled to Britain, Italy and Ireland. More important still, the convention programme, which includes such measures as minimum mesh sizes, which would otherwise have expired by the end of this month, has now been adopted on a permanent basis and should help to ensure that overfishing in Britain's traditional fishing grounds will be prevented.

Naturally, the improved price stabilisation arrangements exact a certain cost and as usual when two or three European Agriculture Ministers get together, that cost has to be borne by the consumer or foreign suppliers or both. As a

matter of principle, this is regrettable and it is particularly regrettable that producers' interests should once again be given preference over those of consumers, at a time when all governments talk so loudly about the need to fight inflation.

But at least in this case the price support arrangements will not lead to the accumulation of a fish mountain or a massive increase in costs on the Community budget. If, in spite of the barriers against cheap imports, market prices should nevertheless fall substantially below the reference level, fishermen will be required either to dump their catches back in the sea or sell them for animal at a "withdrawal" price.

This week's agreement has raised some hopes that the remaining elements in a common fishing policy might be hammered out before the end of this year. That would seem to be a tall order, since it would imply agreement on three very difficult questions: the size of the total allowable catch in Community waters, the national quotas to be allocated to each of the member states and the vexed question whether the 12-mile zones should remain exclusively national fishing grounds after the end of next year.

## Achievement

Since Britain has "contributed" a disproportionately large share of the valuable fishing grounds in the North Sea, the UK will be after a correspondingly large quota, but that will not be easy to secure. In any case, it is still uncertain whether all the member states really want a common fishing policy.

But it is something for the Council of Ministers to have got even this far, and that is in itself a significant achievement for a British Presidency. It will be much more significant if, in the three months of that Presidency remaining, Britain can secure some real progress in the reform of the common agricultural policy in general and in the budgetary rules in particular. Then there really would be something to be pleased about.

On Sunday September 27, 1981, Mr Tony Benn was elected deputy leader of the Labour Party by a small majority. Two days later, in the elections to the party's National Executive Committee, all Mr Benn's supporters retained their seats, despite previous predictions from the unions that there was about to be a swing to the right. On the Thursday, the Party conference voted to amend the Party constitution in such a way as to give the NEC the final say in the drafting of the party's general election manifesto. From then on, the realignment of British politics became unavoidable.

As everybody must know by now, none of those things came to pass. For the first time for many years, the advances of the left were checked. Indeed, one of the main talking-points in Brighton this week was whether Mrs Shirley Williams would have left the party, if all this had started to happen last year. All those promises that the trades unions would come to the aid of the party leadership were eventually fulfilled, even if at times it was a desperately close-run thing, where the outcome depended more on chance than design.

Mr Denis Healey retained his position as deputy leader by less than 1 percentage point, saved not so much by the unions as by 30 or so left-wing MPs, who abstained on the second ballot, rather than the vote for Mr Benn. It was in the elections to the NEC that the right wing unions came into their own, securing five changes in the 29-member executive. Together, the changes represent a substantial shift away from the far left.

## Peak point for Tony Benn

The old Labour Party is thus back in business. That means that there is again an alliance between the party leadership and the unions, under which the leadership can more or less rely on the unions to use their block votes to oppose some of the most radical proposals coming from the constituency parties and the forces of Mr Benn.

The alliance is still precarious. Nothing could better exemplify that than the events of yesterday morning, when conference voted—against the wishes of Mr Michael Foot, the party leader, to give control of the manifesto to the NEC. The decision was reversed, when the shop workers' union was persuaded, through the customary processes of consultation, lasting perhaps 15 minutes, to change its mind. But you could say that the shift in itself was a sign that the alliance has been re-established.

Will the alliance hold and what will the forces of Mr Benn do next? My own guess is that Mr Benn's position in the party hierarchy peaked when he came

so close to winning the deputy leadership on Sunday. It is unlikely that he will stand for the same post next year, as he would be entitled to do, and improbable that he will stand in the elections to the shadow Cabinet next month.

By running again for the deputy leadership, he would be open more than ever to the charge that he was splitting the party at a time when it should be preparing for the next general election. He would almost certainly do less well than he did on Sunday. The rational assumption, of which Mr Benn is also capable, must be that he will decline to stand.

If he runs for the Shadow Cabinet, without giving a promise of respecting its decisions, he would run the high risk of being ignominiously defeated by the Parliamentary Party. Reason again advises that it would be prudent to stay out of that particular battle.

All that, however, is only a change of tactics. We have Mr Benn's own word for it—at the Tribune rally on Wednesday evening—that he will continue the fight by other means. He despairs of the Parliamentary Party and of the shadow Cabinet because he believes that they are unwilling to accept conference decisions. Thus, his campaign will be directed outside Parliament.

He wants to go on mobilising or "politicising" the unions, the women's movement, and any other group that he can find that may be in favour of radical left-wing change, and to use next year's conference to press for the policies in which he believes.

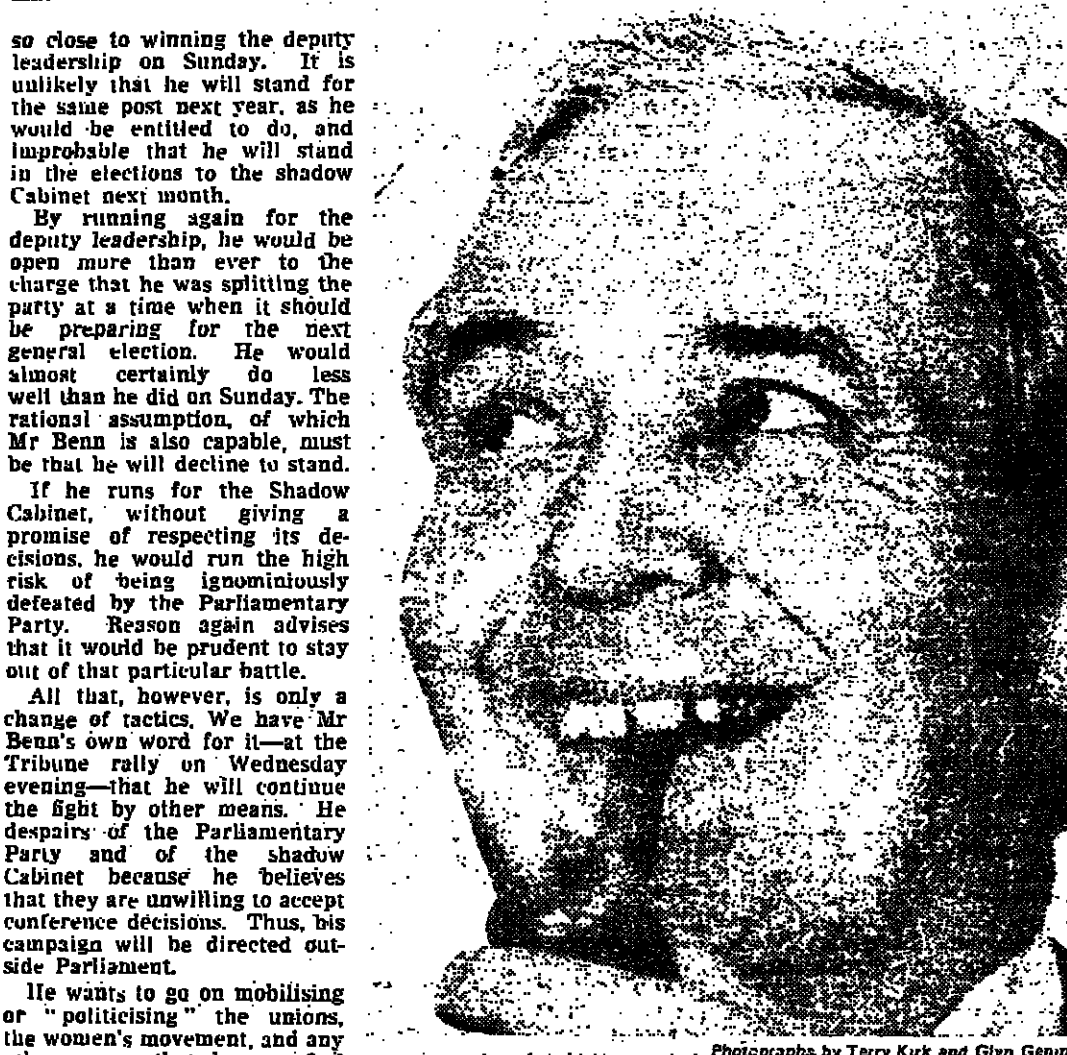
Here Mr Benn is on quite firm ground. For any gains made by the centre and right in Brighton this week were limited to preventing his supporters from further taking over control of the party machine and procedures. The policies of the Labour Party continue to move steadily to the left.

One of the reasons why the Brighton conference was a relatively subdued affair—certainly compared to the fistuffs and orchestrated demonstrations of Blackpool last year—was that policy issues were conceded to

## POLITICS TODAY

# The old alliance revives

By Malcolm Rutherford in Brighton



Mr Benn has lost the battle for office but he may continue to win the battle on policy

the Left almost by default. There was no David Owen, Bill Rodgers or Shirley Williams to stand up and be hissed, while putting another case. Mr Brynmor John, the Party's defence spokesman, would have been booed if he had been called to speak, but perhaps, it was tactful of the conference chairman, Mr Alex Kilson, to overlook him.

The party is thus more than ever committed to unilateral nuclear disarmament, to withdrawal from the Common Market, and to an economic policy which appears to be based on

colleagues believe that an incomes policy is essential. The unions reject it. It will not be easy to go on cementing an alliance based on such a fundamental disagreement.

Mr Healey has always said that the first priority was to secure changes in the membership of the NEC. Policy changes could come later—in the two-year run-up to the general election—with the election manifesto being written only in the circumstances, as yet unforeseeable, of the time.

So far, he has been vindicated. But no one should underestimate the possibility that Mr Benn, having lost the battle for office, will continue to win the battle on policy, through capturing the party conference. The fight back of the Parliamentary leadership in alliance with the unions has only just begun, and contains a lot of internal divisions.

There is a much deeper question of what an alliance between a political party and the trades unions is worth. Reliance on the block vote does not look a very attractive, still less a democratic way of conducting affairs. It is the Labour Party reverting to its past. As a temporary solution, it has served, but one wonders about the future.

Mr Benn thinks that he can spend the next union conference season, starting in the spring, politicising union members. The evidence of opinion polls suggests that union members are much like the population in general, of which of course they are part; the bulk of them do not want radical change.

But if Mr Benn is to be defeated, it will need more than the mobilisation of the block vote. The unions will have to become more democratic, and Mr Benn will have to be refuted on policy grounds.

One of the curiosities about his campaign all along has been the general reluctance to tackle him on the basis of his own arguments.

Mr Benn says that the possession of nuclear weapons has not led to the Soviet Union having entirely its own way in Afghanistan; the Afghans are

fighting back, just as he would do his tin hat and fight back if the Russians invaded Britain. No one points out that it cannot be entirely desirable to be invaded in the first place, or that there is no valid, what-soever in the comparison between Afghanistan and Britain.

Mr Benn says that the Russians have not invaded Poland, ignoring the fact that they did invade Hungary and Czechoslovakia, and that the invasion of Poland may be no come. He appears to see no difference in the conditions between East and West Germany. Such is the present state of the Labour Party that he is allowed to get away with intellectual nonsense. He claims to have won the argument and no one contradicts him.

Yet there is a kind of creeping internationalism in the party. Labour has caught up with the fact that Mitterrand won a socialist victory in France. Mr Foot now plays up his contacts with the Socialist International, including the French. There is thus a possible way out of unilateral nuclear disarmament by relying on a European socialist approach to arms control, and maybe even a European socialist approach to the membership of the Common Market.

The Labour Party's interest in what is happening in Europe has been one of the few new strands in the conference. It will be enhanced if the socialists win the election in Greece in two weeks' time.

The other item of note is the way Mr Foot is building his own base. He encouraged Mr John Silkin to stand as the third candidate in the election for the deputy leadership, and it was Mr Silkin's candidature which enabled part of the Left to find an excuse for abstaining on the second ballot, thus keeping out Mr Benn.

## Basis of new Labour Left

Mr Foot himself did not vote in either. Here is a basis of a new Labour Left united around Mr Foot.

The conference ends today with the party in considerably better shape than could have been expected this time last week, even if few of the basic problems have been resolved. For the first time in the brief history of the Social Democratic Labour Party, a comeback and may well win the by-election in Croydon North West on October 23, that would be a boost to morale, if ever there was one.

As for the general election, it was always conceivable that Labour would win, even under Mr Benn, depending on what happens to the economy and the other parties between now and then, as well as the vagaries of the British electoral system. Brighton suggests that their prospects have improved substantially.

## Men & Matters

### Brief lives

Browsing through the new volume of the Dictionary of National Biography may be an expensive pastime—it costs £40—but what memories it recalls. Where are the characters in public life now to delight the newspaper diarist with the idiosyncrasies of the generation that died in the 1980s?

Sir Thomas Beecham, strolling down Piccadilly on a warm evening, hailing a cab to carry his overcoat and ordering the driver: "Follow me."

A melancholy E. M. Forster, complaining: "I warned both hands before the fire of life. And put it out." Billy Smart riding an elephant through Mayfair and parking it at a meter before inserting a shilling. Egyptologist Margaret Murray casting a (successful) spell over a simmering saucepan in the Institute of Archaeology. The Oxford University Press obituaries bring them all vividly back to life from writers like Evelyn Waugh, sending his children back to school with holiday reports, to war heroes like New Zealand's General "Tiny" Freyberg. New Zealand troops did not seem to shirk much, Montgomery observed when he took command of the Eighth Army. "If you wave to them, they'll wave back," Freyberg replied diffidently.

### Double measure

I am surprised that compilers of the General Household Survey managed to make any sense at all out of responses to Britain's first survey on "cohabitation," given the blankets of coyness which muffled the questions. "Before you and your husband actually got married, did you live together as man and wife or not?" asks the latterday inquisitor, shuffling her feet under the table though her face preserves an air of unconcerned calm. Understandably "women may have variously interpreted 'living together as man and

wife," but with a nod and a wink and a nervous laugh the message evidently got through, and the picture emerges.

Of the 1979 sample, 3 per cent of women aged between 18 and 49 "indicated that they were cohabiting." From this, we may deduce that "all the 162 cohabiting women therefore said that they were living together with someone as man and wife," which sounds a fairly demanding sort of domestic arrangement. But if you do go in for that sort of thing with a view to tying the knot later on, you may be reassured to know that "there was no difference in the length of time a couple lived together before first marriage between those marriages which were continuing and those which had broken down."

### Alphabet coup

If anybody out there is trying to compile a slim volume entitled "Robert Muldoon, a study in good humour," I must warn you that it is getting slimmer by the minute. The man who said of the Nigerian head of state that "I would be inclined to suggest he find himself a good taxidermist," has now taken to using the term "rathag" to journalists who have failed to win his affection.

The Nigerians, whose criticism of the Springbok tour led to the elegant variant on "get stuffed," were upset again at the Commonwealth conference yesterday. Delegates to Commonwealth meetings are usually arranged around the table in an alphabetical zig-zag, so that your alphabetical neighbour sits across the table from you. That would appear to demand that New Zealand and Nigeria would be placed next to one another.

Not at Muldoon, but at the suggestion that they would decline to ask to be moved away. "Does an elephant flee a snail?" commented somebody whom I must for diplomatic reasons describe as "one African source."

### Bear facts

Who knows what dark forces drove the stock market into its Dionysian frenzy of panic selling and panic buying this week, when the Lord of Mistrule took over the jobbers' pitches ably assisted by LBC news radio and the money-market rate?

Jeffery knows, that's who. And in the Jeffery letter, Volume 1, Number XIV, the analysis is spelt out in straightforward Nietzschean genetics.

"Extremes in the market's cycle necessarily involve total abandonment of logic as the emotions of hope or fear take over. 'Man'—that's you—is a goal-seeking animal. The evolutionary drives that created the species have 'programmed' it genetically to continue entertaining visions of a more gratifying future. Simultaneously, however, the institutions which have been able to achieve control of broad segments of the populace have learned that man can be manipulated most readily when his basic nature is undermined and perverted. Feelings of guilt and inadequacy have been

drubbed so deeply into the human psyche that the goal seeker vacillates precariously between wishing to elevate his position in life and sowing the seeds of his own destruction." Sounds familiar, goal-seeker? read on.

"At both extremes in the resultant cycle of elation and despair, hormonal narcissism takes over and intensifies the anticipatory process. At a cyclical top, accordingly, fantasies concerning the potential extent of the preceding advance (sic) run riot, whereas at a bottom there is mounting anticipation of total oblivion. I wonder whether the

Council of the Stock Exchange could be prevailed upon to include hormonal narcissism count in the Daily List? Don't leave home without it.

### Rolling stock

"The company does not trade at a profit and it is not anticipated that it will do so at any time in the immediately foreseeable future. The nature of the company's operations are speculative and depend entirely on the ability of the company during the next few years to obtain the considerable amounts of capital required to achieve its objects."

Who but a group of railway enthusiasts would have enough optimism to come to the market in search of £200,000 with a prospectus like that?

Peak Rail put its loan stock issue on public offer yesterday in the first stage of its bid to re-open the 18 miles of railway between Matlock and Buxton in Derbyshire for passenger, freight and tourist traffic.

It is probably the most ambitious private railway project since the days of the pioneers. Track will have to be relaid along the entire route, near-derelict stations rebuilt, and bridges and tunnels repaired.

In the past five years, volunteers have restored Matlock's station buildings, established a rail centre at Buxton, and begun the renovation of the first of five old steam engines. "We now need to move up a gear, to raise the capital to make faster progress," says Paul Tomkinson, the local government officer who is Peak Rail's chairman.

"When we set out, we were under no illusions about the enormity of the task," he says. Complete restoration of the line and the introduction of regular services could take five years and cost up to £1.5m. "But we want to create a real railway."

Observer

# Hine.

The connoisseurs' cognac.



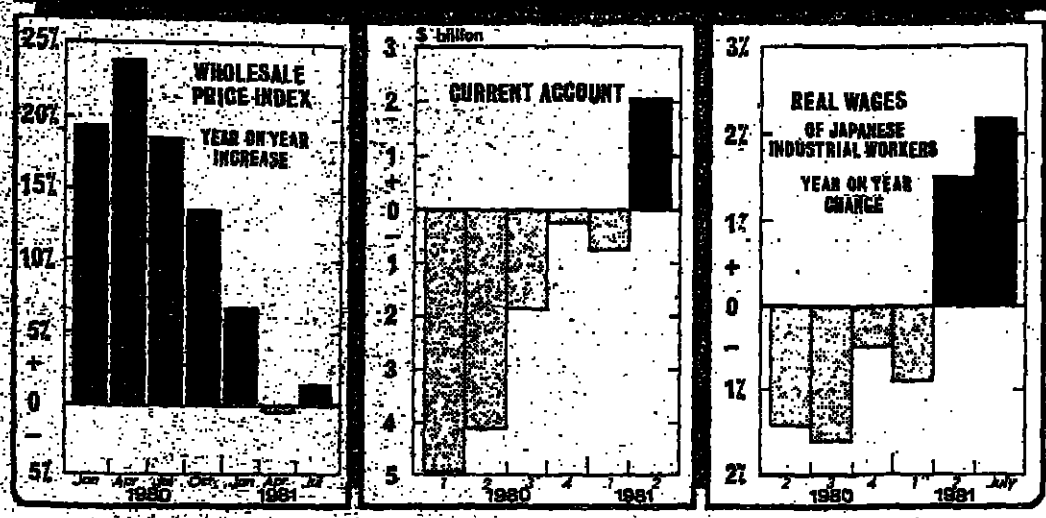


JAPANESE ECONOMY

# The problems of success

By Charles Smith, Far East Editor in Tokyo

## THE 18-MONTH TURN-ROUND



FOR A nation which has become associated in most people's minds with ruthless economic expansion Japan has not itself kept a remarkably steady situation.

The Japanese in advance of most other nations would seem to have dealt with the inflationary problems caused by the 1979 oil shock, as well as to have solved the balance of payments difficulties caused by higher oil prices. Having chalked up these two achievements in record time, however, the Government is falling to make the domestic economy grow.

Its failure already apparent from economic indicators released during the past couple of months will be dramatised when the Cabinet approves an economic package which will not, it is said, contain any measures calculated to stimulate overall demand—though it may hold some hopes for individual depressed sectors of the economy.

Why Japan should have acted so successfully with the external challenge of the 1979 crisis, while failing in the apparently simple job of getting its consumers to consume in 1981 is a puzzle which may well baffle those trying to manage inflation-ridden western economies. The short answer—as the Governor of the Bank of Japan, Mr. Haruo Maekawa, pointed out in a recent lecture—is that oil crises inflict deflation as well as inflation on their victims and Japan's particular set of skills are more suited for dealing with the latter than the former.

The story of how Japan—reputedly the world's most energy deficient nation—managed to restore equilibrium to its balance of payments and stability to its price index within 18 months of the doubling of world oil prices is already well known. What may be less familiar are three major achievements which lie behind the spectacular improvement in economic indices.

Japan's industrial workers accepted an across the board wage award in the spring of 1980, which meant negative "real" wage increases during much of the following 12 months. While working for less, Japanese workers also produced more. Industrial productivity in the first half of 1980 rose by 32.8 per cent

from the previous year's level, compared with a 1.5 per cent improvement during the same six months in the U.S. Lastly, and perhaps most important of all, Japan established itself as winner during 1980 in the art of producing more goods with a smaller input of energy.

Japan had been averaging a 0.6 per cent rise in energy consumption for every 1 per cent of GNP growth in the years immediately preceding the 1979 oil crisis (before the first oil crisis its energy input was, of course, much higher). In 1980 it recorded the extraordinary achievement of reducing energy consumption by 0.48 per cent for each additional 1 per cent of GNP.

Energy saving achievement

The Japanese achievement in saving energy reflects a shift in the industrial structure of the country from high to low energy consuming industries as well as striking falls in consumption by individual industries (steel for example). As a result, what should have been a 50 per cent increase in Japan's oil import bill in 1980 actually worked out at a rise of 35 per cent while volume terms oil imports fell by some 10 per cent from the previous year.

Japan's oil saving and productivity boosting exploits help to explain why the country's wholesale price index went from a

year-to-year increase of 24 per cent to a fall of 0.5 per cent between April 1980 and April 1981. They are also among the main reasons for a cut in the balance of payments deficit from more than \$2.5bn per month in the spring of 1980 to less than \$1bn a year later. Combined with a growth rate of 3.8 per cent in the Gross National Product for the fiscal year ending March 1981, all this seems to add up to a miraculously rapid recovery from what had promised to be the crippling blow of the 1979 oil crisis.

The snag was that—as in the aftermath of the 1973 oil crisis—Japan could never have achieved what it did without the involuntary support of much less successful countries in Europe and North America.

Japan's GNP grew in 1980 not primarily, or indeed to any appreciable extent, as a result of domestic demand (although the domestic sector of the economy accounts for a larger share of GNP than is the case with many western European countries), but because it had been possible to engineer an export boom to coincide with a sharp cutback in the volume of imports. The export boom meant widening trade surpluses with Europe and America (in the case of the EEC to a trade gap of \$8.8bn in calendar year 1980 compared with the previous year's \$5.1bn). This in turn raised the foreign (though in the months immediately following the oil crisis, briefly forgotten) spectre of a trade

war between Japan and its western trade partners.

The reaction of Japanese economic planners to charges that Japan had solved the economic problems facing it at the beginning of 1980 by creating problems for others was to announce (in December last year) that economic growth would henceforward be domestically oriented. In its 1981 economic outline the Economic Planning Agency (EPA) chose a figure of 5.3 per cent for real growth in the 12-month period running from April 1981 to March 1982 and said that approximately three-quarters of this would come from the domestic sector, leaving a modest one-quarter to be contributed by exports. The EPA also said that a \$6bn deficit was "inevitable" for the new fiscal year.

The EPA's prescription for a more balanced and acceptable Japanese economic performance began to look unconvincing as soon as the new fiscal year got under way. Far from showing any signs of the modest deficit that had been forecast, Japan's current account swung decisively into surplus from June onwards. Meanwhile the recovery in domestic demand that had been counted on to keep GNP growing simply failed to materialise.

As a result of barely perceptible increases in consumer spending, "disappointing" capital investment by industry and a sharp fall in housing expenditure the domestic sector

contributed only 0.3 per cent to total economic growth in the first quarter of the fiscal year (April to June) while the external sector pulled exactly three times as much weight (0.9 per cent). This was precisely the reverse of what the planners had expected.

Getting back on course however looks like being extremely difficult, given that neither of the two main policy instruments which would normally be used to reflate demand are in fact available for use by the authorities.

Instrument number one—the use of deficit financed public works spending to stimulate demand in some key industries—is out of reach for the very simple reason that Japan's budget deficit is already far too large (as a result of pump-priming expenditure in the mid-1970s on the last occasion when Japan came under western pressure to reflate its economy).

Instrument number two—a further cut in the Bank of Japan's discount rate—has been advocated by some expansion-minded officials and businessmen (including, privately, the Director General of the Economic Planning Agency, Mr. Toshio Komoto). The trouble is however that a two-digit gap already exists between Japanese and American short-term rates.

The gap is blamed for the fact that the yen's foreign exchange market value (of around one dollar equals ¥232) seriously understates its real value and thus makes Japan's exports to the U.S. even more competitive than they would normally be. To reduce short-term interest rates—and weaken the yen further—hardly seems to be the recipe for reducing frictions between Japan and its trading partners—even if it might, incidentally, help to stimulate demand.

Because the Government is barred from using either of the normal tools for stimulating macro-economic demand the package which is due to be unveiled today will probably focus mainly on micro-economic measures—ie on ways to prop up individual sectors of the economy. The huge contrast in Japan's booming finished goods industries (cars, electronics, etc) and its deficit-ridden basic materials industries makes this a very natural approach. Industries such as aluminium smelting, oil refining and paper

and pulp, some of which may record losses running into hundreds of millions of yen during the next few months, would have needed rescuing anyway whether or not the Government happened to be looking for materials to put into a "package."

Wiping out the red figures in the basic materials industries, however, may not necessarily stimulate overall demand. Capacity cuts, rather than demand increases, are more likely to be the solution for industries that can no longer cope with the high cost of energy in Japan or with the inflated prices of specific raw materials. In a few cases indirect protection against imports may also be considered.

The poor prospects for engineering a recovery in domestic demand by either macro- or micro-economic measures do not mean that no up-turn is in sight for the Japanese economy. Some spontaneous revival of consumer spending seems in order given the current stability of prices and the fact that real earnings have at least begun to climb after the restraints of 1980. Despite this, Japan will have a hard time reaching the 4.6 to 4.7 per cent growth rate that Government is likely to set (after recalculating the original 5.3 per cent growth rate to allow for a change in the year used as base for the deflator). It will be still harder to generate half this amount from the domestic sector—in say nothing of the three-quarters originally promised.

## Lombard

# How the sheep got sheared

By Anthony Harris

WHEN THE Stock Exchange announced its recent finding that the private investor is alive and well and holding as many shares as ever—or indeed more—there was remarkably little fanfare.

This seems a little odd, after all the funeral rites which have been intoned in the Wilson report and elsewhere. Instead of rejoicing, the Stock Exchange itself provided a lot of footnotes about the inaccuracy of official statistics, which show private investors as large net sellers of stock, year after year. It all sounded more embarrassed than cheerful—and no wonder.

In any case, the suggestion of bias in the figures is a little sinister, if you analyse it. The official figures are calculated simply by adding up the reported purchases of the institutions, subtracting the net sum raised by way of new issues, and concluding that the balance must have been bought from other existing holders, who are by definition not reporting institutions.

If there is any bias in the figures, it can only be because the official statisticians make a quite inadequate allowance for dealing expenses, which are not very difficult to ascertain; or because the institutions persistently over-report the amount of stock they have bought or the prices they have paid, or under-report their sales. This suggestion hardly bears thinking about.

Suppose, in other words, that he has on average simply been profit-taking, selling at the top and buying back at the bottom. Who has been on the other side of the deal, buying at the top and selling at the bottom? The institutional investor, that's who.

This has always been a clear implication of the official figures, as has been noted in this column more than once. The reaction has been interesting. When I accused the institutions of behaving collectively as mugs, nobody denied it.

Instead, there was a large correspondence pointing out that they couldn't help it. Their collective weight in the market was such that if they wanted to buy, they were bound to bid prices up against themselves.

This defence is no defence at all. For it concedes the point it seeks to refute. The accusation against the institutions has always been that they behave like a herd of sheep; and it is because of this herd-like behaviour that they move prices against themselves. The defence implicitly concedes the point,

for the supposed weight of the institutions only matters when they are all trying to stampede in the same direction.

Now we have a new line of defence: the figures are inaccurate. However, an official admission that figures are subject to a wide margin of error does not imply that there is a systematic bias; simply that estimates based on partial returns may have to be revised. The revisions reveal any bias—such as our tendency to underestimate economic growth. They have not shown that we overstate institutional investment.

## Statistics

## Trouble ahead on trade front

## Figures

## Letters to the Editor

### Encouraging stability in foreign exchanges

From Mr. A. Horsnell

Sir—How does the U.S. Federal Reserve Board account for international U.S. dollar movements in the application of its domestic monetary policies? I have in mind here the overlap between domestic and international dollar markets in the "leads and lags" of international trade and in forward dollar positions which could be contributing to domestic monetary data growth.

Whereas we may understand reasons why U.S. Treasury policies are against using the dollar to intervene in foreign exchange markets to smooth out

exchange rate fluctuations, does it necessarily follow that other central banks cannot use their dollar reserves for smoothing purposes? I have in mind here that world markets can become too inflexible if everyone simultaneously applies a non-intervention stance.

Is it possible to encourage the development of financial instruments which will increase the stability in foreign exchange and bond markets by reducing the attractions of short-dated bills and currency swaps for the large OPEC (Muslim) investors who have difficulty in accepting and accumulating "income bearing"

bonds. I have in mind here the recent pioneer developments of five-ten year bills issued at a deep discount by leading world companies including General Motors, IBM and Citicorp. These long-dated bills have other important attractions, including lower notional interest rates than their dollar bonds equivalents. But at present these bills are vulnerable to uncertain tax treatments on income and capital maturities which could be usefully resolved.

A. G. Horsnell,  
Capital House,  
22 City Road, ECI.

### Exasperated by a lack of comprehension

From the Director,  
National Federation of  
Clay Industries

Sir—Your adjoining reports on page 7 of your edition of September 30, add to the exasperation felt by energy intensive industries.

It seems that Mrs Jane Carter of Department of Energy simply has not got the message that industries such as ours have made enormous increases in the efficient use of energy. Of course, there will always be room for improvement, but, instead of continual "knocking" could we not have a word of recognition for a change?

It is also a great pity that Mr Nigel Lawson, the new Secretary of State for Energy, in his first speech in that office should infer that we are seeking energy subsidies. To the point of exasperation, we have repeated time and time again that all we ask is fair treatment so that we can meet the competition from other EEC countries who enjoy much lower energy prices. No one wants subsidies, but we do want the shackles to be removed.

Robert S. Redmond,  
Weston House,  
West Bar Green,  
Sheffield, Yorkshire.

### The bid for the Royal Bank of Scotland

From Dr David Stevenson

Sir—There are at least two ways of looking at the Royal Bank of Scotland.

As Dr Scotney (September 25) suggests, that it is a commercial enterprise or asset, disposable at will by its owners, the shareholders. This view could lead to an international auction of the bank, with a probable takeover from the U.S. But it seems likely that the Bank of England would object to such pure commercial logic. Would it be fair to the shareholders to tell them that they may sell at a lower price to Standard Chartered, but not at a higher price to a U.S. bidder? Should they be asked to make a financial sacrifice in the interests of London or of the UK?

One may regard the bank as a Scottish institution, built up as part of the life of Scotland over the past 250 years, with the shareholders as temporary stewards—entitled to a fair profit on their investment (which they get), but not entitled to sell it off to an outsider, to their own short-term financial advantage.

There seems little doubt that the United Kingdom, like other sovereign states, is entitled to safeguard its institutions for future generations—even where they are in private ownership. A question is whether Scotland remains a "nation," retaining certain aspects of sovereignty, entitled to a degree of protection for its institutions.

Dr Scotney might wish to consider the background reading, the fundamental document of the written constitution of the United Kingdom, the Act of Union of 1707. The Royal

Bank is not mentioned in the Act, but was set up, as a result of it.

Dr David Stevenson,  
22 Blacket Place,  
Edinburgh, Scotland.

Derate all businesses to save jobs

From Mr. A. Hollway

Sir—I have read with interest the recent correspondence on the position of business rate payers, who fund a large proportion of local authority budgets, but are not electorally represented.

It is quite clearly unacceptable that business should have to pay swinging rate increases, usually higher than the rate of inflation, plus receiving, in many cases, supplementary demands. All this at a time when business is desperately trying to cut costs to meet the reality of the country's tight economic circumstances—when every £5,000 (approximately) extra rate charge means quite literally one less person employed.

Mr Michael Heseltine's recent proposals to limit the size of rate increases next year, the Confederation of British Industry's deliberations and the London Chamber of Commerce's proposals for partial derating, do not go far enough.

If sufficient business is to survive, to avoid even higher levels of unemployment, it is necessary to derate all business now, as was deemed necessary in the 1929 slump.

It is significant that the Government considered it necessary to remove the rate burden of the written constitution of the United Kingdom, the Act of Union of 1707. The Royal

equally necessary to remove the rate burden from all existing businesses.

The rate burden should fall on all taxpayers to involve more fairly those families with more than one income, who after all use the services the rates provide.

Nobody is going to invest in business when the net return on capital for industrial and commercial companies in 1980 was 3 per cent and manufacturing companies only 2 per cent. Business has got to be made more viable.

Alan C. Hollway,  
W. F. Hollway and Brothers,  
43 Grafton Street,  
Liverpool 8.

Schools of thought at Lloyd's

From Mr R. Comery

Sir—There are two schools of thought at Lloyd's. The international people recognise that insurance is a global business and were delighted when the membership was opened to all nationalities. They see the whole London market (companies and Lloyd's) as an insurance clearing house transacting substantial business originating from any country in the world and placed here in a competitive free market made up of British and foreign companies and "names."

Little Englanders think small is beautiful and will relish the Gaullist article by John Moore (September 28), although it makes no attempt to explain how London can attract international business without putting out the "welcome" mat.

Ronald Comery,  
123, Cannon Street, EC4


### Allocating money for capital projects

From the Chief Executive,  
Manchester Chamber of  
Commerce and Industry

Sir—In your newspaper of September 29, Rhys David, your Northern Correspondent, refers to the six-point plan put out by the Manchester Chamber of Commerce and Industry, to boost the area's economy. I would like to make it clear that in demanding increased government spending in the north-west, we are not calling for an overall increase in government spending, but rather a re-allocation of such money as is available to important capital projects in the north-west. This is why we would like to see money earmarked for the development of Standed, for instance, being spent instead on the development of Manchester International airport and other regional airports.

Paul R. Sautier,  
Ship Canal House, King Street,  
Manchester.

## "Engineering excellence? High productivity? Good industrial relations? You can depend on Northern Ireland."



Sir Kenneth Corfield Senior Officer  
ITT United Kingdom is Chairman and  
Chief Executive of its subsidiary Standard  
Telephones and Cables (STC), which  
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experience of Northern Ireland is totally  
positive.

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**NORTHERN IRELAND**



## Companies and Markets

## UK COMPANY NEWS

Midland  
News down  
14.5%

LOWER ADVERTISING volume contributed to a 14.5 per cent fall in pre-tax profits of the Midland News Association, provincial newspaper publisher, in the half-year to July 4 1981.

Mr Malcolm Graham, the chairman, says higher depreciation charges was another factor, but this was more than offset by a saving in corporation tax due to allowances on lease capital expenditure. Turnover improved to £12.29m (£11.17m).

Profits for the second half are expected to be inhibited by the weakness of sterling which will substantially increase the cost of newsprint. Taxable earnings for the 53 weeks to January 3, 1981 were £3.29m.

Findlay  
Hardware  
losses rise

INCREASED first-half losses were shown by Findlay Hardware Group up to June 30, 1981. The pre-tax deficit went from £166,000 to £311,000.

There is no interim dividend — the last interim was 0.5p net per 25p share in 1979. The directors state that there is no likelihood of a final being paid.

The chairman of this investment holding company says that removal, redundancy and other associated costs will continue for the rest of 1981, and will contribute to second-half losses similar to those in the first half. However, he is confident that the group will be more efficient in 1982, and capable of profitability even in today's depressed economic conditions.

Turnover was down to £7.68m (£8.63m). Interest charges were lower at £21,000 (£26,000). Tax was the same at £10,000.

The group will use the proceeds of several transactions to reduce overall borrowings. The sale will enable a greater concentration of effort on the main part of the group's business — hardware distribution.

The sale of Buchanan and Wilson (London) to Mr Arthur and Company (Steel and Metal) of Bristol has been completed. The group has also disposed of a small retail business in Glasgow — James McFarlane. The recent closure of a Manchester warehouse has released that property for sale and contracts have been exchanged to sell about 25 per cent of the property at Strathmore, Glasgow.

These transactions, combined with the placing of remaining properties on the market, mean the group can centralise operations in Glasgow, where it has rented a property at Clydebank for £50,000 pa.

## House Property jumps

With property disposal increasing their contribution from £11.7m to £55.23m, pre-tax profits at the House Property Company of London increased considerably from £32,788 to £116,693 in the half-year to June 30, 1981.

There was a tax charge of £20,500 compared with £5,000. The interim dividend was raised from 1p to 1.5p — the increase being to reduce disparity. Last year's final was 3.5p.

## Vickers expects advance for year

## HIGHLIGHTS

FOR the first six months of 1981 Vickers, the armaments, engineering, medical equipment, printing machinery and office equipment.

For the corresponding period last year the group reported taxable profits of £12.6m, including exceptional interest received on nationalisation compensation relating to prior years of £8.2m, on turnover of £210.5m. On a comparable basis after knocking off the exceptional credit and adding the profits of Rolls-Royce Motors Holdings of £1.5m earnings before tax would have been £5.7m.

The directors say for most of the group's UK engineering manufacturing businesses demand remains at a low level and consequently prices are extremely competitive. Trading results have improved somewhat as a result of de-maning and cost-saving actions, and the change in the dollar/sterling exchange rate has improved margins for trading in North America.

At the AGM in June the directors indicated that although the year had started disappointingly they forecast results for the year showing some improvement over those of 1980.

## Mitchell Cotts slightly higher at £9.14m

TRANSPORTATION and engineering, which account for 39 per cent of Mitchell Cotts group's total profits, have again continued the trend of recent years, increasing respectively by 17 per cent and 22 per cent in the year to June 30, 1981. Against this, activities on the trading side are much reduced.

Pre-tax profits for the group were marginally higher at £9.14m compared with £9.02m. There are additional profits on extraordinary items for the year amounting to £2.72m (£223,000 loss). This arises largely from the surplus over book value in respect of the compensation settlement in Uganda. Turnover climbed to £294.86m to £263.33m.

Mr P. P. Dunkley, the chairman, says it has been decided to realise a target sum equivalent to £8m by selling properties in South Africa. Of this total, £2.4m has already been achieved since the end of the financial year by the sale of one property which was not considered essential to the business, and the balance will come from the sale and leaseback of properties on a basis which has already been agreed.

The profit on these transactions is expected to be approximately £1m which will be shown in the accounts for the year to June 30, 1982.

Mr Dunkley says it is not easy to give a confident forecast of the likely outcome for the current year. The companies throughout the organisation are budgeting for increased profits and there is every indication that its main activities will continue to expand.

In his statement last year, he was hopeful that improvements in Southern Africa and Australia would be sufficient to compensate for the inevitable reduction in profit arising from the recession in other areas. This has been the case with Southern Africa achieving an increase of 22 per cent, and Australia bringing in a useful profit.

The pre-tax figure was struck after higher interest charges of £5.83m (£4.32m). After minorities (£1.96m (£1.54m)) the extraordinary credits, attributable profits were considerably higher at £5m compared with £3.23m.

The final dividend is un-

changed at 2.35p for a same-again total of 3.6125p. Dividends amount to £2.1m (£1.95m), leaving retained profits at £3.79m (£1.44m). Stated earnings per 25p share are down from 6.5p to 5.82p.

Turnover and profits by division were (£'000s): engineering, £167,855 (£117,574) and £8,723 (£3,329); transportation, £148,823 (£119,529) and £4,123 (£3,269); trading, £46,654 (£57,756) and £95 (£886).

On a GCA basis, pre-tax profits were £5.65m.

## comment

The composition of broadly averaged annual profits from Mitchell Cotts serves to underline the point the group has been making for some time now that it is not an overseas trader, and should not be rated as such. International engineering would, perhaps, make a better fit but the growth in South African contracting, which comes through on an analysis of activity and territory, is leading to balance sheet pressures which asset disposals are now designed to alleviate. The sale of heavy

line in 1978 of the Iranian tank diesel engine contract. It is expected that these negotiations will be completed before the end of the year and that the directors will be able to report in the 1981 accounts the payments received and the accounting treatment adopted.

In the meantime, they say £2.1m has been released from provisions already made to offset the costs and losses being incurred during this period at the diesel engine facility as a result of the plant under utilisation following the contract cancellation. Such costs and losses at the current level were not incurred in the first half of 1980.

The pre-tax surplus for the first six months was struck after interest payable less investment income of £5.5m (£7.5m) and share of profits of associates of £200,000 (£300,000).

Tax was the same at £2.6m and after minorities of £300,000 (£300,000) attributable profit before extraordinary items and provisions for dividend payments was £6.4m (£9.7m). Stated earnings per stock unit excluding interest on nationalisation in respect of the years were 8.5p (1.5p), and including the interest, 6.5p (1.5p).

See Lex

Provincial  
Insurance  
up sharply

PRE-TAX profits of Provincial Insurance Co. climbed from £2.84m to £5.02m, after including investment income of £4.7m, against £4.23m.

After tax, the attributable surplus came through at £2.7m (£1.53m). Stated earnings per share rose from 16.31p to 28.79p and the interim dividend is higher at 8p, payable November 2, against an adjusted 6.8125p last time.

General written premiums for the half year totalled £47.23m (£44.41m) and there was a turnaround from a general business underwriting loss of £1.07m to an underwriting profit of £547,000.

New investment  
company being  
launched

A new investment company specialising in minerals and energy is to be launched on Monday by stockbrokers Strauss Turnbull. Initially 300,000 shares in Mores (Minerals, Oil and Resources) are being placed at U.S.\$10 each but the authorised share capital comprises 5m shares and the issue price will remain at \$10 until October 30.

The company is open ended so that in future shares will be issued and redeemed at net asset value subject to dealing expenses. Mores is registered in Panama and will be quoted in London.

The fund will invest in an international spread of equities in mining and energy, oil and gas producers and prospecting companies serving any of these sectors.

The chairman of Mores Fund Managers, the Jersey-based managers of the fund, is Mr Hugh Sassoon of Strauss Turnbull. Other members of the firm will be closely involved in managing the fund.

The broad aim will be to put about one-third into precious metals, one-third into other minerals and one-third into energy. No more than 10 per cent will be in any one company, no more than 20 per cent in unquoted investments, while the managers will not so short, purchase physical commodities or futures or trade in options.

British Assets'  
compulsory  
conversion

The board of British Assets Trust announces the compulsory conversion of the £255,322 nominal 5 per cent convertible subordinated loan stock 1973-88 outstanding—representing less than 5 per cent of the nominal amount of stock originally issued—in ordinary shares of 25p each.

Unless shareholders give notice of exercise of their alternative right to require repayment at par, not later than November 20, compulsory conversion of the stock will take place automatically on December 31 when it will stand converted into ordinary shares at the rate of two ordinary shares of 25p each for every £1 of stock.

Interest on stock so converted will cease to accrue as from September 30.

British Assets has repaid the U.S.\$10m New York Life Insurance Company loan.

A. Henriques  
first-half slide  
to £63,858

Pressure on margins dragged pre-tax profits of Arthur Henriques, manufacturer of women's clothing, down to £63,858 in the 26 weeks to June 26, against £77,445 for the first half of 1980.

Turnover picked up to £2.3m from £2.05m. The interim is repeated at 0.5p net per 10p share, with last year's total having been 1.5p. Earnings per share are given as 1.5p (0.82p).

Terminal bonus  
rates rise at  
Scots. Amicable

Scottish Amicable Life Assurance Society has announced increases in its terminal bonus rates ahead of the year end.

As from yesterday, the new rates for life contracts, personal pension policies and superannuation (first series) will be 1.4 per cent of the basic benefit for each year in force plus an additional 0.4 per cent for each of the first 10 years.

This means that for a 10-year policy the terminal bonus rate rises from 12 per cent to 18 per cent of the basic benefit, while for a 25-year contract it climbs from 3.5 per cent to 39 per cent.

On superannuation (second series) the rate is improved from 27 per cent to 30 per cent of the attaching bonuses.

Scottish Amicable has adjusted the structure of its terminal bonus system to provide higher shares of the increased investment profits to the shorter term contracts, reflecting the successful investment strategy over the past 10 years.

African Lakes  
Corp. advances  
to £252,771

In the six months to January 31 1981 the African Lakes Corporation—the tea, rubber and other crop trader and planter—advanced from taxable profits of £228,487 to £252,771 on turnover ahead at £5.01m, compared with £4.61m.

The directors say it is not yet possible to forecast the full year's results, but they are confident they will be able to recommend a dividend of 1.1p net (1p adjusted for one-for-10 scrip issue) per 25p share.

Tax took £40,185 (£34,555) while the earnings per share are stated at 3.1p (3.01p). The company has adjusted comparative figures to take account of Globe and Phoenix Gold Mining Company becoming an associate.

Habitat success  
leaves brokers  
'quietly pleased'

THE £12m offer for sale by tender of up to 10.9m shares of the home furnishings group Habitat has been a success despite this week's unsettled market conditions.

An average tender of 118p was obtained from the 2,000 applications compared with a minimum tender price of 110p. However, the underwriters, Morgan Grenfell and Bank M & N, have decided that the price at which all shares will be sold, the so-called striking price, will be 110p.

"We would rather see a lot of pleased people than take the last 5p from them," said Mr Roger Seelig of Morgan Grenfell.

He said the result was achieved without pressuring institutional investors to buy. "We haven't broken any arms. What you are seeing is the truth. We are very quietly pleased."

All applications for up to 10,000 shares will be allotted in full regardless of the price at which they were tendered. Applications for more than 10,000 shares will be allotted at 70 per cent for 110p tenders and in full for 120p tenders. The highest price received was 200p. Dealings begin on the Stock Exchange on October 7.

Meanwhile, the £10.8m rights issue by Morgan Grenfell had stopped, attracting acceptances for only 14.5 per cent of the 10.5m shares offered at 107p per share. When the offer closed on Tuesday, the market price of the shares was 102p.

Appleyard  
voting ban on  
2.9% block

The Appleyard Group of Companies, a Yorkshire car and commercial vehicle retailer and distributor, has placed a voting ban on a block of shares representing 2.9 per cent of the group's capital.

This move follows an amendment to the group's articles of association in May giving the company the right to disenfranchise shareholders who fail to give full details of the ownership of the holding within a period of 42 days from the date of the request for the information was made.

This change to the company's articles came as a result of an increase in nominee shareholdings in the company. Appleyard said yesterday that the group by the registered holder as being interested in 405,000 shares in Appleyard (2.9 per cent), has stated that "it is unable to answer our proper enquiries in respect of 290,000 ordinary shares and the holder of those shares has therefore been disenfranchised."

## DIVIDENDS ANNOUNCED

Assoc. Book	Current payment	Date of payment	Corre- sponding div. year	Total last year
Bowthorpe	1.52	Nov. 3	2.8	7.8
Desouter B. (Eds)	1.27	Dec. 14	1.35	2.36
Elgar Industrial	2.7	Nov. 10	2.7	5.7
Estates & Gen. Inv.	0.6	Nov. 25	0.55	1.55
Ferry Pickering	1.5	Nov. 16	1.6	2.6
Grattan	1.57	Jan. 5	1.87	4.13
A. Henriques	0.3	Dec. 1	0.3	4.5
House Property Co. Int.	1.4	Nov. 13	6.5	10
ITV Group	2.75	Dec. 10	2.15	3.75
London Shop Property	2.69	Jan. 11	3.96	3.61
Mitchell Cotts	2.5	Dec. 7	2.5	7
OEM	0.8	Dec. 1	0.9	3.36
Austin Reed	0.3	Oct. 29	1	—
Silvermines	1.5	Jan. 5	4.55	12
Vickers	4.55	Nov. 14	1.4	4.2
Welfarthing Rink Int.	2.5	Nov. 12	2.5	5.75

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ To reduce disparity.

## ESTATES AND GENERAL INVESTMENTS P.L.C.

	Half Year to 30th June 1981	Half Year to 30th June 1980	Year to 31st Dec. 1980
Gross investment rental	746,000	714,000	1,423,000
Property development, etc. sales	940,000	1,085,000	2,364,000
TURNOVER	£1,706,000	£1,799,000	£3,787,000
PROFIT BEFORE INTEREST	1,049,000	1,050,000	2,057,000
Interest payable	728,000	572,000	1,240,000
PROFIT BEFORE TAXATION	341,000	478,000	817,000
Estimated taxation	120,000	195,000	(738,000)
PROFIT AFTER TAXATION	221,000	283,000	1,555,000
Minority interests	(4,000)	2,000	9,000
GROUP NET PROFIT	£229,000	£281,000	£1,564,000

Group results are broadly in line with the comparable period, except that interest payable is some £150,000 higher, reflecting the cost of the group's development programme for its investment portfolio. The Directors have declared an interim dividend in respect of the year ending 31st December, 1981 of 0.6p per ordinary share of 20p each (64,418 units (1980) — 0.55p or 17,610,048 units) amounting to £108,999 (1980 — £96,855). The interim dividend will be paid on 25th November, 1981 to ordinary stockholders on the register at the close of business on 26th October, 1981.

STEINBERG GROUP  
LIMITED

## 52 weeks ended March 28th, 1981

- \* Group loss before tax £834,000 (1980 profit £558,000). Nominal dividend of 0.01p per share making a total of 0.02p for the year.
- \* Efforts continue to reduce costs, increase efficiency and improve and adapt products to suit market.
- \* Operating structure reorganised to concentrate on main activities and provide a firm base to build a return to profits.

Extracted from the Statement by the Chairman, Mr. Jack Steinberg at the Annual General Meeting on Thursday, October 1st, 1981.

## M. J. H. Nightingale &amp; Co. Limited

1980-81	Company	Price	Change	div. (%)	% Actual	% Total
154	Low	110	—	10.0	8.1	—
26	99	44	—	4.7	8.2	10.5
62	21	44	—	4.3	9.8	3.7
200	22	185	—	9.7	5.2	3.1
104	50	84	—	5.0	5.7	8.3
126	88	103	—	6.4	5.9	8.8
110	54	64	—	1.7	2.8	25.0
102	63	98	—	7.2	7.4	7.1
113	103	103	—	7.2	7.3	3.1
334	244	250	—	21.3	11.0	4.0
224	187	155	—	5.3	9.8	8.5
22	8	11	—	15.1	1.1	2.2
66	35	25	—	15.0	20.0	—
103	81	84	—	6.4	7.6	5.8
283	181	181	—	12.1	5.8	4.5

## THE TRING HALL

## USM INDEX

105.3 (+0.8)

at close of business 1/10/81

LAST DATE 10/11/80 100

Tel: 01-245 5678

## CORAL INDEX

Close 470.475 (unchanged)

## OIL INDEX

December Refined 242.70

January Refined 243.20

S&K  
PETROLEUM LTD

Revenue for the period from 21st January, 1981, when the company commenced operations, until 30th June, 1981, was US\$2,077,972. Cash flow from operations was US\$1,210,874 (US\$0.16 per share). Net earnings after provision for deferred taxes were US\$640,874 (US\$0.08 per share). Capital spending was US\$13,950,000, primarily within the S & K—Sceptre—Kaiser Gulf Coast joint venture. Working capital at the end of the period was US\$20,349,227.

During the period the company participated in 9 gross wells, resulting in 3 natural gas wells and 3 oil wells. An additional 5 wells were drilling at the end of the period.

Significant completions include an oil discovery on the Austin Branch Prospect in Allen Parish, Louisiana, where the first of a possible 8 additional develop-

ment wells was recently spudded. The discovery well has produced 42 degree gravity oil at rates between 70 and 251 barrels per day and is expected to stabilise at around 150 barrels of oil per day. S & K also participated to a 17% interest in the successful recompletion of a well on the Round Prairie Prospect in Navarro County, Texas, which flowed natural gas from the Cotton Valley at a rate of 3.5 mmmcf/day with 50 barrels of condensate. Negotiations to sell the gas at approximately US\$4.75 per mcf are nearing completion, a second well on the prospect is currently being recompleted and a third well to evaluate Cotton Valley and Smackover potential is currently drilling.

The company is presently participating in a additional exploratory wells on the Lovelady, Chrysler, Broadus and West

Glendale Prospects. Primary objectives include the Glenrose, Smackover and Austin Chalk formations.

In addition S & K participated in the purchase of a significant acreage spread of State mineral leases covering 3,902 gross acres at a recent Michigan sale. The lands are all located in Muskegon County, S & K holds an 8 1/4% working interest. Included in this purchase was a 78 acre lease block covering lands within one mile of the Dart Edwards 7-36 discovery well. This lease was acquired in association with Patrick Petroleum Company at a cost of US\$12,200 per acre, the highest per acre bonus paid at the sale.

S & K held interests ranging from 8 1/4% to 12 1/4% in 151,000 gross acres of mineral rights in the State of Michigan prior to the sale and anticipates an active exploration and land acquisition programme in this region over the next 12 to 24 months.

To receive copies of the Company's Interim Report please write to:  
A F Enes, S & K Petroleum Ltd.,  
1610 Bow Valley Square 3, 255,  
5th Avenue SW, Calgary, Alberta,  
Canada T2P 3G6.

SUMMARY OF DRILLING RESULTS as at 30th June 1981					
State	Potential Oil Wells	Potential Gas Wells	Abandoned	Drilling	Total
Texas	2	3	2	4	11
Louisiana	1	—	—	—	1
Alabama	—	—	1	1	2
Total	3	3	3	5	14

The Royal Bank  
of Scotland  
INTEREST RATES

The Royal Bank of Scotland Limited announces that with effect from 1st October 1981, its Base Rate for lending is being increased from 14% per annum to 16% per annum

As from 1st October 1981 the rate of interest on Investment Accounts will be increased to 14% per cent per annum for quarterly paid interest and 14 1/2 per cent per annum for monthly paid interest. The maximum rate of interest allowed on Deposits lodged for a minimum period of seven days or subject to seven days' notice of withdrawal at the London Office of the Bank will be increased to 14 per cent per annum



# Ford and the Fleet owner

A survey of the Fleet business in Britain and how Ford support the company vehicle operator.

## A British commitment that succeeded

By a Special Correspondent

From small beginnings — in a converted carriage works at Trafford Park, Manchester — Ford of Britain has grown into one of the UK's largest manufacturing companies, employing around 70,000 people in 24 plants from Belfast to Bridgend and Liverpool to Basildon.

In 1980 Ford of Britain plants produced 522,484 cars, trucks and tractors, as well as millions of associated automotive components. Export shipments of vehicles and components totalled £852 million and Ford of Britain employees proudly boast that they earned more export revenue per head than the other three major British based vehicle manufacturers.

Investment by Ford in Britain since those very early days in Manchester has easily outpaced the rest of the industry. In 1931 the first vehicle came off the production line at the brand new Dagenham plant by the Thames in Essex — now enlarged to six different plants with a total floor area of some 10 million square feet.

A policy of de-centralisation in the late 1950s and early 1960s saw the establishment of a number of factories, the major ones being at Halewood on Merseyside in 1962, a tractor plant at Basildon in Essex (1964) and a truck plant at Langley in Berkshire. Two major component plants, at Swansea and Belfast, began production in 1965. In 1967 a new £104 million Research and Engineering Centre was opened at Danton in Essex, followed by a £30 million parts distribution centre at Daventry in Northants in the early seventies.

Coming right up to date, the massive new engine plant at Bridgend in South Wales was opened in 1980. This showpiece facility, costing £180 million to build and equip on what was previously a green field site, has

a capacity to build 500,000 engines a year. Bridgend-made engines are fitted to most Escorts made in Germany as well as Britain. Currently around 70 per cent of Bridgend output is exported.

### New Products

In the past 12 months two important new Ford models have

been announced, the Escort range of cars and vans and the Cargo truck range. The Escort project represents a mammoth investment, involving £380 million in manufacturing facilities alone. Production of the car itself is carried out at Halewood where more than £200 million has been invested in the

past three years, of which £135 million is directly associated with the new model.

This includes projects such as an automatic six-station line of 1,000 tonne presses for the production of one-piece Escort bodyshells; the introduction of 39 universal transfer devices ("robots") into the body construction process; and the installation of a new paint system. In a full year Ford spends more than £100 million on production materials and components for the Escort with British firms.

The new Cargo truck range, which was introduced in March 1981, involved extensive conversion of the Lonsley truck plant, including the installation of automatic welding robots for cab construction and a new cathodic paint plant. In total the Cargo project required an investment in Britain of £125 million.

Component plants which participated in the investment for the new models included those at Swansea, Dagenham, Basildon, Woolwich, Leamington, Farnfield, Belfast and Southampton.

And it was recently announced that Dagenham production of Britain's best selling small car, the Ford Fiesta, is to be increased to around 350 units a day — more than double the figure of two years ago.

The 1982 Granada which goes on sale today is the latest move in Ford's continuing programme of product improvement.

Earlier this year Ford of Britain Chairman and Managing Director, Sam Toy, emphasised the company's continuing commitment to Britain when he announced that investment for the years 1981-1984 inclusive will total approximately £1,400 million.

Expenditure on this scale, shared between new products and the facilities to produce them, inevitably depends on the continued profit performance that Ford alone in recent years has been able to achieve. By the same token those investments, coupled with the sustained drive towards greater productivity, are the only means by which Ford, or any company, can hope to compete effectively with foreign manufacturers.



Allen of Romford, one of the 399 Ford Main Dealers strategically located up and down the country

## The Ford dealer network

KEITH PRICKETT, DIRECTOR OF MARKETING

Back in 1964, Ford made its first blueprint for today's Ford dealer organisation. In that year it launched its first five-year programme of market studies to produce a national representation plan. The objective was to establish a network of dealers, properly located for each market, each with adequate finance, facilities and management staff, able to expand with the growth in industry size and Ford share — in short, to plan the right type of dealers, of the right size in the right place and at the right time. Not too many (to protect dealer viability) nor too few (to ensure comprehensive coverage), but just right.

The result of this planning is the present dealer pattern of 399 Main Dealers covering counties and major towns, 134 Truck Specialist Dealerships, strategically located, and 517 Retail Dealers. In the many smaller communities, where the fleet operator's headquarters and in the field whose function is to provide specialist support and advice on sales, service, parts and financial matters, both to dealers and to fleet-owners.

So, in choosing a Ford for his fleet, an operator buys not only a product designed with his special needs in mind, but also the assurance of a nationwide back-up service for his vehicles from trained and helpful Ford dealers.

these products, Ford dealers have gained the lion's share of the fleet market. As a result, Ford has a higher sales throughput per dealer than any other franchised network. This has given Ford dealers a skill in recognising the needs of the operator and the expertise to meet these needs, whether by straight sale or leasing. It has also allowed them to establish extensive service facilities and parts inventories.

Ford Motor Company has always set great store on training for dealer staff. It runs regular, residential courses for dealer personnel on all aspects of dealership operations. Prominent courses include training for salesmen in contract hire and leasing and the special needs of the fleet market.

Parallel to the dealer's fleet activities there is a large team of fleet personnel at the company's headquarters and in the field whose function is to provide specialist support and advice on sales, service, parts and financial matters, both to dealers and to fleet-owners.

### Potential Growth

Ford was early in recognising the potential growth of the business market, and determined at an early stage to embody the particular requirements of fleet operators in its product planning. Supported by

sid replacement planning; inter-depot and work activity comparisons to identify areas over-provided with vehicles; and vehicle and driver comparisons to identify high cost units for corrective action.

Each month the FOCAS subscriber receives a set of reports comprising statements of expenditure backed by a detailed quarterly analysis of all operating costs. The monthly reports consist of a static details list, a total expenditure report, a vehicle report and an operating cost analysis. Further optional reports covering cumulative expenditure, group costing analysis and monthly expenditure are available.

The advantages of FOCAS are clear. Firstly, it provides the fleet manager with accurate cost data on his own fleet so he can make sensible decisions about vehicle replacement. Secondly, it gives him an indication as to whether or not his general level of costs compare favourably with other operators in the same field of activity. Thirdly, it indicates to him where costs can or should be saved.

Both FACTS and FOCAS are aids to management as part of its overall objective of achieving more efficient operations. Neither system provides all the answers and they do not make the decisions. What they do, however, is to provide fleet management with accurate and reliable data on which important operating decisions can be made with confidence.

Without such information, decision making is dependent on hunches and guesswork and we are then back in the realms of "seat-of-the-pants" transport management which has prevailed for too long.

## Fleet business is vital

There is little doubt that the largest fleet market in Europe is in the United Kingdom. Nowhere else are so many passenger cars sold for business usage, and in only two other countries, France and Germany, is the commercial vehicle market larger.

While there are no official fleet purchasing statistics it is generally recognised that, at least 60 per cent of new cars registered in the UK each year are bought by business users, from the very large operator to the small independent businessman with only one car.

In the fiercely challenging economic environment of 1981 the fleet market is vitally important and no manufacturer is more aware of this than Ford.

Ford has been clear market leader in the fleet sector throughout the Nineties. Seven decades and this continues into the Eighties. The reason is simple: we have continuously invested in product engineering which meets the fleet buyers' needs and we have backed our products with a dealer organisation and support service second to none.

A continuing commitment to investment in engineering and

product integrity has already been demonstrated over the last twelve months by the introduction of the new Escort and Cargo truck range. Today we launch our 1982 Granada where the major emphasis once again has been placed on advanced engineering. These products typify our determination to provide the consumer with significantly improved products which we can claim, with integrity, represent improved value for money.

No sector of the market is more discerning than our fleet buyers and their requirements consistently receive attention. The bonus to the private buyer is that he too derives the benefits which accrue from products designed to meet the professional demands of the transport manager.

This Supplement describes the range of product and resources made available to the fleet purchaser by Ford.

"Ford Gives You More" is more than an advertising statement, it is a commitment to go on improving Ford's service to all its customers, and, of course, to the fleet owners of the future.

## Take the guesswork out of Fleet costs

MICHAEL MEAD, MANAGER, LEASING AND RENTAL SALES

Efficient management and strict financial control of both company car and commercial vehicle fleet operations is essential in today's economic conditions. Fuel costs in particular are at an extraordinarily high level at present as are most operating costs.

### Ancillary

For the majority of companies the operation of car and commercial vehicle fleets is ancillary to their main business activity. Nevertheless they are important functions for which cost levels must be carefully monitored and contained within closely defined budgetary limits. Too often, insufficient attention is paid to the manner in

which vehicles are operated, to the levels of utilisation of commercial vehicles and to the costs involved in operating and maintaining any fleet. In many people's eyes a vehicle is merely a tool which should be used without discrimination to fulfil a wide range of tasks as and when required. Little thought is given to the relative value of the movement compared to its cost.

Uneconomic A typical example is the use of heavy vehicles to deliver small consignments over long distances because the customer insists that the order is urgently required. While such actions often can be justified, up to a point, there must come a time

when the excessive costs cannot be justified. Regrettably, however, not many companies have suitable cost recording and monitoring systems which enable the responsible executive to make informed decisions.

It is in this context that the Ford FACTS and Ford FOCAS systems provide the fleet operator with the information he needs to make rational management decisions. FACTS is designed exclusively for the car fleet operator while FOCAS is mainly for commercial and mixed car and commercial fleets. Both are computer based cost monitoring and analysis systems. In each case operators submit regular cost details of their fleets on standard format

documents to a central processing office where the analyses are prepared.

FACTS, the Ford Analysis of Car Transport Statistics, was developed in conjunction with Hoskyns Systems Limited to provide transport and financial control information for fleet users through a number of standard reports which may be tailored to suit individual needs. Its major benefits fall into three main areas: policy determination, management control and daily control.

### Optimum

The Maintenance Cost report provided within the system enables the fleet manager to see the comparative operating costs for a variety of vehicles over specified periods and annual mileage. Thus for a particular vehicle, the report will quickly and easily show the optimum age/mileage replacement policy based on maintenance costs.

At the same time an evaluation of alternative models can be made allowing the fleet manager to select the most suitable vehicle to operate in any

particular category and the most economical replacement cycle. Among the other information provided by the Maintenance Cost report are statistics which assist in budgeting and which aid the comparison of actual costs and fleet performance with national averages.

### Control

The Model Maintenance Control report shows how costs for similar cars vary from driver to driver and the actual cost per vehicle in mileage ranges against budget for the period and also total cost to date against budget. Such reports are invaluable to management for highlighting poor performance vehicles, establishing operational budgets, analysing operational costs and providing all the necessary information for strict control of fleet running costs.

For purposes of daily control, further information is provided to give a case history of individual vehicles and to indicate, for example, whether warranty claims are applicable and whether vehicles are being over serviced. It will also analyse

and monitor repair costs, show incorrect or duplicated charges as well as monitoring service intervals, vehicle excise duty renewals and annual MOT test requirements.

With over 70,000 vehicles of all makes on the system FACTS provides an excellent reference against which fleet operators can compare their own vehicle statistics. It gives them a complete information service based on standardised reports but with sufficient flexibility to incorporate individual fleet information requirements.

### FOCAS

For the commercial vehicle operator Ford offers FOCAS (Ford Operating Cost Analysis System) as a fleet user support system irrespective of the make of vehicle operated.

It is operated through L. A. Computer Services Ltd., and its aim is to monitor the areas of most concern in transport fleets. Principally these include make and model analysis which enables the operator to identify the most cost effective vehicle for the job; age band analysis to

# Ford gives you more

Cars, Trucks, Fleet & Leasing, Service, Parts, Credit, Rental.





# A car for all reasons

Ernie Thompson, Director of Car Sales

The key to Ford's pre-eminence in the British car fleet market, which it has led consistently since the early seventies, has been product. The comprehensive scope of the Ford car range, the way in which models can be tailored to individual requirements and the firm emphasis on low cost of ownership and maintaining high residual values, are all vital elements of the product programme.

The model range consists basically of five car lines, ranging from the Design Award-winning Fiesta, in the so-called "super-mini" class, through Escort and Cortina family cars to the Granada range of big cars and the sporting Capri coupes.

Variations on engine capacity, trim and equipment, body styles and types of transmission extend this basic five-car line-up to a total of nearly ninety different models. Adding further items from an extensive list of options ranging from headlamp washers and sun-roofs to special wheels and paint finishes provides even greater scope to meet individual preference.

Low cost of ownership — a total concept which covers initial purchase price, fuel economy, service times, parts costs and, by no means least important, the car's retained value at the end of a period of ownership — has been an assiduously pursued objective for Ford engineers for many years. Extensive research and meticulous care in matters of design, specification and materials result in competitive pricing for initial purchase, while fuel economy as an end in itself has been the subject of intensive engineering and design study in recent years.

## Impact of Oil

Rapidly-rising fuel prices, and the ever-present threat of restricted output from politically restless oil-producing areas of the world have combined with the recognition of the finite nature of reserves of fossil fuels to focus attention on the necessity for improvements in petrol consumption.

In 1974, following the Yom

Kippur war, Ford established a "fuel economy task force" to investigate all aspects of current and future product design to establish areas in which improvements might be achieved.

Naturally, there was no instant, easy solution — fuel economy had hardly been neglected in the past. But the overall result of many detailed actions was an improvement in the average fuel consumption of the Ford range of vehicles of some 15 per cent during the remainder of the seventies. Further developments in the aerodynamic efficiency of vehicle design, weight reduction and improved efficiency of engines and transmissions are expected to enable Ford to produce further improvements of as much as 25 per cent by 1990 over 1978 levels.

## Total Ownership Costs

Fuel consumption is, of course, only one component in the total cost of owning a car. The expense of servicing and repair and the financial burden of insurance, in many ways linked to these, are also important items to which Ford designers give high priority from the outset. Body structures are designed to eliminate excess weight without sacrificing strength and durability: large access holes in double-skinned body sections, with easy replacement of panels and other body parts, facilitate low-cost crash repairs. Natural break lines on panels make paintwork renovation easier, quicker and thus cheaper to execute.

Advanced service teams examine and assess the labour times for every service and repair operation and develop tools, techniques and training schemes to make each job as simple, and as inexpensive, as possible.

Corrosion protection, through body design which eliminates rust traps and treatment processes during manufacture to give long-term protection, is another important aspect of minimum ownership costs and is one which has a profound influence on depreciation.

Throughout the development of new models there is close and continuous consultation with fleet owners and insurers to make certain that their requirements are met. Selected operators are taken into the company's confidence to ensure that any potential "hindrances" to the vehicle's eventual acceptability are ironed out as early as possible. Car "clinics", where those participating are not even aware of the manufacturer's identity, also give invaluable guidance.

The success of these programmes of research and study is self-evident. Taking service and repair costs as an example, the time for 75 of the 100 most frequent repair operations on Fiesta was reduced to under one hour for each — a feature of the car's design which helped to win it a Design Council Award. On the new Escort, less than two hours routine maintenance is needed during an average year's motoring of 11,000 miles, representing an important reduction in down-time which plays so large a part in fleet operators' overall costs.

## Market Performance

This tireless and scrupulous attention to engineering efficiency shows its results in Ford's performance in the market place. Ford cars, and especially the Cortina, have been Britain's best sellers every year since 1972: in 1980, the three top sellers in the United Kingdom were the Cortina, the Escort and the Fiesta, making a clean sweep never previously achieved by any manufacturer. To the end of August this year the same three models were still maintaining these positions and in the month of August Ford sold more cars than in any previous month in its history.

The success of the Cortina range since its introduction in 1962 has been well documented. Each of its successive "marks" has sold over a million units and its popularity among fleet owners is widely acknowledged. Reliability, low ownership costs and a wide spread of models, from the 1300cc base version to

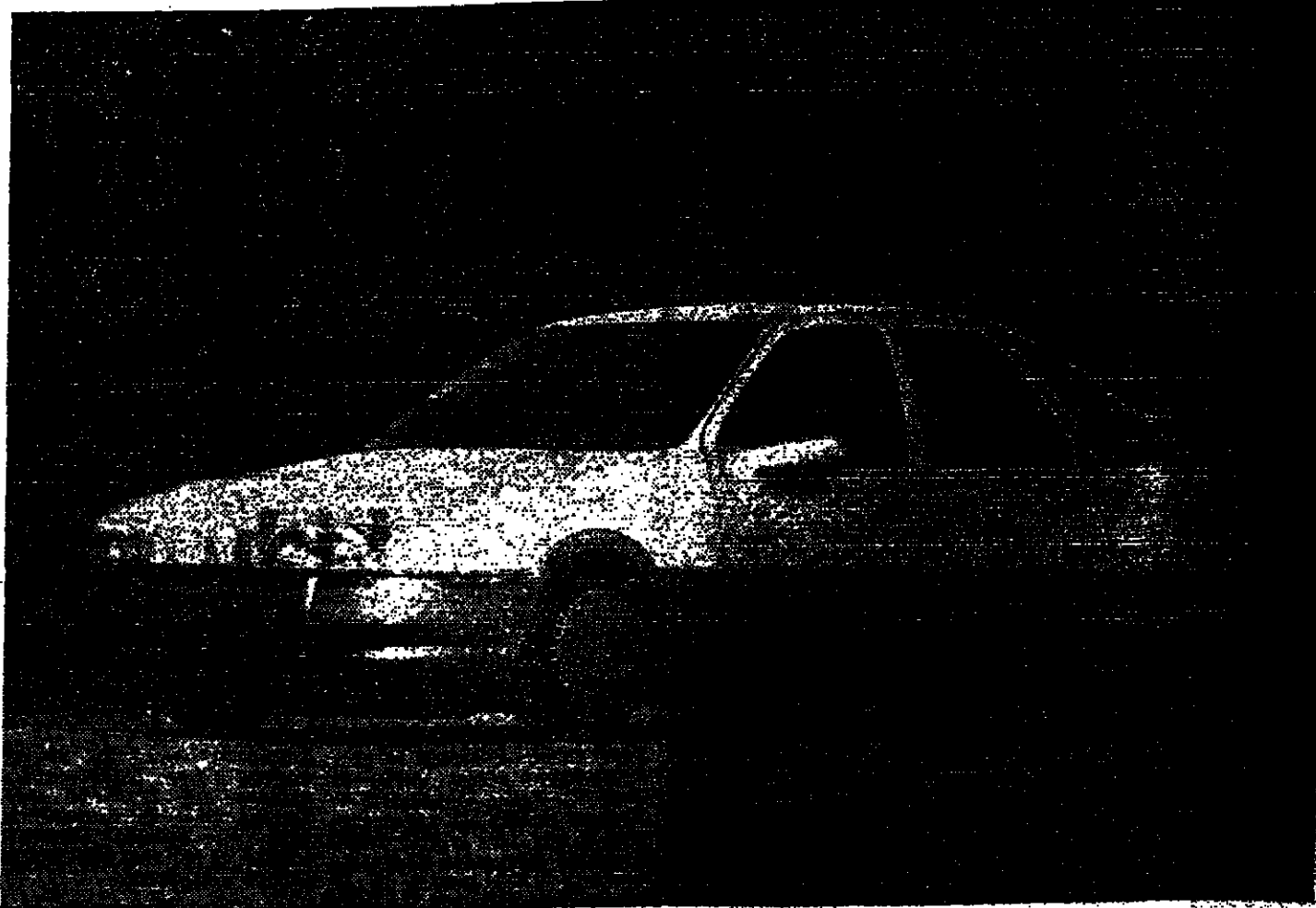
the well-equipped 2.3-litre Ghia model have been key factors in the establishment of the Cortina as the most popular car model in the UK. Dubbed "Big C" in the trade, it must be the target for more competitive advertisements than any other car ever sold in this country.

The new Escort, announced in September 1980, and almost immediately voted "Car of the Year 1981", has become the fastest-selling new model in Ford's European history. Nowhere has it been more successful than in Britain, where sales have already exceeded 100,000. Like the Fiesta, the Escort has received a Design Council Award and offers the kind of model choice which typifies Ford thinking. With three different body styles, five different levels of specification and a choice of four different power units the new Escort range extends to 28 models. Within this number of permutations there is an Escort to suit virtually any fleet owner seeking a mix of vehicles in the compact car segment, starting with the 1100cc three-door saloon and culminating in the sporty, high performance XR3.

## Expanding Range

Rounding off the Ford trio of top sellers is the Fiesta, introduced in 1977, and another good example of the way in which a single Ford model range has been extended to broaden the car's overall appeal. Initially four models — base, L, S and Ghia — with a choice of 557cc or 1117cc power units were available. Less than a year after introduction a 1300cc engine was offered, with sporting S or Ghia alternatives, and in 1980 a GL model came in to bridge the gap between L and Ghia versions. In the same year the impressively-performing Supersport, with the 1300cc engine and additional aerodynamic aids, was introduced.

At the opposite end of the range the Fiesta Popular joined the ranks in December 1980, along with the Popular Plus, to provide low-cost motoring with-



The Ford of the Future? Probe III is the latest in a succession of design studies by Ford world wide and embodies a unique combination of aerodynamic features which together reduce the drag coefficient from today's average of 0.44 to 0.22. Unlike most show cars which have a similar objective, Probe is based on a functional five-door, four seater family saloon containing full mechanical components and is the result of mainstream research effort rather than the Ford Ghia 'Think Tank' in Turin.

out austerity. And just recently, Ford has announced an ultra-high performance XR2 Fiesta, with 1600cc engine and other special features to take the Fiesta's appeal into a totally new segment of the market.

Although Ford's target in designing the Fiesta was to gain a major share of the privately-dominated, front-wheel drive "super-mini" class, it has carved a valuable niche in the business market and now more than a quarter of its production goes into company fleets.

A similar story surrounds the Capri. Introduced in 1969 it created a niche in the specialty car market in the United Kingdom.

Subsequent steady refinement and development, including the

introduction of the Mark II in 1974, kept the range well ahead of the competition, however, and the Capri has always been the best seller in its class.

Five trim and equipment levels, ranging from L to Ghia are offered together with a choice of engines to give seven model alternatives, combining economy, style and performance in varying degrees. The latest addition to the model range, the Capri 2.8 Injection, is the fastest production car ever offered by Ford in Britain.

Ford's contenders in the big car segment of the market are the Granadas, of which the completely revised 1982 versions go on sale today.

The Granada "family", like all other Ford car lines, covers

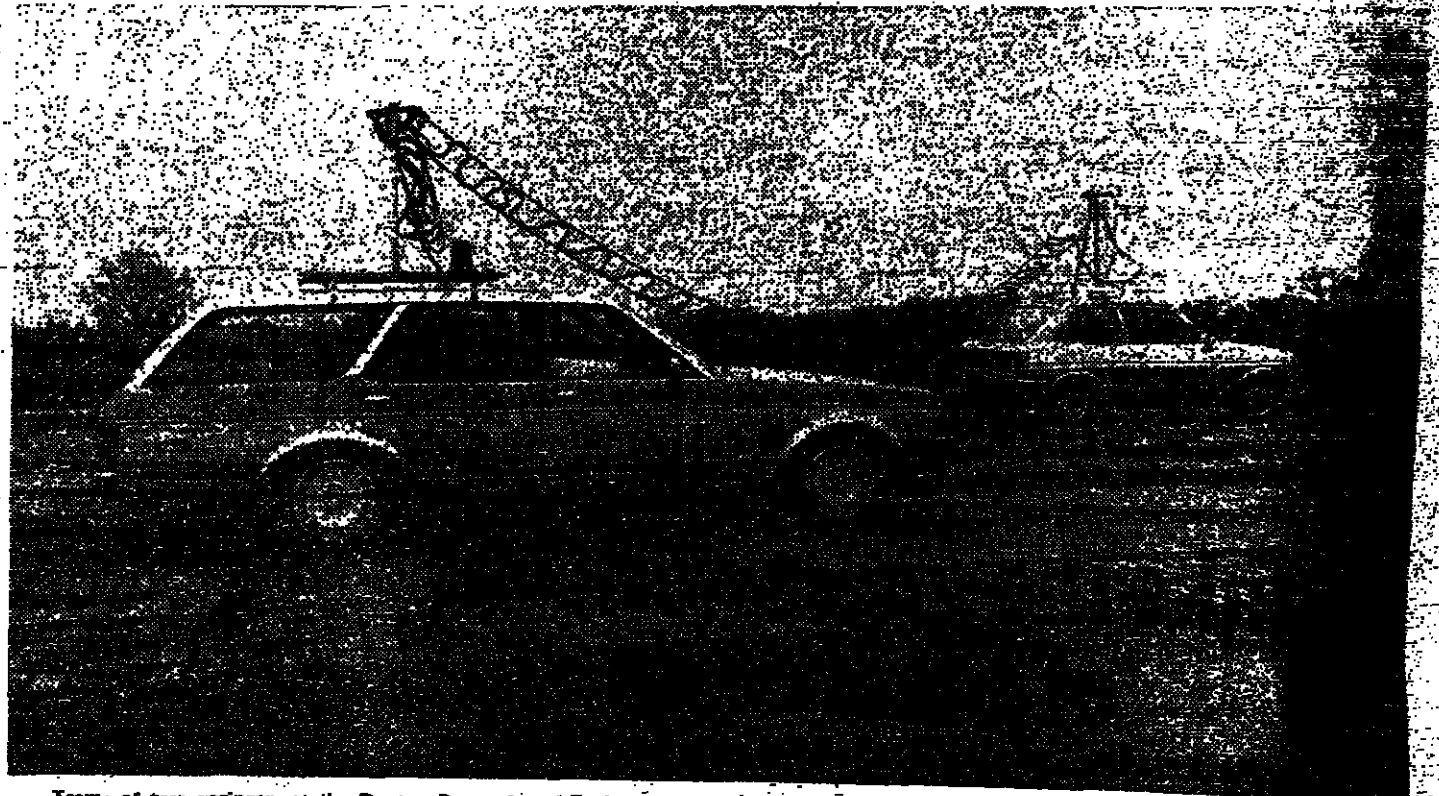
a wide band of motoring requirements through engine sizes which range from a 4-cylinder 2.0 litre unit to a 160 bhp six-cylinder 2.8 litre engine with fuel injection. Levels of trim and equipment range, again, from the modestly priced but well appointed L model to the superbly-equipped and furnished Ghia variants to cater for motorists and fleet operators with a variety of needs within the big car format.

A newcomer to the range announced with the 1982 models is the Granada 2.8 Injection, a sporting saloon of great appeal with high top speed, rapid acceleration, manual transmission, sports seating and external aerodynamic aids to meet the needs of the fast driver to whom

performance, comfort and style are of equal importance.

The high standards achieved by these cars and the values in the Ford range owe much to the detailed design and careful engineering that go into the products. Almost as much, however, is due to the constant consultation with owners and other interested bodies, especially the operators of large car fleets, and the continuous monitoring of their requirements.

Market leadership of the type enjoyed by Ford does not come about by accident. It is achieved through soundly planned, designed and engineered products offering a wide individual choice and meeting the broadest possible range of customer requirements.



Teams of test engineers at the Dunton Research and Engineering Centre use computer-equipped Granada Estate cars which have been specially equipped to collect and record information from prototype vehicles on a wide variety of road surfaces.

# A good sign for fleet operators



At Ford Credit, fleet finance doesn't simply mean finding the funds to put vehicles on the road. It also means using specialist fleet representatives to give operators valuable advice on selecting the right finance plan relative to cash flow and taxation requirements.

Advice, in fact, which is typical of the thoroughly professional approach you'd expect from a company which is part of the worldwide Ford organisation. The benefits of Ford Credit's service are open to all fleet operators. If you're interested in talking with one of our specialists — naturally without obligation — just call your nearest Ford Credit branch office.

Aberdeen 0224 571682. Ashford 078 42 44151. Barnet 01 440 3141.  
Birmingham 021 643 3792. Bournemouth 0202 871266. Brentwood 0277 224400.  
Bristol 0272 25144. Cardiff 0222 484931. Glasgow 041 333 9737. Ipswich 0473 55481.  
Leeds 0532 32436. Liverpool 051 236 7151. Maidstone 0622 57201.  
Manchester 061 832 2841. Newcastle-upon-Tyne 0632 321278. Nottingham 0602 415331.

## Ford gives you more.

# The key that keeps you on the move

BY TONY SEMPER, MANAGER, FLEET AND LEASING OPERATIONS

In recent years we have seen substantial growth in car and van rental activities as both individuals and companies have become aware of the convenience of being able to obtain a vehicle of the type they want to do a specific job without having to actually buy it.

And it is not only in car and van rental that such benefits have become apparent. Short-term rental of anything from ladders to paint the house or pot plants to decorate an exhibit have become an accepted part of our way of life. The principle is, of course, that you don't want or need to buy the items when you only have short-term use for them.

With vehicle rental the principle is equally effective. The private or business motorist has his own car out of service for repairs but he still needs to travel so he can hire a replacement for one day, for a week or more as necessary. He may hire for no other reason than that he needs a much larger car than his own to take a family or business party on a particular journey.

The goods vehicle operator usually has many more reasons for short term rental of vehicles. His own vehicles are off the road for service or repair, or possibly for accident repairs so he needs a temporary replacement to keep deliveries flowing to customers. Possibly he has a sudden influx of orders which cannot wait until his own vehicles are free. Or he may be involved in a business which

suffers high seasonal peaks in summer or at Christmas when his own fleet cannot cope with the volume of orders over a period. Alternatively, he may suddenly have a need for a vehicle which is much larger than those he normally operates in his own fleet. All these and many more contingencies result in the need for a rented vehicle.

## Ford Rent-A-Car Scheme

Ford has recognised the growing need among private and business users for a local vehicle rental service and consequently has franchised over 400 rental locations, based on its dealer network, which operate the Ford Rent-A-Car Scheme. A combined fleet of over 2,500 passenger cars and commercial vehicles is available from these locations providing the customer with a choice from a wide range of models to suit his own special needs.

By using the locations on its existing dealer network Ford knows that this gives the user a fully experienced and comprehensive back-up facility of sales, service, repair and parts supply. In essence the Rent-A-Car scheme is a natural extension of the dealer's personal service in his local area but with the national support of Ford.

## Support Programme

Through the comprehensive support programme from Ford which includes documentation systems, insurance, motoring organisation cover, training,

advertising and promotional material, the Rent-A-Car dealer is able to offer a reliable, professional service to the local private and business community.

Rent-A-Car locations usually have a wide selection of models available and they are rarely more than 12 months old. Furthermore, because they are supplied by a dealer specialising in Ford vehicles the level of maintenance is exceptionally high.

Vehicles are thoroughly inspected before each rental and a check list is provided to indicate to the customer the level of pre-rental inspection carried out. With vehicles that are nearly new and are fully maintained the risk of breakdown is minimal. Moreover, AA or RAC breakdown (and sometimes recovery) service cover is provided so the hirer can be sure that in the unlikely event of a breakdown he will not be left stranded.

In any case, the national coverage of Ford Rent-A-Car is sufficiently comprehensive to ensure that arrangements can be made quickly between dealers to keep the business customers mobile. While the network does not offer a national scale of rates and one-way rental is not usually available, the level of co-operation between Rent-A-Car dealers is such that the requirements of national customers can be handled just as efficiently as those of the local businessman. The availability of a vehicle

rental service such as Ford Rent-A-Car can relieve fleet operators of many problems, not least those associated with the operation, control and maintenance of pool cars which are inevitably one of the fleet manager's worst headaches. Many firms operate pool cars within their fleets in order to keep essential users mobile while their own vehicle is off the road for service or repair and to cover a wide range of miscellaneous "one-off" type errands and journeys by non-company vehicle users.

With the high costs of vehicle ownership and operation, maintaining pool cars is an expensive luxury which few firms can justify. Nevertheless, representatives, salesmen, service people and management staffs must have vehicles to fulfil their respective functions as the facility of being able to hire a vehicle for a short period to cover the necessary activities without having it standing around for unutilised and random use by other people is a valuable alternative.

The cost of vehicle rental for specific purposes — to keep a salesman "out" selling or a service engineer maintaining customer equipment — can be significantly offset by the value of the work done while the vehicle is off the road. And for regular users who hire from Rent-A-Car dealers where they are best or account customers, special terms can be obtained for rental when a vehicle is in for service or repair.

مكازم الأجر



# An alternative form of vehicle acquisition

David Low examines the pros and cons of leasing

The difficult financial situation which has affected most British companies over a number of years has led them to seek alternative ways of financing capital equipment acquisitions without having to dip into hard won reserves.

This is particularly true when it comes to vehicle acquisitions, because for most companies both their commercial vehicle and company car fleet are essential to their main business activity. It is difficult therefore to justify the expenditure of what limited capital resources may be available on an ancillary activity when such funds may be required and can be put to more profitable use in the main business activity, for example, by replacing or purchasing extra production machines or by expanding capacity.

Furthermore, borrowing capital for vehicle acquisition either from banks or finance houses is not always a suitable alternative. In the case of bank borrowing there are the problems of providing adequate security for the loan—not always easy if securities have been previously tied up for other purposes—and the fact that if capital is borrowed for vehicle purchase then the company's borrowing powers for other more important projects become limited or non-existent and consequently worthwhile opportunities may be missed. If vehicles are purchased with overdraft funds—which is hardly a recommended method—there is the danger of financial embarrassment should the bank find it necessary to recall or reduce overdraft limits.

Hire purchase as an alternative to bank loans has its merits but it has disadvantages too, such as the level of deposit required. Much depends on the financial status of the vehicle operator, his tax position and his particular requirements. It is true that hire purchase, with loan capital, enables the user to become the legal owner of the vehicle when the requisite repayment conditions have been met.

However, it is worth considering whether there is any merit, from a business point of view, in actually owning vehicles, needed by the company. Surely the principal requirement is to have the full and exclusive use of vehicles? Ownership is a secondary consideration and to some extent an unnecessary luxury.

**Alternative Method of Acquisition**  
Leasing is an alternative method of vehicle acquisition which does not involve capital commitment or ownership but it provides the user with the vehicle he needs, for his choice of specification, for his exclusive use for the period required.

There has been a tremendous growth in vehicle leasing in recent years because of the many advantages it offers and because of changing financial circumstances. The subject has received a great deal of publicity and with a wide variety of leasing schemes available the potential lessee may be forgiven a degree of confusion regarding the pros and cons of the proposals made by leasing companies anxious to secure business.

In essence, leasing is based on the concept of separating the ownership of property from its use. Vehicle leasing involves obtaining the use of a vehicle for rent over an agreed period without the lessee (user) ever acquiring title.

**Lease Plans Available**  
Before considering the various benefits of leasing in detail, it is useful to examine the types of lease plan available. Generally, as can be seen from Table 1, they fall into two main categories: finance leasing and contract hire.

Finance leases are of the "Fixed Term", "Open Ended" or "Balloon" type. Each of these are frequently referred to by other names but the principles of administration and operation of the agreement tend to be the same irrespective of the exact name given to the plan.

With a fixed term or full amortisation lease, the lessor

(leasing company) provides the finance, leaving the lessee (user) to deal with maintenance and to suffer the effects of depreciation. So when the lease terminates and all the lease payments have been made the vehicle is sold and the lessee receives all or most of the sales proceeds.

Open-ended leases work on the same basis but instead of holding the lessee to a fixed lease period whether he likes it or not, the agreement has built into it a scale of predetermined settlement figures which are applicable at periods (normally monthly) throughout the term of the agreement. Thus the lessee can either run the lease for the full term or opt out at an earlier date for a known settlement figure. When the vehicle is sold, if the sale proceeds exceed the settle-

ment figure, the lessee receives the surplus amount. Otherwise he makes up the difference between the sale proceeds and the settlement figure.

Balloon leases again work on the same general principles but vary in that the periodic repayments during the life of the agreement are set at a low level with a large financial payment to be made to terminate the lease. The purpose of this is to reduce the lessee's expenditure during the period of the lease but to take from him the "balance" when the vehicle is finally sold, hopefully, for a good price which will cover the final balloon payment.

In the case of all these leasing arrangements it is important to note that the lessee is not permitted to purchase the vehicle from the leasing company upon the termination of

Method of Financing	Tax allowances available to customer	
	Passenger Car	Commercial Vehicle
Cash Purchase	<ul style="list-style-type: none"> <li>Capital allowance: 25% of cost in year of purchase and each succeeding year (reducing except where car costs over £8,000)</li> <li>Balancing charge/allowance on sale</li> </ul>	<ul style="list-style-type: none"> <li>Capital allowance: 100% of cost in year of purchase</li> <li>Balancing charge on sale</li> </ul>
Conditional Sale or Hire Purchase	<ul style="list-style-type: none"> <li>Capital allowance: 25% of cost in year of purchase and each succeeding year (reducing except where car costs over £8,000)</li> <li>Interest is chargeable against profits in year when instalments are paid</li> <li>Balancing charge/allowance on sale</li> </ul>	<ul style="list-style-type: none"> <li>Capital allowance: 100% of cash price in year when contract commences</li> <li>Interest is chargeable against profits in year when instalments are paid</li> <li>Balancing charge on sale</li> </ul>
Leasing	<ul style="list-style-type: none"> <li>Rentals are chargeable in full against profits of the year in which the rentals are paid</li> <li>Sales proceeds received as a refund of rentals and are taxable as an income</li> </ul>	<ul style="list-style-type: none"> <li>Rentals are chargeable in full against profits of the year in which the rentals are paid</li> <li>Sales proceeds received as a refund of rentals and are taxable as an income</li> </ul>

Table 2: Tax allowances available with alternative methods of financing

the agreement. The primary lease period can be extended into a secondary lease during which time the lessee pays a nominal "peppercorn" rental but still at the end of the day he cannot own the vehicle. It must be sold to a third party who takes it in as a deposit on a replacement vehicle.

The reason for this ban on lessees buying vehicles after a leasing period is that they will have received tax relief on the rental payments, then if they were to purchase the vehicle they would be entitled to tax allowances on the purchase price so in effect there would be double tax relief on the same vehicle which the Inland Revenue would not accept.

Contract hire is a different concept. There are two basic types of contract—"with maintenance" or "without maintenance". In both cases the arrangement is more akin to rental than to leasing but still the leasing provisions regarding tax relief apply.

When a vehicle is supplied on contract hire with maintenance, the lessor is responsible for the cost of maintenance and that of depreciation. He builds the projected costs of both into the rental payments which the lessee has to make periodically (usually monthly). In the case of a "without maintenance" contract, the lessor assesses the levels of depreciation and bears the risk of this but the lessee takes on the responsibility for maintenance costs which he pays as and when they arise while continuing to pay the periodic rentals.

The choice of whether to use a finance lease plan or a contract hire arrangement will depend largely on the ability of the user to forecast accurately future transport costs. If it is possible to predict resale values of vehicles with a degree of certainty a finance lease will suffice because the financial success of a lease is dependent

on getting a good residual value. If, however, there is difficulty in forecasting these values and difficulty also in anticipating levels of maintenance expenditure then the benefits of contract hire begin to appear.

A contract hire plan with maintenance will give the user budgeted transport costs for a period which will assist him to calculate accurately his future cash flow position.

With both these arrangements, when the term of the agreement expires, the vehicle is returned to the lessor and the lessee may be charged an "adjustment" figure in relation to the condition of the vehicle and the mileage covered compared with the projection originally negotiated. The lessor disposes of the vehicle and keeps the proceeds of the sale.

## Taxation

The taxation benefits also have an important bearing on whether to lease as an alternative to purchasing vehicles. Table 2 summarises the varying tax allowances.

Depending on the method of financing, lease rentals are considered a normal business expense and can be charged direct to the revenue account. They are, therefore, fully allowable for tax purposes except in the case where a car costs over £8,000 when the tax allowance is restricted by the application of a special formula.

If cars are purchased for business purposes, capital allowances would be given in most cases at a rate of 25 per cent per annum on a reducing balance basis. With hire purchase or conditional sale the allowances are the same except that the interest payments are also chargeable against profits.

On the other hand, where cars are leased, all the rentals are allowable subject to the £8,000 restriction above. The shorter the lease term the higher the periodic rentals become and the greater the tax allowances because tax relief will have been brought forward. The loss of the capital allowance is irrelevant for most cars since the annual allowance will equate roughly to the actual rate of depreciation.

When dealing with commercial vehicles the tax considerations are somewhat different because the first year tax allowance on purchase is a full 100 per cent of the cost whereas with a lease arrangement the tax relief is taken on the periodic rentals. The loss therefore of the big first year tax allowance could be a significant deciding factor against leasing.

## Further Benefits of Leasing

In summary the ability to put vehicles on the road without capital involvement is advantageous to the fleet operator in several ways. It either saves him using capital reserves which can be put to better use or if he does not have the capital available it means he can still increase or up-date his fleet to enable him to operate more effectively. Leasing also saves him from using up any bank borrowing power he may have which again can be reserved for more profitable opportunities.

A further advantage of leasing is the way it is currently dealt with in company accounts. Since a leased vehicle is not an asset of the business it does not appear in the assets register and does not appear on the balance sheet as an asset. Consequently, the remaining outstanding rentals which have to be paid under the agreement do not appear as company liabilities as would, for example, the balance of hire purchase payments due. Hence the use of the term "off balance sheet financing" which is frequently used to describe leasing.

The fact that a leased asset and the attendant liabilities for future payments do not appear on the balance sheet is significant in two ways. First, it improves certain of the commonly assessed financial ratios, and particularly return on capital invested, since capital investments are not increased by leasing.

Secondly, by not appearing on the balance sheet as an asset or a corresponding liability, leased vehicles can be put into service at a time when there has been a policy decision to ban capital expenditure.

It has to be said that these two advantages may be short-lived. The accounting profession is now anxious to change balance sheet presentation methods to ensure that leased assets appear in future as such and the contingent liability for future payments are also shown.

## Leasing through Ford Dealers

Ford recognised the important part that leasing would play in vehicle acquisition when it introduced the Ford Leasing System in 1973. Since then it has grown in line with market demand and there are now over 300 Franchised Leasing Main Dealers throughout the country who can offer comprehensive leasing facilities to suit every operator's needs, irrespective of their fleet size.

These dealers are specially trained to provide professional advice and service to customers who wish to consider this form of vehicle financing.

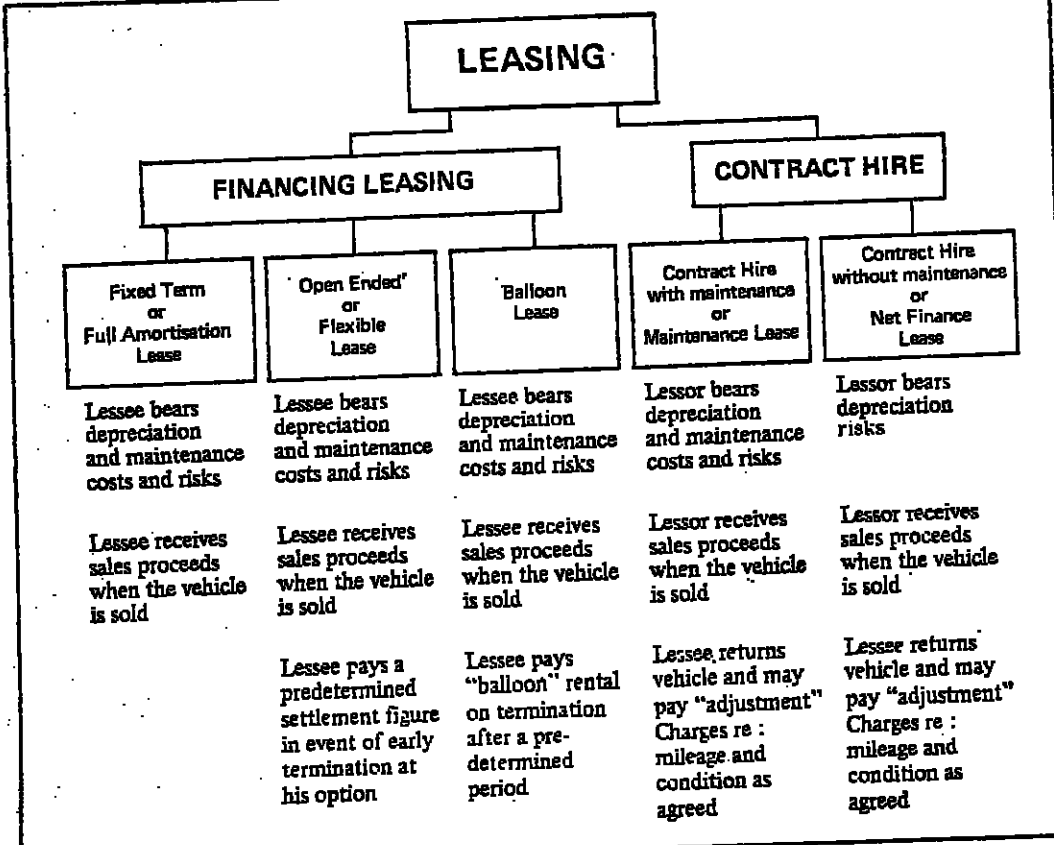


Table 1: Showing alternative finance lease and contract hire arrangements

# Leasing 1982 Ford Granadas can be a capital move.

## The benefits

Leasing your 1982 model Granada, or any other car in the Ford range, through a Ford Leasing Dealer can bring you many benefits. The most important are:

- \* Large amounts of capital can be released and put to more profitable use
- \* The company's cash flow can be improved

- \* Bank borrowing can be reduced
- \* There can be considerable tax benefits
- \* Initial payments are usually lower than HP.

## Nothing's too big or too small

Ford Leasing offers you a completely flexible system which can be tailor made to the needs of your company. And no

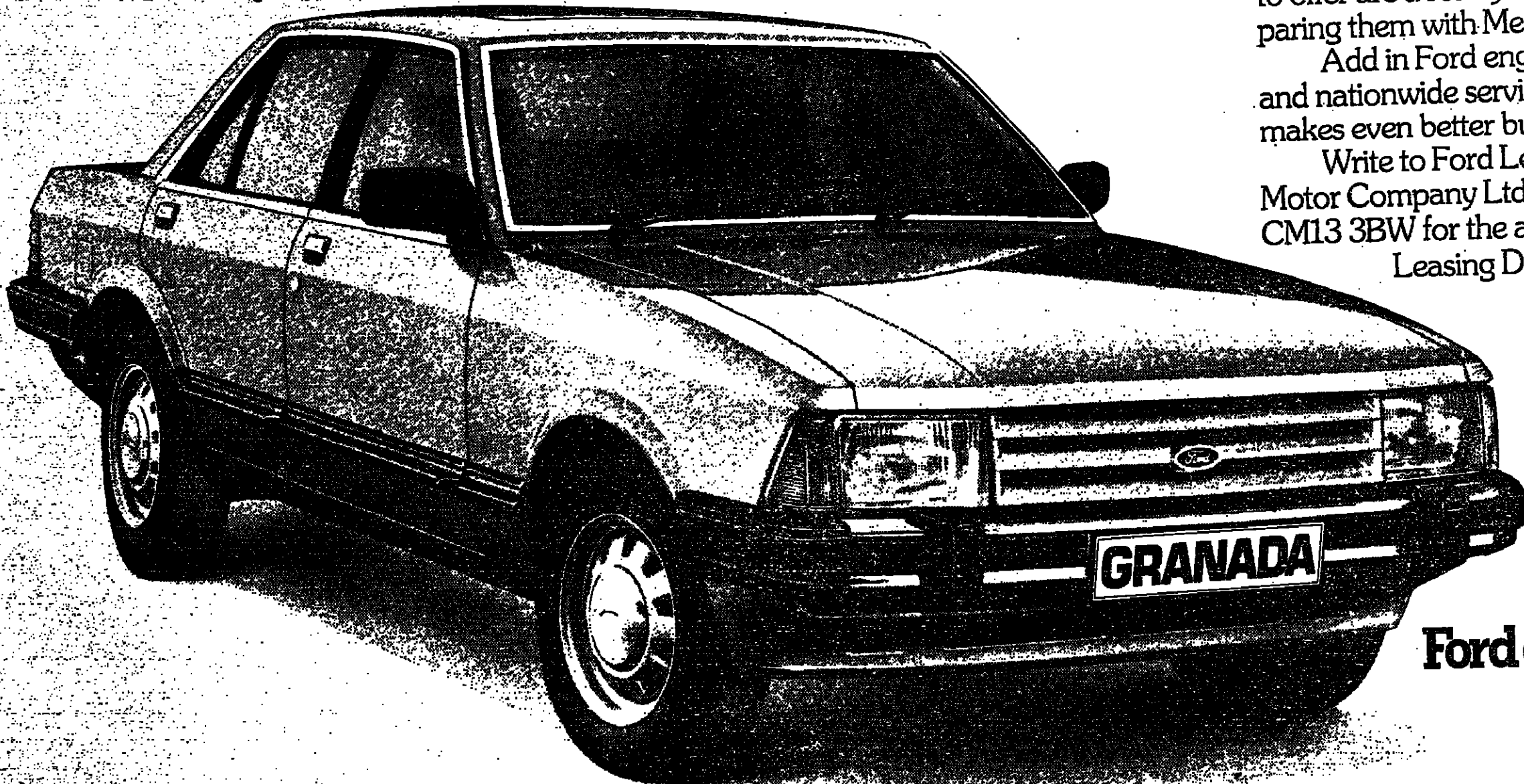
fleet operation is too big or too small. Your Ford Leasing Dealer will lease you one car or one hundred.

## Superb ride and road holding

After a preview of the 1982 model Granadas, 'Car' magazine said in their April issue — "Granadas that outride and out-handle some of the best cars Europe has to offer are a reality." And they were comparing them with Mercedes and BMW's!

Add in Ford engineering, reliability and nationwide service and the Granada makes even better business sense.

Write to Ford Leasing, 1/321, Ford Motor Company Ltd., Brentwood, Essex CM13 3BW for the address of your Ford Leasing Dealer.



Ford gives you more.







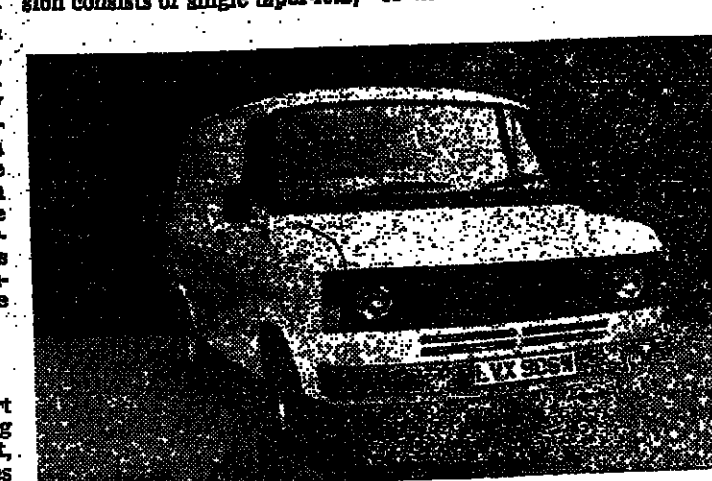


# Commercial vehicles that lead the field

David Hurst, Director of Truck Sales

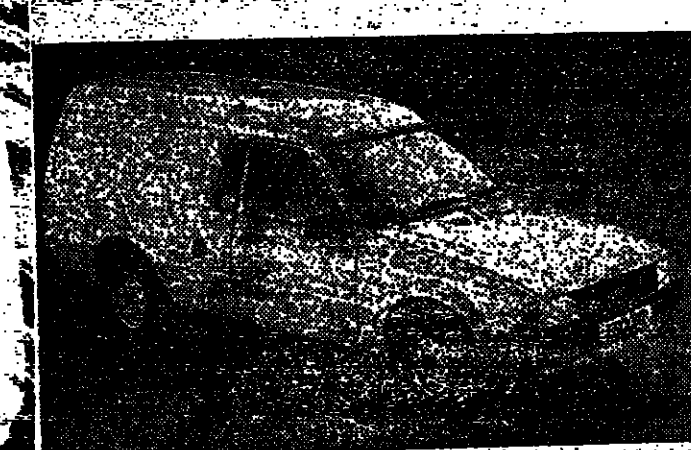
Involved in the commercial vehicle market, which is back to the early days, but growing steadily over the years, Ford's commercial vehicles have a reputation for reliability and performance. The D-Series truck was introduced in 1972, and the D-Series truck was the first to be introduced. During the past few years, Ford's commercial vehicles have been the most successful in the market. The D-Series truck is a small, compact, and easy to handle. It is available in a range of models, from the small D-Series to the large D-Series. The D-Series truck is a small, compact, and easy to handle. It is available in a range of models, from the small D-Series to the large D-Series. The D-Series truck is a small, compact, and easy to handle. It is available in a range of models, from the small D-Series to the large D-Series.

The key to this success lies not only in the Transit's basic virtues but in its versatility. It comes in two sizes — short and long wheelbase — and eight load categories, ranging from 800 kgs to 1900 kgs. It is available with a regular choice of three petrol engines and a diesel, with manual or automatic transmission and alternative axle ratios. In addition to the van versions there are also the Bus, Kombi and Parcel Van derivatives along with a choice of chassis cab.



Transit Popular, the latest addition to the Transit line up, a range which has sold more than 1.5 million units.

**DERIVED VANS**  
Ford's entries in this segment are both closely based on best-selling cars, the Fiesta and the Escort. Together they account for 40% of all car-derived van sales in the UK, which is well ahead of other competitors and the share that Ford has ever held in this segment.



Front wheel drive Escort light van, powered by a choice of two petrol engines of 1117 cc 1296 cc or 1596 cc is available in two weight carrying capacities (engine availability dependent on model chosen).

semi-elliptic springs with telescopic dampers. This arrangement has enabled a significant increase in rear axle load and improved payloads compared with the earlier Escort Vans. Likewise, body design improvements have enabled wider rear door access and lower floor height provision compared with the old model. Reflecting much of the design and style which won the Escort the title "Car of the Year 1981" the Escort Van is already making rapid inroads into the Fleet market.

**MEDIUM COMMERCIALS**  
**Ubiquitous Transit**  
Rarely can any vehicle have dominated its market as much as the Transit does the medium commercial vehicle scene. Although now much changed, it was launched in its original form in 1963 and since 1967 has been Britain's best seller without interruption. So far this year it has taken 30% of all sales, maintaining its lead over any other two competitors combined.

There is a further range of options which can be ordered through Ford's Special Vehicle Operations, taking in items like V6 engines, overdrive, heavy duty suspensions — even bullet-proof windcreens. Theoretically, it is possible to build three million different Transits without repetition. So far Ford has built one and a half million — not all different — but enough to make it Europe's most successful commercial vehicle in any class.

## HEAVY COMMERCIALS

Ford first took leadership of the very competitive heavy truck segment (over 3.5 tonnes gross) in 1975. After a year in second place Ford regained the lead in 1977 and has maintained it by an increasing margin over the last three years, taking 23.5% of sales in 1980 and 1981 year-to-date share of 24.3%. Ford has achieved this dominant position in this highly competitive market with three truck ranges — the A-Series, the D-Series (now superseded by the Cargo) and the Transcontinental.

The A-Series was introduced in 1973 and bridges the weight band between the Transit at 3.5 tonnes and the lightest Cargo at 6.0 tonnes. Similar to the Transit in appearance, the A-Series provides excellent carrying capacity which, combined with a choice of up to four wheelbases and one petrol and two diesel engines, help ensure that there is a suitable model for almost any application in the light truck segment.

Like Transit, ease of service is an important feature, and the normal control layout, wide opening bonnet and easy access help keep running costs low.

**Cargo**  
The Cargo was introduced in March this year and represents an initial investment of £125 million in design, development and new plant in Britain.

The Cargo is an all-new efficient design, replacing the D-Series, which has consistently accounted for around 20% of all heavy truck sales, and currently ranges from 6.0 tonnes to 28.5 tonnes gross.

The early design stages of the Cargo followed in the wake of the oil crisis in 1974, so economy and low running costs were uppermost in the engineers' minds. Besides looking good the cab is aerodynamically efficient, as can be seen from the flared collar at

the rear of the cab, the sharply raked windscreen and the absence of a roof drip-rail. Sideways visibility is enhanced by deep kerb observation windows.

The driver's working environment has been made as comfortable as possible. Cloth seat covering is standard, although a low cost vinyl is optionally available, and careful thought has been given to the need to store documents by providing adequate storage facilities.

Internal noise never exceeds 80 or 81 dB(A) dependent on engine, and when specified with an optional insulation pack, the interior noise can be reduced even further. To help fuel economy a roof mounted air deflector and under-bumper air-dam are available. In addition, all engines can be fitted with fuel saving thermoviscous cooling fans.

Cargo offers operators a wide choice of wheelbases and engine power. The basic line-up consists of two-axled chassis up to 16.25 tonnes gross, three-axled chassis of 24 tonnes gross and articles of between 17 and 28.5 tonnes GCM.

Engines offered are Ford's own 4 and 6 cylinder naturally aspirated and turbo-charged units developing powers of between 79 and 150 bhp and 175 bhp.

The new, softer suspension design has been the result of particular attention, for besides providing a better ride for the driver it also helps to reduce road damage. Ford's determination to reduce running costs is particularly evident in Cargo's design. Typically, routine maintenance costs during 100,000 kms (60,000 miles) of use are some 30% less than D-Series, itself one of the cheapest vehicles to maintain in its class. All daily driver checks can be made quickly and easily from outside the cab.

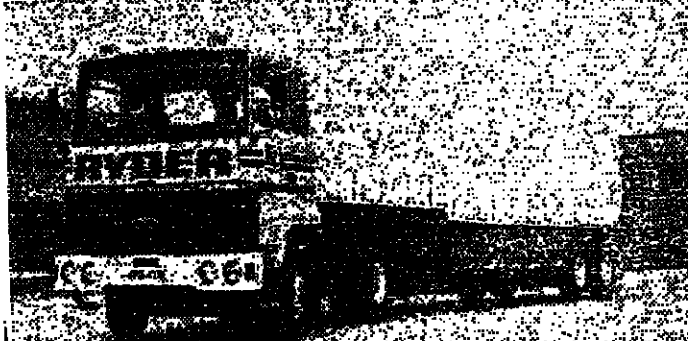
For services and major repair work the cab is counter-balanced and easily tilted to 50 degrees. Lubrication/check services are required at 10,000 kms (6,000 miles) intervals with standard and major services required only at 30,000 kms (18,000 miles) and 60,000 kms (36,000 miles) intervals respectively. Typically, routine maintenance takes one-third of the time previously required to service D-Series so that, for example, during 36,000 miles of use on a turbo-charged Cargo the number of check items is 143, taking a total of 16.5 hours compared with the 515 items on the D-Series requiring 48.2 hours.

The Cargo has been designed from the start in conjunction with major bodybuilders and full approval for all types of demountable systems has also been given. The flat topped chassis frame, free from obstructions in the body mounting areas, greatly simplifies the fitting of all types of bodywork.

Ford's aim in the design of the Cargo has been to achieve high productivity, low cost of ownership and a high degree of safety and driver comfort. "Built to Combat Rising Costs" is the Cargo theme and this is translated into five year savings versus comparable competition of up to £3,000 per truck.

Already Europe's leading technical writers regard Cargo as more than a match for the best that Europe has to offer and in Britain this has been confirmed by initial orders taken from major fleets which are new to Ford in addition to those from customers with years of satisfactory D-Series service.

**Transcontinental**  
The Transcontinental is Ford's premium top-weight range. First introduced in 1975 the Transcontinental covers gross weights of 34 and 44 tonnes (limited to 32.5 tonnes by British legislation) with weights of up to 52 tonnes possible for special applications.



Transcontinental 'Premium Truck' — one of fourteen recently delivered to Ryder Truck Rentals.

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So, Ford with its up-to-date product range and 134 strong Truck Specialist Dealer network is well able to provide the full range of commercial vehicles and service that Britain's commercial vehicle operators rightly demand. The Operator Support Services include "Ford Care" charge card and recovery service, "Ford Operating Cost Analysis System", "Contract Confidence" (Planned maintenance programme) and "Ford Code" bodybuilder liaison scheme, to name but a few.

Ford, as the market leader in all sectors of the commercial vehicle business, plans to stay ahead with investments in its commercial vehicle operations in the order of £500 million in the period 1981-1985, most of it in the United Kingdom.

Transcontinental is powered by four versions of the Cummins NTE 14 litre turbo-charged diesel. Power outputs of 244, 284, 320 or 352 bhp are available to suit a variety of operations.

Transmissions are 9 or 13 speed Fuller Roadrangers and the rear axle is a single reduction Rockwell design. The cab is fully suspended on its own coil spring suspension to provide excellent driver comfort, even when unladen, and may be equipped with one or two bunks, as required. A wide range of factory fitted options enable the operator to tailor his Transcontinental to suit any operation. Operators of suit any operation. Operators of suit any operation. Operators of suit any operation.

Initially most popular with owner drivers, Transcontinental has now established an enviable reputation for economy, reliability and durability amongst major fleets, such as Unispec (who specify Transcontinental for the haulage of Bird's Eye products) and Ryder Truck Rental.

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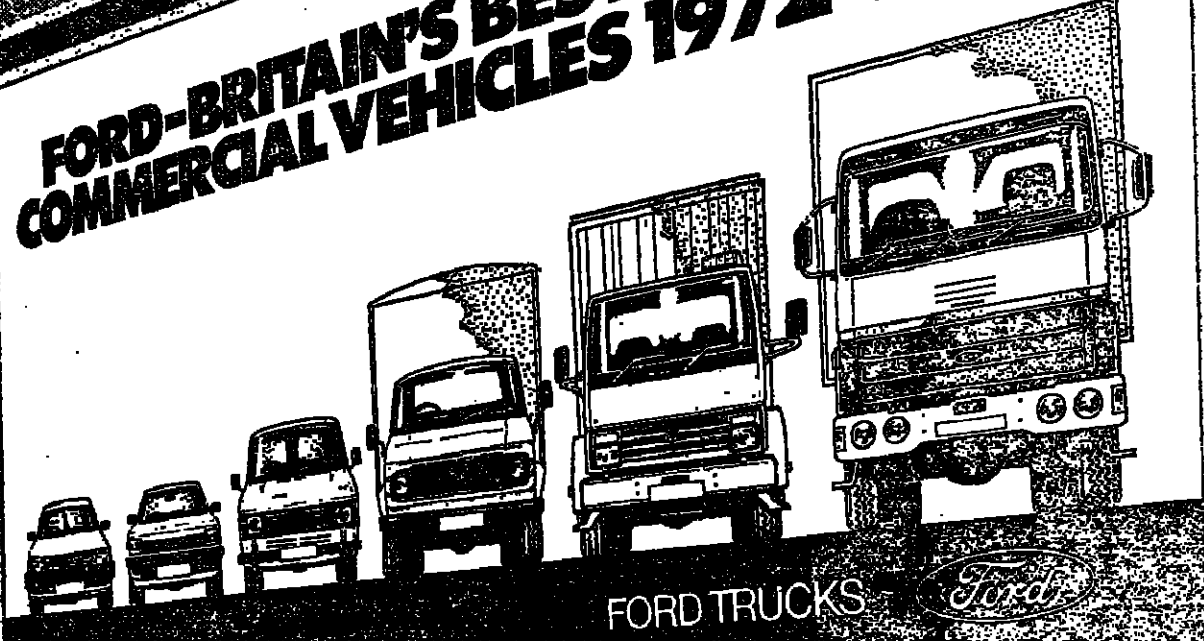
Ford's new Cargo, destined to become the U.K.'s top selling truck.

## THE COMMITMENT. THE ACHIEVEMENT.

**Ford gives you more.**



**FORD-BRITAIN'S BEST SELLING COMMERCIAL VEHICLES 1972-1980.**



FORD TRUCKS





## ADVERTISEMENT



## Friday night and 200 miles to drive. What better introduction to the 1982 Ford Granada.

I'd never driven a 1982 model Granada before, and Bob had never driven a car like mine, so, just for a change, we decided to swop for the weekend.

His Ghia was waiting in my parking space when I left the office. Late as usual, Joanna wouldn't be amused.



At first glance, the new car looked almost identical to the previous model, but closer inspection revealed some subtle changes. As time went on I found they rather grew on me.

The grille had fewer, but broader, slats, which apparently improve its aerodynamic penetration. And the bumpers wrap further round the wings than before. Functional changes rather than decorative, but that's typical of Ford these days.

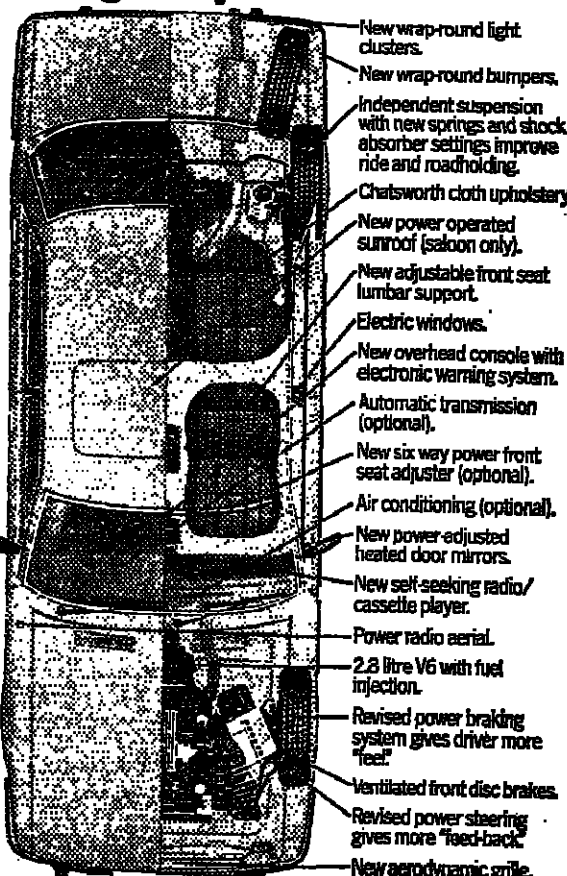
It's my impression that they only alter their cars when they know they can make a genuine improvement. And then only when the technology involved has been thoroughly tested.

But back to the Granada.

The driver's door clunked shut with a nicely engineered feel, closing out the trials of the week.

I noticed that the courtesy lights stayed on for a few seconds to give me time to make myself at home.

### Ford gives you more.



There was much that was new to me.

Bob opted for the electrically adjustable driver's seat – up and down, backwards and forwards, you can even tilt it. There's an adjustable lumbar support in the back rest too. And the upholstery is made of a restful material called Chatsworth cloth. All in pleasantly muted colours.

The door mirrors are electrically controlled as well, and heated so that they don't mist up.

I counted no less than six dials and sixteen switches in front of me, but the beauty of it is that everything is arranged so logically that it only takes a second to find your way around.

Another feature I hadn't encountered before was the electronic warning system which keeps a check on all the car's fluid levels and even on its brake pad wear. (As I invariably find that my windscreen washer bottle runs out just as the sun is setting in my eyes, that was a little bit of technology that I'd be grateful for.)

In a Ghia, the system is housed in an overhead console along with the electric sunroof control and two swivelling map reading lights like the ones you get in an aeroplane.



Time to get moving. The engine, a splendid V6 with fuel injection, started with a distant hum and ticked over so smoothly that I found myself looking at the rev counter just to confirm that it was still running.

I eased out into the traffic feeling very conscious that I was driving someone else's car, something that always makes me a little anxious.

I needn't have been. Big though the Granada is, it seems to shrink in traffic. From your commanding position behind the wheel, you can see all four corners of the car, which always inspires confidence. And the power steering is so quick and light that you can slip through the narrowest gaps without flinching. Incidentally, the faster you go the less power assistance there is, so the steering doesn't lose its 'feel' at speed.

I stopped at the flower stall as usual ('Not another new car, Guv?'), bought my

peace offering, then headed for the motorway.

As you'd expect, that's where the Granada comes into its own. I'm not a speed merchant myself, but I do enjoy a powerful car, and this one was obviously capable of cruising way above the legal limit.

I soon settled down to my usual pace, roof open, evening sun on my face and an old Cannonball Adderley tape on the stereo wishing I was twenty again.

However, as I joined the 303, my enjoyment was interrupted by a bank of black clouds. Why does it always have to rain when I'm going to the country for the weekend?

The Granada didn't seem to mind though.

According to Bob, Ford have adjusted the spring and shock absorber rates in the all independent suspension, which has not only made the ride even smoother, but has also batted down the roadholding. The low profile tyres have terrific grip too.

It reminded me of an article I read in an issue of Car, which said that the Granada now 'out-handles some of the best cars in Europe.' Since they were comparing it with BMWs and Mercs I had been a little sceptical, but now I wasn't so sure.

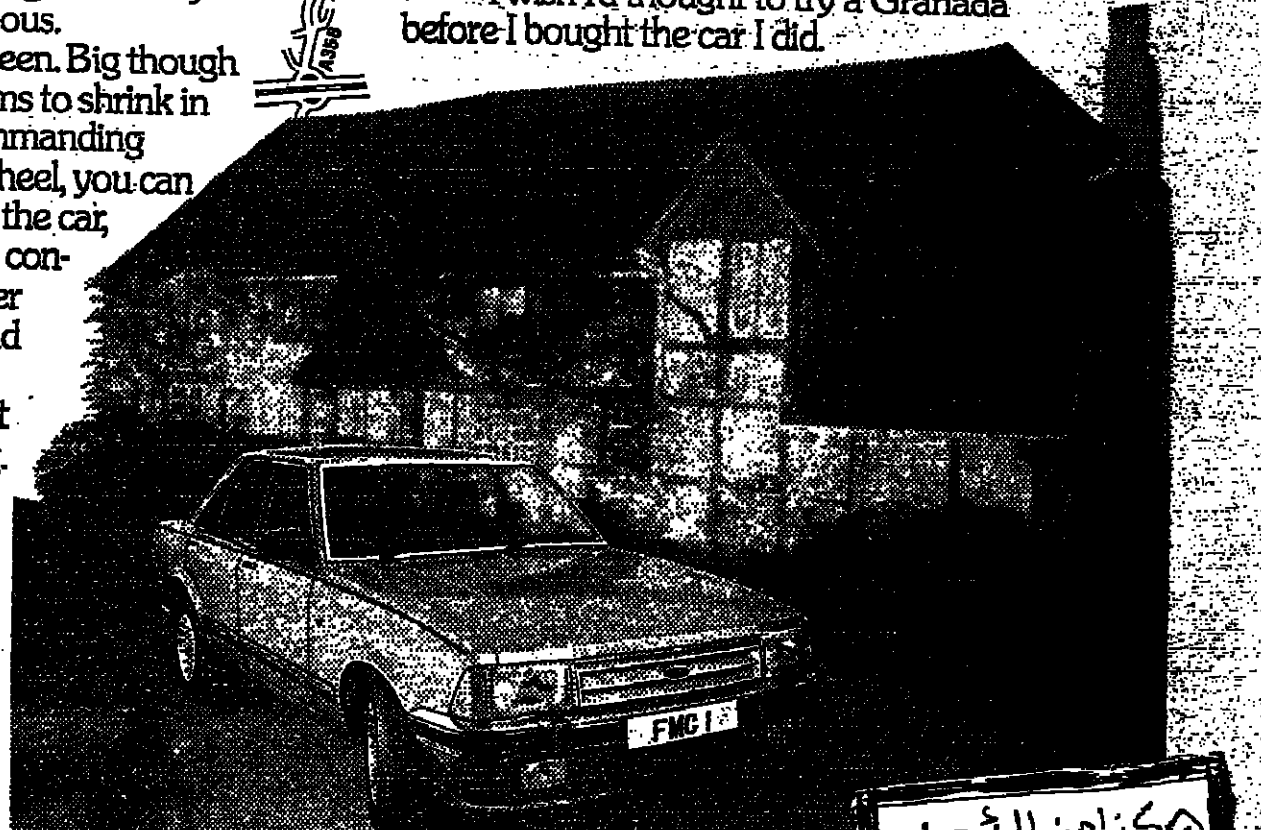
The corners didn't feel as sharp as usual to me, even in this weather, with the road made greasy by falling leaves.

As I neared home, cocooned in the warm cockpit, the instruments glowing softly, and the

powerful headlights throwing a tunnel of white light through the rainy darkness, I couldn't help wondering whether Bob was enjoying my car as much as I was enjoying his.

As it turned out, he hadn't been. And I've been feeling slightly annoyed with myself ever since.

I wish I'd thought to try a Granada before I bought the car I did.



FORD GRANADA



هكذا من الأجر



## Bowthorpe up halfway and confident

A 1981 taxable profit from £1.5m to £2.5m is reported by Bowthorpe Holdings for the first six months of 1981 and the directors are confident that the half-year share will exceed the previous year's record of £2.05m.

First-half sales increased from £20.5m to £21.5m. The group makes components and assemblies for electronic, telecommunications, aerospace and electric supply industries.

The directors are confident that the half-year share will exceed the previous year's record of £2.05m.

Active share has been held in the company of its leading

companies and divisions, while others have exceeded expectations. The fall in sterling has also benefited consolidation and conversion from foreign currencies.

Problems still exist, especially over the delay by the Government in authorising the placing of defence contracts and by its policy of tight money control.

The directors anticipate that there will be a gradual upturn in the world economy in 1982 and say the group is well placed to benefit from this. It is, however, too early to forecast any specific measure of gain the group will achieve.

Interest charges were down from £146,000 to £81,000, while the share of associates' profits rose

from £627,000 to £799,000. Tax took £2.53m (£2.43m) and after minorities, the attributable surplus was £2.55m higher at £2.95m. Share earnings per 2p share improved from 5.1p to 7.4p.

Current cost accounting reduces half-year taxable profits to £4.37m.

**Comment**  
Bowthorpe has once again done better than forecast and the shares advanced 12p yesterday to 172p. The main boost to profit is last year while a more favourable exchange rate may account for about a quarter of the total profit rise. For a change, the directors are being mildly optimistic about the outlook and, if all goes well, the group might make £10.5m before tax in the full year. At that level, the prospective fully taxed p/e would be about 14. The statement suggests that the final dividend might be raised a little more than the interim. If the total is 3.5p, the yield would be just under 3 per cent.

In France, the UK Heller group's profits are well ahead despite the group's complaints about delays in Government authorisation of defence orders. Overall margins have improved slightly following consolidation of production at Heller and Bowthorpe. EMI last year while a more favourable exchange rate may account for about a quarter of the total profit rise. For a change, the directors are being mildly optimistic about the outlook and, if all goes well, the group might make £10.5m before tax in the full year. At that level, the prospective fully taxed p/e would be about 14. The statement suggests that the final dividend might be raised a little more than the interim. If the total is 3.5p, the yield would be just under 3 per cent.

## Optimism on future for OEM

A REVERSAL of the downward trend of the 1980, second half has brought pre-tax profits for Office and Electronic Machines, distributor of typewriters, calculators and word processors, to £1.3m in the six months to June 30, 1981, although still 5.1 per cent lower than the comparable £1.35m.

The interim dividend is being repeated at 2.5p net per 2p share, last year's total was 7p on taxable earnings of £2.53m.

Earnings per share for the six months to June 30, 1981, are stated as 11.6p (£0.70p) excluding VAT, was down 6.9 per cent at £11.43m. Mr W. F. J. Gardiner, chairman and managing director, describes the results as "encouraging" given the difficult trading conditions.

With new electronic products already launched and further products soon available, we are confident that our market share will be maintained," he says. Tax took £585,503 (£713,253) and after deduction for the dividend, £562,493 (£505,266) is retained.

Mr Gardiner foresees a continued improvement in trading for the second half provided the economic climate does not deteriorate further.

## Silvermines boosted £2m by share sale

An exceptional profit of £2.05m realised on the sale of around half its holdings in Aram Energy, has boosted pre-tax surplus for Silvermines to £0.76m, from £2.99m for the first half of 1981.

Operative profits improved from £163,850 to £215,731. In addition to the exceptional item, the pre-tax surplus included a £1.2m gain on the sale of associates' profits of £175,850 (£192,280).

Tax charges more than doubled from £445,145 to £897,374, giving an after-tax balance of £2m (£1,935,955). Share earnings per share, jumped from 3.72p to 16.44p.

The net interim dividend is being stepped up from 1p to 1.3p net, rising to £162,000.

The company, benefited for the first time, from income generated through its investment in the Marston Royalty and industrial property. In addition, Royalty income from the Macarthur Barytes mine production showed an improvement.

## London listing obtained by Allianz

ALLIANZ Versicherungs, the leading West German non-life insurance group, which earlier this year bought 28.1 per cent of the shares in Eagle Star, has secured a listing for its shares on the London Stock Exchange. Trading starts today.

Allianz hopes to start talks with Eagle Star about ways in which the two companies can work together to the advantage of both sets of shareholders. However, talks on possible working arrangements are unlikely to start for several months, until Allianz's purchase of Eagle Star shares has been cleared by anti-trust authorities in Germany and elsewhere.

Allianz indicated yesterday that there was no great urgency in getting talks under way. The group said that its experience with minority shareholdings around the world had been good, and it did not see why the same should not apply to Eagle Star.

The UK company, only opposed Allianz's purchase of its shares. Its current attitude is described by Allianz as "guarded."

The German group's international business has expanded rapidly in recent years. The proportion of its worldwide premium income attributable to foreign business has risen from 3.5 per cent in 1975 to 12 per cent in 1980. Worldwide premium income in 1980 was DM 11.6bn.

The group does not disclose fully consolidated figures, although it intends to do so within the next four or five years. Its reported premium income last year was just under DM 5bn. The prospectus shows that a reported pre-tax profit of DM 448.5m rises to DM 561.1m on a UK basis of accounting.

Allianz expects further satisfactory results in 1981.

## Grattan ahead at £2.8m after lower interest

SUBSTANTIALLY REDUCED interest charges have led to increased first-half taxable profits at Grattan, the Bradford based catalogue mail order business, despite lower trading profits and larger exceptional costs incurred in its modernisation programme.

Pre-tax profits for the period from February 1 to August 15 1981 rose from £2.3m to £2.77m after interest of £354,000 (£2.09m) and modernisation costs of £1.57m (£788,000). As predicted sales were lower, amounting to £92.76m excluding VAT as against £110.15m, though improved margins meant that trading profits fell proportionately less from £5.7m to £4.7m.

The interim dividend is being maintained at 1.866p net per 25p share—last year a total of 4.116p was paid on profits before tax of £3.11m.

The directors say the modern-

isation costs included redundancy payments to 500 staff, and that there will be further staff cuts in the autumn and winter which will take these exceptional costs to more than £2.5m.

Looking to the second half they say that in the continuing difficult market conditions it is too early to forecast the outcome of the autumn/winter catalogue which will be determined by pre-Christmas demand.

The installation of the new computer and the commencement of the first of the new programmes was completed on schedule and some benefits have already begun to accrue.

Bad debt write-off and provisions totalled £2.33m compared with £3.14m in the same period last year and a similar trend is expected in the second half.

Tax for the six months took £1.44m (£1.2m) leaving net profits of £1.33m (£1.1m).

See Lex

## Sheffield Twist loss over £0.9m

The losses incurred by the Sheffield Twist Drill and Steel Company in the second half of 1980, which left the group with a taxable deficit of £84,000 for the year as a whole, have continued.

For the six months to June 30 1981 there was a pre-tax loss of £191,000, compared with a profit of £692,000 for the corresponding half-year. Turnover was lower, slipping from £15.43m to £14.18m.

The directors say the result of measures taken has reduced the cost of the group's operations by increasing the efficiency with which it uses resources. However, they say the immediate outlook remains uncertain, particularly in view of the recent sharp increase in interest rates.

There is again no interim dividend. Tax took £81,000 (£204,000) and there were extraordinary debits of £184,000 (£111,000).

The company's issued equity capital is owned by SKF Investments.

See Lex

## First-half surge for Air Call

A DOUBLING of its taxable profits has been achieved by Air Call, the message handling and medical despatching service which has joined the Unlisted Securities Market.

On turnover up from £5.5m to £6.7m, pre-tax earnings in the six months to June 30 1981 were £437,900 compared with £210,900.

The chairman, describing sales of radio telephone and paging services as very satisfactory, says: "The prospects for further development of our communication services look exciting."

The interim dividend will be 1.5p net per 25p share, against the 0.525p paid last time and 1.575p which the chairman says would have been paid had the proceeds of the May 1980 issue been available for a full year.

Earnings per share, given as 15.3p (£4.44), are calculated before a £175,000 credit in respect of extraordinary items.

Tax nil last time, was £231,000 provided at the rate expected to apply to profits for the full year.

## London Shop shows slight fall but raises payment

TAXABLE PROFITS of London Shop Property Trust fell marginally from £1.14m to £1.09m for the year to April 30 1981, after interest of £0.75m, against £1.26m. Gross income dropped from £2.4m to £1.88m.

The final dividend, however, is being stepped up from 2.15p to 2.75p net for a total of 3.75p (£3.1p) per share—an increase of almost 21 per cent.

The company is confident that the financial position is such that ordinary holders can look forward to a satisfactory trend of increasing dividends over the next few years.

The company's financial position has been further strengthened and a better base has been provided for future growth. The Board states, "Net borrowings and interest charges were again reduced through sales of properties which did not fit well into the portfolio, in which advantageous terms could be obtained."

As a result, the cover for dividends is no longer dependent upon property trading profits and the critical results of the housebuilding activity.

Tax charge was £208,000.

(£221,000) and stated earnings per 25p share slipped from 7.1p to 6.5p. There were extraordinary credits of £437,000 (£1.14m).

Ordinary shareholders' funds as at April 30 1981 were £294,94m. On a diluted basis, this figure would be £31.56m, equivalent to 176.5p per ordinary share.

Broadland Properties, an associate of McLeod Russell, has acquired 288,492 ordinary shares of London Shop Property Trust equal to 2.36 per cent. At yesterday's closing price for London Shop of 100p (up 2p) this stake is valued at £238,066.

In addition Broadlands has acquired £10,500 64 per cent convertible loan stock 1984. McLeod Russell already owns 2,427,962 ordinary shares of London Shop (20 per cent) and £351,325 of the loan stock.

## CANNING GLASS

Holders of Canning Town Glass 13 per cent debenture stock 1981-86 at a meeting have passed an extraordinary resolution for the repayment of the stock.

## Ferry Pickering lower

A FALL in profits was shown by the Ferry Pickering Group for the year to June 30 1981, the pre-tax figure emerging at £1.24m, compared with £1.43m on turnover up from £7.55m to £7.88m.

In his interim report the chairman said that an increase in demand was being experienced which, if sustained, would justify quiet confidence. Second-half pre-tax profits were £582,468 compared with £688,946.

The final dividend is 1.6p (same) paying a repeated net total of 2.6p. A 1-for-10 scrip issue is also proposed. £222,446 (£222,446) earnings retained profits of £546,886 (£600,250).

The pre-tax surplus included interest and rental received. Stated earnings per 10p share were lower at 8.96p (£7.46p). Tax was down at £446,316 (£601,563), minority interests came out at £2,049 (£1,867) and there was an extraordinary debit of £11,093 (nil) for reorganisation.

## Austin Reed down to £0.21m at six months

Taxable profits of Austin Reed Group, the clothing retailer and manufacturer, declined from £370,000 to £208,000 for the 26 weeks to August 15 1981 on marginally improved turnover of £21.58m, compared with £21.05m.

The directors say the group fought hard to maintain sales and useful gains were made in the new ladies departments. However, despite improved margins due to cleaner stores, the failure to achieve any volume increase in men's clothing badly affected the results.

On the outlook they say retail sales in September have shown a better trend but "an early or lasting improvement in business still looks fairly remote." However, the recent weakening of sterling "offers better prospects for tourist trade as well as for exports and royalty income."

The net interim dividend is being maintained at 0.8p per 25p share—for the year to January 31 1981 a total of 3.36p was paid from pre-tax profits of £1.76m.

There was again no tax charge for the half-year.

Two small retail businesses acquired in the early part of the year made a modest contribution to group profits in and abroad, the group's shops in Holland traded profitably but the Swedish branches lost money due to the renewed economic problems in that country, the directors say.

The manufacturing division achieved profits comparable with last year and Chester Barr again produced satisfactory results.

## TV SOUTH

Television South, which recently acquired the franchise from the Independent Broadcasting Authority for the south and south-east area, has secured development finance of £15m for its new studio headquarters at Vinters Park, Maidstone.

The site comprises about 11 acres and the studios will occupy 88,000 sq ft in total. Funding for the project was arranged by First Leasing Consultants.

Television South will commence transmissions in January 1982.

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Allianz expects further satisfactory results in 1981.



## RESULTS FOR SIX MONTHS ENDED 30TH JUNE 1981

A summary of the unaudited consolidated results of Vickers Limited for the six months ended 30th June 1981 is shown below. The profit before tax was £9.5m. The comparable figure for 1980 was £5.7m. The £3.7m is the result of taking the £12.6m for Vickers less the exceptional interest received on nationalisation compensation relating to prior years of £8.2m and adding the profits of Rolls-Royce Motors Holdings of £1.3m reported for this period but which were before the merger. It also compares with £1.7m for the merged company for the whole of 1980 again excluding the exceptional prior years interest.

Negotiations continue with the Ministry of Defence on the outstanding claims arising out of the premature cancellation in 1979 of the Iranian tank diesel engine contract. However, it is expected that these negotiations will be completed before the end of this year and we will then be able to report in our Accounts for 1981 the payments received and the accounting treatment which we have adopted. In the meantime the costs and losses being incurred during this period at the Diesel Military Engine facility as a result of plant under-utilisation following the contract cancellation. Such costs and losses at the current level were not being incurred in the first half of 1980.

For most of our UK engineering manufacturing businesses demand remains at a low level and consequently prices are extremely competitive. Trading results have improved somewhat as a result of de-maning and cost saving actions, and the change in the US dollar sterling exchange rate has improved margins for trading in North America.

At the Annual General Meeting in June, we indicated that although the year had started disappointingly, we foresee that the results for the year as a whole should show some improvement over those of 1980; this has been borne out to date. We still see no signs of an upturn in the UK economy and the recent increase in interest rates further adds to the burden of our costs and may well delay any increase in activity.

Nevertheless present expectations are that profits for the year will exceed those of 1980 provided that the sterling equivalent of our sales denominated in foreign currencies, is not unduly affected by a marked strengthening of the pound sterling against those currencies between now and the end of the year.

The Directors have therefore declared an interim dividend of 4.55p (1980 4.55p) per £1 Ordinary Stock equivalent, with associated tax credit, to 6.5p (1980 6.5p) gross. The dividend will cost £3.3m and will be paid on 8th January 1982 to stockholders on the Register at 3rd December 1981.

Vickers Limited	Six Months to 30th June	Year
Unaudited half-year's results	1981	1980
Including Rolls-Royce Motors Holdings Limited with effect from 1st August 1980	£m	£m
Sales	288.3	210.6
Consolidated trading profit before interest	17.8	11.6
Interest payable less investment income	8.5	7.5
Trading profit after interest	9.3	4.1
Exceptional interest received on compensation on nationalisation in respect of prior years	—	8.2
Associated Companies	0.2	0.3
Profit before tax	9.5	12.6
Taxation	2.6	2.6
Profit after tax	6.9	10.0
Minority interests	0.5	0.3
Stockholders' profit before extraordinary items	6.4	9.7
Preference dividends	0.2	0.2
Ordinary stockholders' profit before extraordinary items	6.2	9.5
Earnings per £1 of Ordinary Stock: Excluding interest on nationalisation in respect of prior years	8.5p	1.3p
Including interest on nationalisation in respect of prior years	8.5p	13.0p

Vickers Limited, Vickers House, Millbank, London SW 1P 4RA

Advertisement for THE STATE ELECTRICITY COMMISSION OF QUEENSLAND, featuring a logo and text about a loan of \$32,000,000 and interest payments.

Advertisement for American Medical International, N.V., featuring text about 5% Subordinated Guaranteed Convertible Bonds due 1992 and 7% Subordinated Guaranteed Convertible Bonds due 1990.

Advertisement for AMI The International Health Care Services Company, featuring a logo and text about health care services.

Advertisement for Home Charm Limited, featuring text about unaudited results for the half year to 4th July 1981 and a list of sales, profit before tax, and earnings per share.

Advertisement for TEXAS HOME CARE, featuring a logo and text about home care services.















## UK COMPANY NEWS

## Beaumont Properties increases

PRE-TAX profits for Beaumont Properties have risen from £279,000 in 1980 to £311,000 in 1981. The company, which has a portfolio of properties in the south-east, says the full-year results will show a satisfactory improvement, says Mr. J. Hugh Jones, the chairman. Pre-tax profits in the last full year were £279,000.

As already announced, the interim dividend is held at 1.5p - last year's total payment was 1.25p. Earnings per share were 11.5p (1980) and 12.5p (1981). Mr. Jones says the company's trading figures for the full year will reach last year's £188,725, as the Board's stated policy is not to make any special provision for its properties, but to consider them as part of the company's long-term investment.

## 38% decline at Inchcape Enterprises

Badly hit by fluctuations on the exchange markets, Inchcape Enterprises, part of Inchcape group, reports a 38% per cent decline in interim profits and predicts that full year profits will fall short of the 1980 total. Mr. J. G. Holmes, the chairman, says the strength of the Japanese yen contributed to a sharp fall in earnings for the group's motor trading subsidiaries, M D Motors and Fidelity Motors. Despite a slight rise in turnover during the first half, both failed to repeat their performance of the first six months of last year.

## Assoc. Book rises sharply half time and pays 0.7p more

A SHARP RISE in profits in the first half of the current year is reported by Associated Book Publishers, restoring the pre-tax surplus to a similar level to that achieved in 1979. For the period to June 30 1981, the taxable profit emerged at £1.1m, compared with £202,000 for the corresponding period of 1980, on turnover up from £15.24m to £18.92m. The directors consider the results justify the confidence expressed by the chairman in his statement for 1980, and say it is now appropriate to increase dividends. Accordingly, they are stepping up the interim from 2.3p to 3.5p net per 20p share. Last year a total of 7.5p was paid from pre-tax profits of £1.7m.

For the remainder of the year they expect the group to continue the improvement achieved in the first six months. Commenting on the half year they say the depressed economic conditions "which adversely affected UK publishing profits in 1980, continued into the current year, but the remedial measures initiated last year are having the desired effect, publishing profits advanced in the first half from £45,000 to £258,000. The UK bookelling division which has been concentrating on refinement of its computer and wholesale operations in preparation for the second half year, high selling period, incurred an interim loss of £127,000 (£82,000) and the directors say a return to profitability this year is dependent on the volume of business in the second half. Taxable profits for the first half benefited by £135,000 from exchange differences.

## Elbar loss soars midyear

PRE-TAX losses of Elbar Industrial have increased from £393,870 to £548,512 for the first half of 1981, on increased turnover of £23.47m, against £21.89m, and the interim dividend is being passed. Last year, an interim of 1p net was followed by a final of the same amount. The directors explain that the major proportion of the loss arose from the provision made for rectification work on an engineering contract, which was delivered to a customer in April. No liability for the significant rectification costs, mainly incurred in July and August, could have been foreseen by the

Tax took £631,000 (£309,000) and after minorities of £207,000 (£143,000) the attributable balance came through at £259,000, compared with a deficit of £250,000. Stated earnings per share were 6.5p (7.1p loss).

Following a change of overseas subsidiaries' accounting dates, first-half earnings were for the period January to June (1980 November to April). The directors say the effect on comparative earnings is not material. Total taxable profits from overseas subsidiaries increased from £238,000 to £538,000. In Australia and New Zealand a delayed publishing programme, lower profits from the general publishing and agency operation and interest costs combined to produce a £108,000 decline in earnings to £430,000.

Action taken to put the U.S. subsidiary on a new footing resulted in trading losses being reduced from £259,000 to £95,000. Other attributable costs were £30,000 lower at £114,000. In Canada there was a 33 per cent increase in earnings from low publishing and a more viable general publishing and agency operation combined to produce pre-tax profits of £551,000 (£440,000). The directors say that the printing division continues to have difficulties but it is intended that steps now being taken will bring the operation into profit in 1982.

The decline in the value of sterling resulted in an addition to reserves of £600,000 on retranslation of overseas subsidiaries' reserves and inter-group indebtedness. directors at the time of the rights issue in May, they state. Had this provision not been required, operating profits would have shown an improvement over the same period of 1980, the directors add. Consideration of a dividend has been deferred until the final figures for 1981 are known. The company is engaged in vehicle and agricultural machinery dealing and engineering. Interest charges for the half rose from £775,884 to £834,898. There is again no tax and stated loss per 50p share, adjusted for the rights issue, was 20.74p (12.05p).

## Turriff expands midway

A RISE in profits was reported for the first half by Turriff Corporation for the period ended June 30 1981. The taxable figure rose from £242,000 to £413,000. Turnover was up from £23.3m to £24.9m.

"In the very difficult conditions prevailing it is encouraging that our profits for the first half of 1981 compare favourably with those of the corresponding period of 1980," says Mr. W. G. Turriff, chairman. "The measure of our second half year's profits is too early to forecast but we are in no way disappointed," he adds. The order book is reasonably satisfactory but current profit margins continue to be very competitive, he says.

"The liquid position is very strong which will enable us to apply our financial resources and management talents in more profitable directions," says Mr. Turriff. After tax took £3,000 (£5,000) and minority interests took an increased £44,000 (£18,000) distribution. Taxable profits rose to £366,000 compared with £219,000 last time and £303,000 for the last full year.

Last year the company paid a single dividend of 4p net per 25p share against 3.75p the year before. The full-year pre-tax profits were £1.25m on a turnover of £55.78m.

Midterm dip at Estates & General Increased interest charges pulled pre-tax profits of Estates & General Investments, property investor and developer, down to £341,000 in the six months to June 30, as against £478,000. The directors say the higher interest reflects their policy of building up asset value and rental income by developing an investment portfolio: profits before interest were slightly up at £1.17m, against £1.05m, on turnover lower at £1.7m (£1.8m). The interim dividend is raised to 0.6p net per 20p share (0.55p), and earnings per share are stated as 1.24p (1.57p). The total 1980 payout was 1.55p on taxable earnings of £517,053. Trading profits rose to £908,000 from £525,000, while surplus realised on the disposal of investment properties was £181,000 compared with £235,000. Interest charges totalled £728,000 (£572,000). Tax took £120,000 (£195,000), and there were minority losses of £8,000, against £2,000 profits.

## Similar auditors' report for Danks

IN THEIR report to members of Danks Gower for the year to June 30 1981, chartered accountants Clement Keys and Co. repeat their statement of last year, that since they had not been appointed auditors until after June 30 1980, it had not been possible for them to observe the stocktaking procedures as at that date, but that they had subsequently accepted that the procedures had been properly undertaken.

"They add in their latest report 'that subject to the foregoing in their opinion the financial statements... give a true and fair view of the state of affairs of the company and of the group at June 30 1981'."

The group's previous auditors, Touche Ross, resigned after qualifying the 1978/79 accounts over the non-availability of certain steel stock records. The 1980-81 accounts show that during the year a subsidiary purchased from Gowertron Trol-makers and Engineers steel at a total cost of £183,359, and rent paid to GTE in respect of office premises it owned and let to the

subsidiary under a monthly tenancy which, together with the cost of certain services provided by GTE, totalled £27,768. The figures were exclusive of VAT. According to the accounts Mr. A. J. S. Roe and Mr. T. J. Roe were interested in the transactions as holders (together with Mrs. A. J. S. Roe) of the whole of the issued share capital of GTE. At June 30 1981 there was no amount due to the group from GTE.

None of the other directors had a beneficial interest in any contract of significance to which the holding company or a subsidiary was a party during the financial year. The results of Danks Gower, which manufactures industrial boilers and processes steel, for the year to June 30 1981, reported on September 29, showed the group made pre-tax profits of £186,815, compared with a loss of £1.3m for the previous 15 months. Shareholders' funds were £11,066 (£11,26m). Net current assets stood at £1.99m (£2.35m). Meeting, Friday, October 22, at noon.

## Wolstenholme slips to £0.6m at interim stage

DESPITE lower first half taxable profits from Wolstenholme Rink, the Bolton-based producer of bronze and aluminium powder and merchant of pigments and chemicals for the printing and paint industries, Mr. Alan Green, chairman, is optimistic about the outcome for the year.

Business is still very competitive and margins remain under continued pressure but the results show a considerable improvement over last year's depressing second half, he says. In particular the second quarter has shown a marked improvement in the level of business. In the six months to June 30 1981 pre-tax profits fell from £306,000 to £228,000 on turnover of £7.41m compared with £7.89m. Tax took £276,000 (£388,000) leaving net profits of £352,000 (£418,000).

The interim dividend is being maintained at 2.5p net per 25p share - last year a total of 5.75p was paid on taxable profits of £1.13m. It would appear that Wolstenholme Bronze Powders has seen the end of destocking which had an adverse effect on the second half of last year. In addition, the drop in the value of sterling against the dollar has allowed

the company to conduct its important business in the U.S. at better profit margins. Productivity improvements have also helped, although there is still some way to go before the company reaches the profits seen in former years, Mr. Green says.

Charles Openshaw was caught by the effects of the world recession later than other group companies and suffered a setback in the first half. Difficulties in the printing industry at home and foreign currency restrictions in many of its traditional overseas markets have been the major problems. The directors are, however, looking to some recovery in the second half.

The other subsidiaries have all fared reasonably well, not least the new acquisition Procter Johnson which has been able to secure some very substantial export business to be shipped during the rest of this year. All comparative figures for the first half of last year have been restated to exclude current cost adjustments to copper transactions, which are no longer included in the historic cost CCA figures in the 1980 accounts. This has had the effect of increasing the comparative taxable profits by £86,000.

## ARGENTINE REPUBLIC SALE OF AN IMPORTANT COMPANY "INGENIO LA ESPERANZA S.A."

Within the ARGENTINE REPUBLIC, the "INGENIO LA ESPERANZA S.A." has a great extension of one of the most important regions of the country: Province of JUJUY.

DESCRIPTION OF THE COMPANY ON SALE: In the Province of Jujuy the sugar mill "La Esperanza" is situated in the District of SAN PEDRO and its chief land properties: "SAN PEDRO" and "EL OUEMADO" occupy almost the third part of this District. The land property is run across by the railways of the FERROCARIL GENERAL BELGRANO, which joins the Argentine Provinces of: BUENOS AIRES - CORDOBA - SANTA FE - TUCUMAN - SAETA and JUJUY to the REPUBLIC OF BOLIVIA. One of the most important roads in Argentina runs parallel to these railways. It is the National Road N° 34 which also joins these Provinces to Bolivia. The sugar mill which has an excellent location is situated 7,026 miles from the city of BUENOS AIRES, capital of the ARGENTINE REPUBLIC; 816 miles from ROSARIO (PROVINCE OF SANTA FE); 590 miles from the city of CORDOBA; 206 miles from the city of TUCUMAN; 527 miles from the Port of ANTOFAGASTA (Republic of CHILE).

TOTAL SURFACE: The sugar mill LA ESPERANZA has 70,873 hectares, 13,000 hectares of which are in operation, being the area used for the sugar cane of 7,747 hectares.

INDUSTRIAL CENTER: Due to its production, it is the 4th. most important sugar manufacturer of the country. It has one sugar mill and one alcohol distillery with their own warehouses and machinery described as follows:

SUGAR MILL: It is located in ten adjacent metal frame haves with rubblework walls and concrete floors, lying on a surface of 8,827 square meters. It has 2 grinding machines (B M A. and Mirreles Watson) with the complete sugar manufacturing and packing set. Its grinding powers 6,000 tons per day; it has a HESSER packing machine for 200 tons a day in bags of 2.2 pounds and 4.4 pounds. Its warehouses have a total surface of 15,877 square meters.

ALCOHOL DISTILLERY: It is located in one separate have with a surface of 690 square meters and a distillation power of 17,173 U.S. gallons a day.

DESCRIPTION OF THE REGION: Its warm and continental sub-tropical climate with very little frost in winter is good for the sugar cane. In the Province of JUJUY the sugar cane reaches the highest output in tons per hectare and the best kind of saccharose in the country. Public bidding ordered by "Juzgado Nacional de Primera Instancia en lo Comercial N° 8 del Poder Judicial de la Republica Argentina, Secretaria N° 16" its address being Av. Roque Saenz Peña 1211-7th floor, Buenos Aires, Argentina, in the proceedings "Ca. Swift de la Plata S.A. y otros" about bankruptcy causing the liquidation of DELTEC ARGENTINA S.A. and DELTEC INTERNATIONAL LTD.

PUBLIC SALE OPENING DATE: July 31st, 1981.

PUBLIC SALE CLOSING DATE AND OPENING OF THE OFFERS IN SEALED ENVELOPES: October 26th, 1981, at 10 A.M. in the Judge's Bureau.

UPSET PRICE IN ARGENTINE CURRENCY: \$ 440,000,000,000.

NOTE: Quotation according to the "Banco de la Nación Argentina" on August 8th, 1981.

Financial Market: 1 USD = \$ 7,500. (Argentine Currency).

TERMS OF PAYMENT: 30% cash; 70% in 12 installments every six months with interest and adjustments. The Applications and additional information are available in the offices of DR. ROGELIO E. P. MONTOTO (TRUSTEE), Av. Presidente Roque Saenz Peña (Diagonal Norte) 1110, 5th floor, Office N° 4, Buenos Aires, Argentina. Code Number 1035. Extra information can be obtained from the Argentine Embassy in the following cities: Paris, Bonn, Canberra, Brussels, Beijing, Ottawa, Washington, Madrid, London, Tokyo, Mexico, Bern and Caracas.

## Clydesdale Bank BASE RATE

Clydesdale Bank Limited announces that with effect from 2nd October 1981, its Base Rate for lending is being increased from 14% to 16% per annum.

With effect from 3rd November 1981 interest charged on debit balances on existing Personal Credit Plan Accounts will be increased by 2% to 21% per annum debited quarterly (equivalent to an effective annual rate of 22.7%).

In the case of new P.C.P. Accounts the new rate of debit interest will be effective from 2nd October 1981.

## Co-op Bank announces a change in base rate

From 14% to 16% p.a. With effect from Friday, 2nd October 1981

Deposit Rates will become: 7 day deposits 14.50% p.a. 1 month deposits 14.75% p.a.

Short-term deposits up to 16.35% p.a. depending on amount & term (minimum £500 & 6 months)

Your caring sharing bank

## Yorkshire Bank Base Rate

With effect from 2nd October 1981 Base Rate will be changed from 14% to 16% p.a.

Yorkshire Bank Limited Reg. Office: 20 Merriam Way Leeds LS2 8NZ

## INSTITUTO DE CREDITO OFICIAL I.C.O.

7,000,000,000 PESETAS LONG TERM AND FLOATING RATE CREDIT

BANCO ARABE ESPAÑOL, S. A. BANCO DE VIZCAYA, S. A. BANCO ESPAÑOL DE CREDITO, S. A. BANCO HISPANO AMERICANO, S. A. BANCO INDUSTRIAL DE BILBAO, S. A. BANCO POPULAR ESPAÑOL, S. A. BANCO URQUIJO, S. A.

BANCO ARABE ESPAÑOL, S. A. BANCO DE VIZCAYA, S. A. BANCO ESPAÑOL DE CREDITO, S. A. BANCO HISPANO AMERICANO, S. A. BANCO INDUSTRIAL DE BILBAO, S. A. BANCO POPULAR ESPAÑOL, S. A. BANCO URQUIJO, S. A. BANK OF AMERICA, S.A.E. BANKERS TRUST COMPANY Branch in Spain CITIBANK, N. A. Branch in Spain MIDLAND BANK, LTD. Branch in Spain

BANCO DE VIZCAYA, S. A.





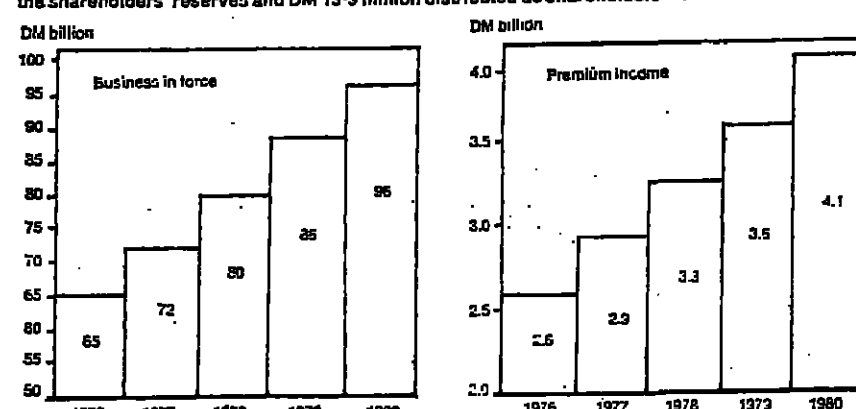






## Allianz continued

million, of which DM 1,285 million was allocated to policyholders, DM 13.5 million was retained in the shareholders' reserves and DM 13.9 million distributed as shareholders' dividend.



## Current Business

During the first six months of this year premiums written by the Allianz Group rose by 7.8 per cent. On 1st July 1981 an increase was implemented in motor insurance tariffs, the most important factor for Allianz. As a result Allianz is confident that the growth in premium income from direct German business will be greater in the current year than the increase of 6.3 per cent. in 1980. Foreign premium income has risen by some 50 per cent. during the first half of 1981 compared with the same period in 1980. This substantial increase in general reflects the growth in the activities of Allianz abroad, but it has been particularly affected by the rise in premiums from the United States where the appreciation of the dollar has been of considerable assistance. The expansion into new foreign markets has been continued in 1981. In addition to the investment in the United Kingdom, in Eagle Star Holdings Limited, Allianz has recently incorporated in Singapore a subsidiary with a share capital of S\$5.0 million; named Allianz Insurance (Singapore) Pte. Limited it will cover all sectors of non-life and industrial insurance. In Indonesia a representative office has been opened in Jakarta. Despite an increase in the amount and size of claims notified in Germany, the Allianz Group's claims experience for the majority of European countries has been better so far this year compared with 1980 and thus Allianz believes 1981 will show a further underwriting profit. As far as investment income is concerned, the present indications are that results will be satisfactory in 1981.

Allianz Life has increased the amount of new business written during the first half of 1981 and premium income is up by 9.8 per cent. compared with the same period in 1980. Total business in force for Allianz Life is now more than DM 100 billion.

## Boards, Management and Staff

In accordance with German law each of the companies of the Allianz Group has both a Supervisory Board and a Board of Management. The two boards are separate and no individual may be a member of both boards. In addition Allianz has three advisory boards, namely a Joint Advisory Board of Allianz and Allianz Life, an International Advisory Board and a Technical Advisory Board.

## Supervisory Board

Under the Co-Determination Law (Mitbestimmungsgesetz), which came into force in July 1976, the Supervisory Board of Allianz consists of 20 members, of whom 10 are elected by the shareholders in general meeting and 10 by the employees. Seven representatives nominated by the employees and three nominated by the trade unions are elected by the employees themselves in such a way as to give appropriate representation to different groups. Under the Co-Determination Law the Chairman and Deputy Chairman of the Supervisory Board are elected by a two-thirds majority of the Board; failing this, the shareholders' representatives elect the Chairman and the employees' representatives elect the Deputy Chairman. In addition, the appointment by the Supervisory Board of members of the Board of Management requires a two-thirds majority. However, if this cannot be achieved there are procedures under which the appointment will be made by simple majority and under which the Chairman of the Supervisory Board will have a second vote. Members of the Supervisory Board are normally elected for terms of five years but are eligible for re-election thereafter. Any member elected by the shareholders in general meeting can be removed by a simple majority of the shareholders in general meeting. In normal circumstances the Supervisory Board acts by simple majority vote. In the case of an equality of votes the Chairman of the Supervisory Board has a second vote. The principal function of the Supervisory Board is to appoint and supervise the Board of Management. However, certain matters, if they are not in the ordinary course of business and are of outstanding importance to Allianz, require the approval of the Supervisory Board.

## Board of Management

The number of Members of the Board of Management is determined by the Supervisory Board, the minimum being two. Each Member is appointed by the Supervisory Board for a maximum term of five years and is eligible for re-appointment thereafter, but in certain circumstances, such as a serious breach of duty or a vote of no confidence by the shareholders in general meeting, a Member may be removed by the Supervisory Board prior to the expiry of such term. The normal retirement age of members is 65. The management and representation of Allianz is the collective responsibility of the Board of Management, which formally meets at monthly intervals.

## Staff

Allianz Worldwide employs more than 25,000 people, of whom approximately 63 per cent. are full-time employees in Germany and 15 per cent. abroad. The recent growth in international business is reflected in the very large increase in the number of staff employed abroad, from 420 in 1976 to 3,639 in 1980. In Germany, the Allianz Group has a staff of around 15,500 and Allianz Life has around 5,900. Of these, approximately 4,500 and 1,500 respectively are employed as full-time staff. In addition, the sales organisation in Germany includes a further 42,500 full-time and part-time agents who work exclusively for Allianz and Allianz Life. The Allianz Group has a contributory pension fund which is designed to provide employees with a pension which, together with the social security benefits, is broadly equivalent to the employee's net income prior to retirement. At the end of 1980, the assets of the pension fund (Allianz Versorgungskasse) amounted to DM 1.25 billion, which fully covered the actuarial liability of the fund. There were further assets of DM 0.81 billion in respect of the funding of commitments to provide additional earnings related pensions for full-time employees and agents. Other benefits received by employees in addition to their salaries include an annual bonus, long service bonuses and the opportunity from time to time of acquiring shares in Allianz at a reduced price.

## Supervisory Board

Dr.-Ing. E. H. Dr. h. c. Hans-Günter Söhl  
Honorary Chairman of Thyssen AG,  
Chairman  
Gerhard Claassen  
Employee, Allianz Versicherungs-AG,  
Deputy Chairman  
Dr. Hans-Friedrich  
Spokesman of the Board of Management  
of Dresdner Bank AG,  
Deputy Chairman  
Dr. Wilfried Guth  
Spokesman of the Board of Management  
of Deutsche Bank AG,  
Deputy Chairman  
Alfons Goppel  
Employee, Bayerische Versicherungsbank  
AG, DRV-Deutscher Handels- und  
Industriearbeitsverband im  
Christlichen Gewerkschaftsbund  
Deutschlands  
Professor Dr. Herbert Grünwald  
Chairman of the Board of Management  
Bayer AG  
Dr. Max Hackl  
Spokesman of the Board of Management,  
Bayerische Vereinsbank  
Dr. Kurt Klason  
Former Governor of the Deutsche  
Bundesbank  
Georg Kohler  
Employee, Bayerische Versicherungsbank  
AG  
\*Elected by the employees.  
All of Konigsplatz 28, 6000 München 44, Germany

## Board of Management

Dr. Wolfgang Schieren  
Aged 54; joined Allianz in November 1956;  
Member of the Board of Management since  
April 1970. Chairman since July 1971.  
Dr. Peter Adolff  
Aged 48; joined Allianz in October 1976;  
Member of the Board of Management since  
October 1976 and has particular responsibility  
for Business Administration.  
Arno Paul Baumer  
Aged 61; joined Allianz in August 1949;  
Member of the Board of Management since  
January 1967 and has particular responsibility  
for Allianz Life.  
Dr. Dr. h. c. Marcus Bierich  
Aged 55; joined Allianz in July 1980; Member  
of the Board of Management since July 1980  
and is the Chief Financial Officer (formerly  
Member of the Board of Management and  
Chief Financial Officer of Mannesmann AG).  
Helmut Bossenmaier  
Aged 57; joined Allianz in February 1946;  
Member of the Board of Management since  
February 1971 and has particular responsibility  
for Marketing.  
Dr. Heinz Braun  
Aged 59; joined Allianz in January 1966;  
Member of the Board of Management since  
January 1966 and has particular responsibility  
for Engineering Insurance.  
Detlev von der Burg  
Aged 46; joined Allianz in October 1962;  
Member of the Board of Management since  
January 1975 and has particular responsibility  
for International Operations.  
Dr. Uwe Haasen  
Aged 51; joined Allianz in April 1958; Member  
of the Board of Management since January  
1974 and has particular responsibility for  
United States Operations.  
All of Konigsplatz 28, 6000 München 44, Germany

## Advisory Boards

Joint Advisory Board of Allianz Versicherungs-AG  
and Allianz Lebensversicherungs-AG

Dr.-Ing. E. H. Dr. h. c.  
Hans-Günter Söhl  
Honorary Chairman of Thyssen AG,  
Chairman  
Antonio Carlos de Almeida Braga  
Presidente do Grupo Atlantica-Boavista de  
Seguros  
Dr. Hellmuth Buddenberg  
Chairman of the Board of Management,  
Deutsche BP Aktiengesellschaft  
Chairman of the Board of Management,  
Rohrkohle AG  
Georg W. Claussen  
Chairman of the Supervisory Board,  
Biersdorf AG  
Horst Elfe  
Member of the Board of Management,  
Deutsche Eisenhandel AG  
President, Chamber of Industry and  
Commerce in Berlin  
Otto Esser  
President, Confederation of German  
Employers' Associations  
Dr. Friedrich Karl Flick  
General Partner, Friedrich Flick KG  
Eberhard von Heusinger  
Chairman of the Board of Management,  
Varta AG  
Wilhelm Karmann  
Chairman of the Board of Management,  
Wilhelm Karmann GmbH  
Karl Oskar Koenigs  
Partner, Bankhaus S. Metzler & Co. Sohn &  
Co.  
Dr. Jürgen Krackow  
Chairman of the Board of Management,  
Stahlwerke Röchling-Burbach GmbH  
Hans Jakob Kruse  
Spokesman of the Board of Management,  
Hapag-Lloyd AG  
Dr. h. c. Harald Kuhnert  
Partner, Bankhaus Sal. Oppenheim Jr. & Cie.  
Dr. Werner Lamby  
Member of the Board of Management,  
Vereinigte Industrie-Unternehmungen AG  
International Advisory Board  
Dr.-Ing. E. H. Dr. h. c.  
Hans-Günter Söhl  
Honorary Chairman, Thyssen AG,  
Federal Republic of Germany,  
Chairman  
Umberto Agnelli  
Vice Presidente, Fiat S.p.A., Italy  
Dick de Bruyne  
President of the Managing Board,  
Royal Dutch Petroleum Company,  
The Netherlands

## Technical Advisory Board

Dr. Jürgen Krackow  
Chairman of the Board of Management,  
Standard Elektrik Lorenz AG  
Chairman  
Reinhardt Abraham  
Member of the Board of Management,  
Deutsche Lufthansa AG  
Klaus Barthelt  
Chairman of the Board of Management,  
Kraftwerk Union AG  
Hermann Becker  
Honorary Senator, Spokesman of the Board  
of Management, Philipp Holzmann AG  
Professor Werner Breitschwerdt  
Member of the Board of Management,  
Daimler-Benz AG  
Dr. Bernhard von Gersdorff  
Member of the Board of Management,  
Berliner Kraft- und Licht (BEWAG)-AG  
Dr. Franz Josef Hufnagel  
Professor Dr. Klaus Kniez  
Chairman of the Board of Management,  
Vereinigte Elektrizitätswerke Westfalen AG,  
Professor, University of Dortmund  
Dr. Rolf Leber  
Member of the Board of Management,  
AEG-Telefunken Anlagentechnik AG  
Bodo H. Liebe  
Chairman of the Board of Management,  
Klockner-Humboldt-Deutz AG

## Accountants' Report

The following is a copy of a report from Deutsche Treuhand-Gesellschaft Aktiengesellschaft Wirtschaftsprüfungsgesellschaft, the auditors of Allianz, Accounting law and practice in Germany differ from those in the United Kingdom; the balance sheets and profit and loss accounts have not been restated to comply with United Kingdom law and practice. Set out under the heading "Restatement of Results" above there is a restatement of the profit and loss accounts amended to show underwriting profit and pre-tax profit in the manner normally adopted by United Kingdom insurance companies.

## To: The Board of Management

## ALLIANZ VERSICHERUNGS-AG and ALLIANZ LEBENSVERSICHERUNGS-AG

28th September, 1981

Gentlemen,  
We have examined the accounts of Allianz Versicherungs-AG (Allianz) and its consolidated subsidiary companies (together referred to as the Allianz Group) for the period from 1st January, 1976 to 31st December, 1980. The accounts of Allianz and the consolidated accounts were prepared in accordance with generally accepted accounting principles and legal requirements applicable to insurance companies in Germany and we issued audit opinions thereon in accordance with German law and without qualification. Details of subsidiaries included in the consolidated accounts are shown with asterisks in the table in the section headed "Allianz Interests in Germany" of the introduction document. The original accounts of Allianz and Allianz Group in the German language containing full figures and our unqualified opinions were published in the "Bundesanzeiger". The summary of profits in section II, balance sheets in section III and summary of balance sheets in section IV summarise the information given in the published accounts and, in our opinion, are fairly presented on the bases stated above in accordance with the accounting principles set out in section I. Amounts in this report are expressed in millions of Deutsche Marks (DM) unless otherwise specified.

## I. Accounting Policies

## 1. Bases of consolidation

(a) Subsidiaries  
The consolidated accounts are prepared in accordance with German law and consequently include all German subsidiaries in which Allianz owns directly or indirectly more than 50 per cent. of the equity capital and exercises management control. They also include five subsidiaries in which Allianz owns 50 per cent. or less of the equity capital but exercises control under a management contract.

Foreign subsidiaries are excluded, as are two German subsidiaries in which Allianz holds more than 50 per cent. of the equity capital but does not exercise management control. Allianz Life, in which Allianz has a 46 per cent. shareholding, is also excluded on the grounds that the businesses of life and general insurance are sufficiently dissimilar that its inclusion would materially distort the consolidated accounts. Financial information relating to Allianz Life is given in a separate section of the introduction document. Subsidiaries are consolidated on the basis of audited accounts made up to 31st December each year, employing uniform accounting policies. Details of all subsidiaries are shown in the sections headed "Allianz Interests in Germany" and "Allianz Interests Abroad" of the introduction document.

## (b) Participations

German law does not permit the equity basis of accounting for associated companies. Group profit, therefore, includes dividends received from investments in other companies, and from subsidiaries which are not consolidated, in the year in which the dividends are received. Participations are valued as shown in sub-paragraph 2 (a) (ii) below.

## 2. Accounting Principles

## (a) Investments

Revaluation of investments above cost is not permitted under German law. German law does not require the disclosure of market value or other valuation information. Profits and losses on the realisation of investments and amounts written off are credited or charged to the profit and loss account and not taken direct to reserves.

## (i) Land and properties

Land and properties are stated at cost less depreciation. Depreciation is charged at the maximum rates permitted by the fiscal authorities on the straight line or reducing balance methods as appropriate, and exceptional depreciation is charged when permitted by the fiscal authorities. German companies are not required to show details of total cost and depreciation, but must disclose details of additions (at cost), disposals (at net book value) and depreciation charged during the year, by class of asset.

Where profits arise on disposal of land and buildings, they may in certain circumstances be deferred under fiscal law, being applied to reduce the acquisition cost of additions to land and buildings within a given period of time. In such cases the additions are stated at cost, the deferred profit is deducted as special depreciation and normal depreciation is charged on the reduced cost.

## (ii) Participations

Investments in subsidiaries are stated at cost less amounts written off when there is evidence of permanent diminution in value. Amounts once written off are not subsequently written back even when the original cause of the write-off no longer applies. Other participations represent long term investments in either insurance or industrial companies held primarily for business reasons. They are valued in the same way as investments in subsidiaries.

## (iii) Securities

Securities comprise fixed interest investments, shares and other investments not classified as participations. They are stated at cost less amounts written off in accordance with legal requirements when market value is lower than net book value. Amounts once written off are not subsequently written back even when the original cause of the write-off no longer applies. From time to time shares may be acquired for the securities portfolio in companies where Allianz already holds a participation. In such circumstances the additional shares are classified as securities and are not included with the participations.

## (b) Unearned premiums

Unearned premiums, set aside to provide for periods of risk extending beyond the end of the financial year, are determined from premiums written during the year, less reinsurance and a

proportion of commission payable to agents, on the basis that premiums are written on the middle day of each month (the twenty-fourths basis).

(c) Outstanding claims  
Full provision is made for outstanding claims, including claim settlement expenses, and claims incurred but not reported. Outstanding claims also include a claims equalisation fund (Schwankungsrückstellung) computed according to insurance regulations.

(d) Expenses and commission  
Expenses and commission are written off in the year in which they are incurred, except to the extent that they relate to unearned premiums.

(e) Foreign currencies  
All assets and liabilities expressed in overseas currencies, except for participations, are converted to DM at rates of exchange ruling at the balance sheet date. Participations expressed in overseas currencies are converted at the lower of the exchange rate ruling at the time of purchase or the balance sheet date.

Revenue items in overseas currencies are converted at the rate ruling at the time of receipt or payment. Exchange gains and losses are charged or credited to the profit and loss account in the year in which they arise.

(f) Investment income  
Investment income comprises interest, dividends and rent receivable during the year on an accrual basis except for dividends which are accounted for only when received. Dividends include the related tax credits.

(g) Taxation  
The taxation charge mainly relates to German taxes computed by reference to business profits and is based on current reported figures. Timing differences are not normal in Germany where there are fewer adjustments necessary to reported figures for the determination of tax assessable. No provision is accordingly required for deferred taxation on timing differences.

(h) Pensions  
Amounts provided for pension contributions reflect the total pension liability computed actuarially on an actuarial basis.

## II Summary of Profits

This summarised revenue and profit and loss accounts of the Allianz Group for the five years ended 31st December, 1980 on the bases described above were as follows:

	1976	1977	1978	1979	1980
See note	DM million	DM million	DM million	DM million	DM million
Premiums written net of reinsurance	(a) 3,362.1	3,559.1	3,877.8	4,458.9	4,800.8
Other underwriting income	(b) 166.3	175.5	201.9	201.9	236.7
Total underwriting income	(c) 3,528.4	3,734.6	4,079.7	4,660.8	5,037.5
Claims, surrenders and refunds	(d) 2,156.6	2,400.9	2,506.4	2,880.8	3,082.3
Commission and expenses	(e) 850.7	878.8	899.1	1,026.6	1,148.0
Other underwriting expenses	(f) 373.3	424.6	418.1	510.6	544.2
Total underwriting expenses	(g) 3,382.6	3,702.2	3,823.6	4,418.0	4,800.8
Underwriting profit	(h) 145.8	162.4	256.3	241.8	236.7
Investment income	(i) 562.5	539.5	591.2	666.9	737.0
Other non-underwriting income	(j) 242.4	265.7	310.9	265.7	304.6
Investment expenses	(k) 112.3	167.0	201.5	193.0	229.4
Pension fund	(l) 124.0	119.0	133.2	139.0	153.0
Other expenses	(m) 276.5	267.4	251.9	352.3	380.0
	(n) 292.1	255.7	228.0	248.9	283.8
Profit before taxation	(o) 437.8	418.1	480.2	480.4	443.8
Taxation	(p) 246.8	253.3	289.1	291.1	280.1
Net profit before retention and minorities	(q) 191.0	164.8	191.1	189.3	163.7
Minority interests	(r) 9.8	9.8	11.1	10.2	11.1
Net profit attributable to Allianz Group	(s) 181.2	155.0	180.0	179.1	152.6
Dividends paid by Allianz in following year	(t) 53.4	53.4	53.4	53.4	53.4

## Notes:

(a) Premiums written net of reinsurance  
Premiums written 4,848.6 5,301.8 5,605.3 6,415.6 6,807.6  
Reinsurance ceded 1,486.5 1,812.7 1,728.0 1,958.5 2,006.8  
3,362.1 3,559.1 3,877.3 4,458.9 4,800.8

(b) Other underwriting income  
Premiums written net of reinsurance include the capital repayment element of certain policies. For the movement in provision for unearned premiums see note (d) below. The majority of life reinsurance business accepted is from Allianz Life.

(c) Claims, surrenders and refunds  
Interest on long term funds:  
Life reinsurance business 78.6 81.0 86.8 100.8 107.3  
Capital repayment type policies 66.7 74.2 83.3 93.0 97.8  
145.3 155.2 170.1 193.8 205.1

(d) Other underwriting expenses  
Increase in actuarial provisions for life insurance business 129.9 150.8 151.6 188.7 233.4  
Increase in other actuarial provisions 120.6 140.1 164.4 160.1 178.3  
Increase in provision for unearned premiums 41.2 55.7 56.8 68.8 83.3  
Other underwriting costs 81.4 48.1 49.3 69.5 69.2  
373.3 424.6 418.1 510.6 544.2

(e) Investment income  
Income from investments 684.6 686.7 759.0 851.1 938.9  
Profits from sale of investments 108.3 38.5 33.4 35.1 35.1  
733.9 725.2 792.7 886.2 974.0

(f) Other non-underwriting income  
Commissions 194.2 228.4 240.1 248.3 276.8  
Exchange gains 23.8 12.6 18.9 5.4 1.2  
Other income 24.4 22.6 55.3 118.9 127.1  
242.4 263.6 314.0 372.7 405.1

(g) Investment expenses  
Depreciation on land and properties 48.9 65.3 78.6 96.8 101.8  
Other amounts written off investments 25.8 50.1 72.4 110.2 128.3  
Administration costs 37.9 42.8 60.2 54.5 62.2  
112.6 158.2 211.2 261.5 292.3

(h) Pension costs comprise employer's contributions to the staff contributory pension scheme and payments to the non-contributory scheme for agents with exclusive contracts.  
(i) Other expenses  
Commissions 192.6 226.6 238.1 247.1 274.4  
Exchange losses 9.8 7.4 11.3 10.5 5.3  
Rebates on motor insurance premiums 2.0 2.0 2.0 2.0 2.0  
Other expenses 74.1 33.4 40.3 58.6 59.9  
278.5 269.4 311.9 327.6 351.6

(j) Apart from dividends approved in Annual General Meeting, appropriations to reserves are made from the attributable profit in any of the following ways:  
1. By the Board of Management from profit of the year.  
2. By the Annual General Meeting in the following year.  
3. In subsidiaries, reflected in the consolidation adjustments.  
Where appropriations to reserves are made in Annual General Meeting additional taxation costs arise. These costs varied between nil and DM 9.7 million in the five years ended 31st December 1980. Transfers to/from the special reserves are classified as provisions and included in other non-underwriting income or expenses.

(k) Dividends paid  
Dividends paid by Allianz in respect of the five years ended 31st December, 1980 were:  
Number of shares in issue  
Fully paid Partly paid  
1976 4,435,971 1,804,000  
1977 4,435,971 1,804,000  
1978 4,435,971 1,804,000  
1979 4,435,971 1,804,000  
1980 4,435,971 1,804,000

With effect from the 1977 dividend shareholders resident in Germany were also entitled to an imputed tax credit at the rate of 36/64ths of the dividend.

## III Balance sheets of Allianz and Allianz Group as at 31st December, 1980

The balance sheets of Allianz and Allianz Group as at 31st December, 1980, were as follows:

	See note	Allianz DM million	Allianz Group DM million
Assets			
Land and properties	(a)	969.2	1,250.0
Bonds and loans	(b)	1,583.4	2,103.2
Securities	(c)	1,500.8	1,500.8
Other investments	(d)	3,770.6	4,867.6
Total investments	(e)	7,824.0	9,861.6
Deposits held by ceding insurers	(f)	8,220.7	10,220.7
Insurance accounts receivable	(g)	2,362.9	2,119.6
Other assets	(h)	48.1	579.8
Total assets	(i)	11,575.0	13,782.7
Liabilities			
Unearned premiums	(j)	987.1	1,176.6
Policy and premium reserves	(k)	1,674.8	1,674.8
Outstanding claims	(l)	3,832.2	4,670.4
Other underwriting	(m)	1,333.9	1,687.7
Underwriting provisions net of reinsurance	(n)	8,828.0	9,807.2
Insurance accounts payable	(o)	563.3	577.2
Other liabilities and provisions	(p)	1,255.0	1,244.9
Minority interests	(q)	—	158.2
		9,805.0	11,575.0

مكتبة الأمل



De la Beche & Co. Trust	16	¢
Dr. Samuel	16	¢
C. Hoare & Co.	14	¢
Hongkong & Shanghai	16	¢
Knowsley & Co. Ltd.	16	¢
Langris Trust Ltd.	14	¢
Lloyds Bank	16	¢
Mallinshall Limited	16	¢
Edward Mansoa & Co.	17	¢
Midland Bank	16	¢
Samuel Montagu	16	¢
Morgan Grenfell	16	¢
National Westminster	16	¢
Norwich General Trust	16	¢
P. S. Relfson & Co.	14	¢

A.B.N. Bank	16 ½	Hambros Bank	16 ½
Allied Irish Bank	14 ½	Heritable & Genl. Trust	14 ½
American Express Bk.	14 ½	Hill, Samuel & Co.	14 ½
Bank of America	16 ½	Hongkong & Shanghai	16 ½
Henry Ansbacher	16 ½	Knowles & Co. Ltd.	16 ½
Arthurthout Latham	16 ½	Langris Trust Ltd.	14 ½
Associates Corp. Corp.	14 ½	Lloyds Bank	16 ½
Banco de Bilbao	14 ½	Mallinhal Limited	16 ½
BCCI	16 ½	Edward Manson & Co.	17 ½
Bank of Cyprus	14 ½	Middle East Bank	16 ½
Bank of N.S.W.	16 ½	Morgan Bank	16 ½
Banque Belge Ltd.	16 ½	Mutual Maitagu	16 ½
Bank of China Ltd.	16 ½	Northland Bank	16 ½
La Tamise S.A.	16 ½	National Westminster	16 ½
Barclays Bank	16 ½	Norwich General Trust	16 ½
Beneficial Trust Ltd.	15 ½	P. S. Refson & Co.	14 ½
Brenner Holdings Ltd.	15 ½	Slavenburg's Bank	16 ½
Bristol & West Invest.	17 ½	E. S. Schwab	17 ½
Brit. Bank of Mid. East	16 ½	Standard Chartered	116 ½
Brown Shipley	16 ½	Trade Dev. Bank	14 ½
Canada Perm't Trust.	16 ½	Trust Savings Bank	16 ½
Cayzer Ltd.	16 ½	TCB Ltd.	16 ½
Cedar Holding	14 ½	United Bank of Kuwait	14 ½
Charterhouse Japhet	16 ½	Whiteaway Laidlaw	14 ½
Choulouars	14 ½	Williams & Glyn's	16 ½
Citibank Savings	14 ½	Wintrust Secs. Ltd.	16 ½
Clydesdale Bank	16 ½	Yorkshire-Bank	16 ½
C. E. Coates	16 ½		
Consolidated Credits	16 ½	Members of the Accepting Houses Committee.	
Co-operative Bank	16 ½		
Credit Suisse	16 ½	7-day deposits 14.5%, 1-month 14.75%, Short-term 14.00%/12 month 16.35%	
The Cyprus Popular Bank	16 ½	7-day deposits on sums of £10,000 and under 11½% up to £50,000 and over £50,000 12½%	
Duncan Lawrie	16 ½	Call deposits £1,000 and over 14½%	
Eagle Trust	16 ½	6-month deposits 11½%	
E. T. Trust Limited	16 ½	21-day deposits over £1,000 15½%	
First Nat. Fin. Corp.	17 ½	Mortgage base rate.	
First Nat. Secs.-Ltd.	17 ½		
Robert Fraser	14 ½		
Antony Gibbs	16 ½		
Grindlays Bank	216 ½		
Guthrie Mahon	16 ½		

Federal Republic of Germany







# INTERNATIONAL COMPANIES and FINANCE

## Bos Kallis to acquire agro-assets of HVA

By Charles Batchelor in Amsterdam

**BOS KALLIS** Westminster, the Dutch dredging and construction group, plans to acquire the agro-industrial interests of Verneigde HVA. When the two companies expect to reach agreement on the sale of an undisclosed amount of cash and shares of HVA International, and HVA Holland, agro-industries, which carry out management, construction and processing work.

Bos Kallis is a major international contractor. The team has been involved in projects and recently set up a subsidiary to specialise in this. In May it established a joint venture with HVA to carry out two dairy and poultry processing projects worth together £170m in Libya.

HVA has been seeking a financial backer for some time because the size of the contracts in which it is involved has exceeded its own ability to provide guarantees. The company was considerably weakened when the Ethiopian Government confiscated HVA's sugar interests in 1979 which accounted for two-thirds of its total assets.

HVA valued the assets of its agro-industrial sector at £7.22m (£8.7m) at the end of 1980. Bos Kallis will acquire all these assets with the exception of a number of plantations. Mr Adrian Mak, chairman of the managing board, said it will also take on 50 employees working in the Netherlands and 80 employed overseas leaving only eight to be employed by HVA, which will function as a holding for its other interests.

HVA will retain a number of French and Belgian minority holdings valued at £1.1m, some sugar chemical operations worth £1.1m, as well as its claim on the Ethiopian Government which it valued last year at £1.22m.

HVA made a net loss of £1.63m on sales of £1.59m in 1980, compared with a profit of £1.33m on sales of £1.68m the year before. The sharp turnover drop resulted from the sale of its trading activities. Bos Kallis made a 1980 net profit of £1.53m on sales of £1.237m.

## Norway group for pipe tender

By Ray Gjestad in Oslo

**TWO LEADING** Norwegian industrial concerns have formed a new company, Norneating, which will tender for the job of coating pipe sections for Norway's new 840 km submarine gas gathering line.

The partners in Norneating, each with a 50 per cent stake, are Aker, the ship and platform building group, and Norcem, a building materials concern with interests in offshore activities.

## General Portland agrees to increased \$329m offer

By Paul Betts in New York

**GENERAL PORTLAND**, third largest cement group in the U.S., has approved an increased \$329m bid by Canada Cement Lafarge, the Canadian company, 54 per cent owned by Lafarge Copee of France.

The revised bid involves a cash tender offer of \$47 a share for all General Portland shares. Last July, General Portland rejected a \$45 a share bid by Canada Cement Lafarge, worth \$215m, on the grounds that it was inadequate.

At the time, General Portland also claimed the deal would raise anti-trust problems. But Mr James Lendrum, chairman of the U.S. company, now

says that price had been the main reason for the rejection.

In view of current economic conditions, the increased price of the offer was now in the best interest of General Portland shareholders, he said. Before the latest offer, General Portland shares traded at \$28 apiece. Afterwards they reached \$45. Before the rejection of the earlier offer in July, the shares had reached a peak of \$43.

The tender offer will begin by the end of this week and will be followed by a merger as soon as practical. Shares not tendered will be converted for cash at \$47 each.

The U.S. company has also

granted the Canadian concern an option to buy just over 1m authorised but unissued shares at the tender price.

The merger, if consummated, will create the largest North American cement producer, overtaking Lone Star Industries, the biggest at present.

Dallas-based General Portland, with income of \$25.3m on sales of \$312.5m last year, is mainly concentrated in the so-called Sunbelt region of the U.S. Canada Cement Lafarge, with operations in the U.S. and Canada, made a profit of \$620.9m (US\$17.4m) last year on sales of \$711.1m.

## Georg Fischer heads for setback

By John Wicks in Zurich

**GEORG FISCHER**, the Swiss engineering group, is experiencing profits weakness this year, partly as a result of consolidating certain foreign subsidiaries for the first time.

After seven months sales are 9 per cent ahead at SwFr 1.01bn (\$512m), but earnings have shown a decline. In 1980, group net profits partially recovered, improving to SwFr 16m on sales of SwFr 1.72bn.

The first time consolidations include the British subsidiary Georg Fischer (Lincoln) and the Portuguese group, Eurofer. The poor results to date also arise from an unfavourable showing by long-standing UK subsidiaries.

Swiss publishers Eduard and Christian Greif have become sole proprietors of the German newspaper Hamburger Morgenpost following the purchase of a 40 per cent shareholding from the Social Democratic Party. The Basle-based company Greif AG Verlag acquired a 60 per cent stake in the newspaper when it was threatened with closure in February last year.

The Morgenpost has a circulation of 155,000 compared with around 500,000 some years ago. It is the only major newspaper in Hamburg not controlled by the Axel Springer group.

## Swiss venture capital rights

By Our Zurich Correspondent

**TRANS K-B**, the Swiss venture capital group, is to raise SwFr 20m (\$10.1m) by a rights issue. Share capital is to be increased to SwFr 30m by the issue of SwFr 10m worth of new stock at 200 per cent of par value.

The company, which is listed on the Zurich Bourse, was set up at the end of 1979 and has since then specialised in participations in U.S. high-technology undertakings. Among other activities, it owns the Swiss computer systems company, Prime.

In the year ended June 30, Trans K-B's investments rose from SwFr 16.7m to SwFr 25.5m (\$12.9m). Net profits were SwFr 1.6m, and the board is to pay a first dividend of 2.5 per cent.

## Vallourec returns to the black

By Our Financial Staff

**VALLEUREC**, the French steel pipes group which fell heavily into the red last year, has bounced back to profit for the first half of 1981. Helped by high demand from the oil exploration industry, the group has made net profits of FF 29.2m (\$5.3m) for the half-year, against losses of FF 8m a year ago.

Sales were 16 per cent higher at FF 3bn, but it is clear that the main boost to the interim performance has come from improved margins.

When reporting a heavy loss for 1980, the company said that

its trading picture was not all gloom, pointing to the way demand from the oil and gas industries had strengthened, notably in the final months of last year.

Important sales to oil and gas exploration companies have been largely responsible for the recovery in profit margins.

For the whole of 1980, losses totalled FF 63.4m, compared with net profits of FF 1.6m in 1979 and FF 21.1m in 1978. Last year's performance resulted mostly from problem trading in small welded tubing, where the market was depressed

by low-priced foreign imports.

For shareholders, which included the steel holding company, Denain Nord-Est Longwy, with a 23.4 per cent stake, last year's losses meant that, once again, there was no dividend. In 1979 it did not make a cash payment, distributing shares instead in its contracting subsidiary, Entrepose.

Late last year, Vallourec set up an oil and gas equipment company jointly with Hughes Tools of the U.S. The new venture is based in France and was formed with initial funds of FF 50m.

## Fortia sees 20% annual sales growth

By Westerly Christner in Stockholm

**FORTIA**, the Swedish pharmaceuticals company which has attracted foreign investors' interest because of its developments in biotechnology, forecasts an average sales growth of between 15 per cent and 20 per cent during 1982-84, according to a prospectus just released giving details of new share issues in the U.S. and Sweden.

In the coming three-year period the firm's share of sales expansion will take place in West Europe, North America and Japan. Further growth in the company's marketing organisation, internationally

could be complemented with corporate takeovers and various forms of joint ventures, the company says.

Pre-tax earnings during the period are reckoned to outpace sales, implying an improvement in profit margin. Over the long run the goal is to successively raise profits on total capital to 20 per cent. The aim is to increase dividends in line with the planned profits growth. Over the past decade average yearly dividend growth has been 22 per cent.

Investments in plant and equipment in the three years are estimated to cost between

SKr 450m-550m (\$83.3m-\$101.8m), primarily in Sweden, where the chief portion of production and research and development activities take place.

Total capital requirement in the period is predicted at SKr 650m-750m, three-fourths of which can be arranged through self-financing.

After the new issues in Sweden, group solvency (measured as share capital plus 50 per cent of the untaxed reserves in relation to total assets) is forecast to rise this year to 43 per cent from 33 per cent in 1980.

## First-half performance at Alitalia hit by strikes

By James Buxton in Rome

**ALITALIA**, the Italian state airline, has painted a gloomy picture of its performance in the first half of 1981. Its operations were affected not just by the general recession but, by strikes by pilots—who alone forced the airline to shut down for 16 days—and other personnel, as well as by government delays in authorising new internal tariffs.

The airline says its sales cost rose 37.2 per cent, spending on staff increased by 26.7 per cent and the cost of fuel was up 21.8 per cent compared with the first

six months of 1980. But the number of tonnes/kilometres operated fell by 8.8 per cent.

Income from traffic was up 15.3 per cent at L670bn (\$570m). Last year sales rose 42 per cent. In 1980 Alitalia sustained a loss of L12.5bn, slightly down from the 1979 loss of L14.5bn.

The airline is to increase its capital from L120bn to L141bn. Earlier this year it said it wanted to increase its capital to L340bn over the three years and had envisaged raising it by L60bn this year.

## Profits plunge at Swedish can maker

By Our Stockholm Correspondent

**PLM**, the Swedish metal can, packaging and waste recovery group, reports a substantial fall in earnings in the first eight months of 1981—to SKr 13.8m (\$2.15m) from SKr 58.9m in the comparable period last year. However, from the first four-month period to the second profits rebounded from a modest SKr 900,000.

Consolidated sales in the eight months totalled SKr 1.5bn, a rise of about 5 per cent. Of the total SKr 755m of sales came in the first four months.

The eight-month profit decline was attributed both to the start-up of PLM's aluminium can plant at Malmö, which is estimated to have cost SKr 35m, as well as a large fall in earnings for PLM PAC, the domestic can and packaging unit. PAC earnings dropped to SKr 15m in the period from SKr 50m.

Costs for running in the new factory will continue through the third four-month period, writes Mr Ulf Laurin, the managing director. The plant is expected to be operating at full capacity by 1982.

For the year as a whole Mr Laurin forecasts pre-tax earnings of around SKr 30m-40m compared with last year's SKr 96m. No forecast for 1981 sales was given. Last year consolidated sales reached SKr 3.27bn.

## Disposal by Banco Urquijo

By Jane Monahan in Madrid

AS PART of a policy of restructuring its investment portfolio, Banco Urquijo, Spain's leading merchant and investment bank, has agreed to sell its indirect participation in a pharmaceuticals company for Pta 900m (\$10m).

The company, Quimica Farmaceutica Bayer, which before the purchase was owned jointly by Bayer of West Germany and Productos Quimicos Sinteticos, will now become a 100 per cent affiliate of the West German group.

Banco Urquijo's involvement in the transaction arises from its 45 per cent stake in Productos Sinteticos. Other less important shareholders in this financial company were Banco Hispano Americano, which has a cross-share relationship with Banco Urquijo, and Explosivos Rio Tinto, Spain's biggest private chemicals group.

The sale of the pharmaceuticals company comes shortly after Banco Urquijo's decision to pull out from Galerías Preciados, one of Spain's biggest store groups.

# Barclays Bank Interest Rates.

## BASE RATE.

**Barclays Bank Limited and Barclays Bank International Limited** announce that with effect from the close of business on 1st October, 1981, their Base Rate was increased from 14% to 16% per annum.

This new rate applies also to Barclays Bank Trust Company Limited.

## RATES FOR SAVERS.

**Bonus Savings and Payplan Accounts.** Interest paid was increased from 13½% to 15½% per annum.

**Ordinary Deposit Accounts.** Interest paid was increased from 11½% to 14½% per annum.



Reg. Office: 54 Lombard Street, EC3P 3AH. Reg. No's 48839, 920880 and 1026157.

هكزا من النحل



**Lloyds Bank International Limited**

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September 24, 1981

This announcement appears as a matter of record only.



**Deutsche Bank AG**  
New York Branch

Commercial Paper Program

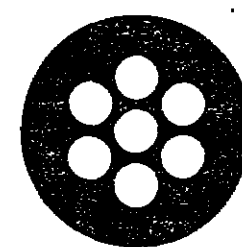
The undersigned acts as a commercial paper dealer for this program.

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**SECURITY PACIFIC NATIONAL BANK**

**AL SAUDI BANQUE**

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**THE SAUDI BRITISH BANK**



## Japanese bond offers have poor reception

By Richard C. Hanson in Tokyo

SEPTEMBER'S public offering of long-term government bonds has met with a poor response from individual investors, leaving a large amount of unsold bonds with the securities houses. The buyer response casts further doubt on whether the Ministry of Finance can restrain long-term interest rates from rising.

Underwriters estimate that about 40 per cent of the September bonds made available over the counter to investors went unsold. The government had hoped to sell 10 per cent of the ¥700bn (U.S.\$ 3bn) floated last month to the public at large. The balance was absorbed by the underwriting banks, securities houses and other financial institutions.

The yield on new government bonds, even after a compromise 14 per cent boost in the coupon, last month remains well below the secondary market level. Unless the market improves, the government will be under strong pressure to improve its terms further.

The new bonds yield 8.387 per cent compared with around 8.7 per cent available in the secondary market.

The government had been unable to issue public bonds, because of poor market conditions, since June. Bond prices have been under pressure from high interest rates in the U.S. But the main factor disrupting the market is the size of the government's borrowing requirement.

## Malaysia eyes yet more control of its plantations

By Wong Sulong in Kuala Lumpur

WITHIN A single month, close to 300,000 acres of prime agricultural land controlled by British groups has passed into Malaysian hands, with the taking over of Guthrie Corporation, Barlow Estates and Dunlop Estates.

Leading the Malay acquisition trail is Permodalan Nasional, the Government's investment agency, with backing from other federal and state government agencies and Malay co-operatives.

The acquisitions have opened a new, delicate phase in relations between Malaysia's politically dominant Malays and its economically powerful Chinese minority, raising the possibilities of the souring of racial relations and the jeopardising of the Government's New Economic Policy, which provides, in the first place, the prompting for such takeovers.

**Vulnerable**

The fact that many foreign plantations and trading groups are vulnerable to takeovers has led to a scramble by Malays and Chinese groups. This has created envy, suspicion and tension.

On the Chinese side is Multi-Purpose Holdings (MPH), the investment arm of the Malaysian Chinese Association, the Chinese partner in the Malaysian Government.

Under the new economic policy, the Government wants to see a 30:40:30 mix in the Malaysian corporate sector by 1990, on the basis of 30 per

cent for the Malays, 40 per cent for non-Malays and 30 per cent for foreigners.

The Malays feel that, by and large, the Chinese have met their corporate quota, and argue that any reduction of the foreign stake (now 47 per cent) should be allocated to Malays.

The Chinese, however, feel they are under-represented in the plantations and maintain they have to join the corporate chase to maintain their 40 per cent in the context of an expanding economy.

The Chinese have virtual monopoly over the booming building industry, but are short of land. Buying plantations and converting them into housing opens up enormous opportunities.

Early in September, Permodalan took control of the Guthrie Corporation of the UK, in a so-called down raid on the London market. One of the reasons it gave for the move was that it felt concerned at the Guthrie board's not consulting it on some major decisions — one being the sale of Guthrie Berhad, the South East Asia trading arm of Guthrie, to MPH.

Permodalan moved again two weeks later to take a 40 per cent stake in Barlow Estates, with Perlis Plantations taking another 30 per cent.

MPH followed quickly, with Tuesday's announcement that it had reached agreement to buy 51 per cent of Dunlop Estates Berhad from Dunlop Holdings of the UK for 252m ringgit (US\$108m) in cash.

Guthrie has 180,000 acres in

Malaysia. Barlow Estates has 37,500 acres and Dunlop Estates has 58,000 acres.

The only British company still with substantial plantation acreage left is Harrisons and Crosfield, with 185,000 acres, while Danish United Plantations and the French group, Socfin, own another 100,000 acres between them.

All three are vulnerable to Malaysian ambitions. Permodalan is eyeing Harrisons, while MPH is believed to have made contact with shareholders of United Plantations and Socfin.

**Uproar**

Early this year when it was revealed that MPH was about to acquire 51 per cent of United Malaysian Banking Corporation, Malaysia's third largest bank, the Malays within the ruling UMNO party created an uproar. A deal was finally struck whereby both MPH and Pemas, a government agency, are to have equal, 40 per cent, stakes in the UMBC episode reveals the racial and political sensitivities involved in Malaysia's corporate restructuring exercise.

A great deal of the suspicion and tension between the Malay and Chinese groups derives from differing interpretations of the New Economic Policy, and the fear by the respective races that they might be left behind.

An understanding will have to be reached soon between the Malaysian political leadership, outlining the ground rules to be played on the corporate chessboard.

## Hanimex boosts sales at Burns Philp

By Graeme Johnson in Sydney

BURNS, PHILP joined the ranks of Australian companies with revenue of more than A\$1bn, but the cost of diversification pegged profit growth back to 15.1 per cent in the fiscal year ended June.

Turnover rose an impressive 41 per cent from A\$711m to just over A\$1bn (U.S.\$1.1bn) as the contribution from its Hanimex subsidiary climbed sharply. Net profit, which rose from A\$17.6m to a record A\$20.2m, reflected substantial losses from its New Guinea plantations due to commodity price fluctuations.

Burns Philp has been steadily shifting the emphasis away from island trading and plantations to trading operations in Australia and the U.S. which the directors believe will ultimately show up in greatly increased earnings.

Profit was also restrained by a hefty interest bill, which soared from A\$21.9m to A\$28.9m largely the result of its purchases of a 66 per cent holding in Hanimex for more than A\$20m. S. Hoffmann for A\$35m and a stake in Avis Rent-A-Car.

But the company's solid growth has prompted directors to lift the annual dividend total from 20 cents to 21 cents a share, with an unchanged final payment of 11 cents.

The directors said that profit gain reflected an excellent year for Australian operations which increased profit by 350 per cent and account for 75 per cent of profits. Pacific area activities were disappointing, with a downturn of 69 per cent.

## Sharp rise in Howard Smith first-half profit

By Our Sydney Correspondent

HOWARD SMITH lifted profit 21.4 per cent in the half-year ended June, from A\$7.8m to A\$9.48m (U.S.\$10.8m). The coal, sugar and shipping group hoisted earnings, due mainly to higher dividend income and better returns from coal sales.

The interim dividend has been pegged at 5 cents a share on capital increased by a one-for-four rights issue in June 1980 and a one-for-four free scrip issue in May.

The company warned, however, that a series of factors, including a A\$1 a tonne coal levy, and industrial unrest could upset earnings growth in the current six months. The first-half was in line with a 21.4 per cent lift in turnover from A\$96.99m to A\$117.7m.

The profit was struck after tax of A\$4.4m (against A\$2.36m previously), minority interests of A\$1.2m (A\$790,000), interest of A\$1.69m (A\$846,000) and depreciation of A\$4.38m (A\$4.18m).

The half-year result was in line with estimates of profit growth in the opening quarter of 1981 by Mr W. Howard Smith, group chairman. Higher prices from April 1 were responsible for an improvement in earnings from the company's coal interests, he said.

## Lloyds Bank Interest Rates

Lloyds Bank Limited has increased its Base Rate from 14% to 16% p.a. with effect from Thursday, 1st October 1981.

Other rates of interest are increased as follows:

- 7-day notice Deposit Accounts and Savings Bank Accounts — from 11.5% to 14% p.a.
- Special Savings Plan — from 13.5% to 15.5% p.a.
- Cashflow Account credit balances — from 8% to 10% p.a.

The change in Base Rate and Deposit Account interest will also be applied from the same date by the United Kingdom branches of

Lloyds Bank International Limited  
The National Bank of New Zealand Limited

Lloyds Bank Limited, 71 Lombard Street, London EC3N 3AF

A group of Norwegian investors  
led by  
**Elkem a/s**  
and  
**A/S Kristian Jebsens Rederi**  
have acquired substantially all of  
the assets of the  
**Worldwide Alloy Products Business**  
of  
**Union Carbide Corporation**

The undersigned acted as financial advisor to the purchasers in connection with the above transaction.

**Dillon, Read & Co. Inc.**

October 1, 1981

This announcement appears as a matter of record.

**\$113,000,000**

Senior Term Loans and Credit Facilities  
for

**Elkem a/s**  
**Elkem Metals Company**  
**Elkem Metal Canada Company**

Dillon, Read Overseas Corporation

Bergen Bank A/S Den norske Creditbank  
Bank Mees & Hope NV Citibank, N.A. Commerzbank International S.A.  
Midland Bank Limited The Royal Bank of Canada Group Société Générale  
Union Bank of Switzerland WestLB International S.A.

Agent Banks

Bergen Bank A/S

Den norske Creditbank

October 1, 1981

هكيمان النحل

This announcement appears as a matter of record only.

**Commercial Paper Program**



**Deutsche Bank AG**  
New York Branch

We serve as a commercial paper dealer for this program.

**A. G. BECKER INCORPORATED**  
**WARBURG PARIBAS BECKER**  
INCORPORATED

September 1981

## Midland Bank Base Rate

Midland Bank Limited announces that with effect from Thursday, 1st October 1981, its **Base Rate** is increased by 2% to 16% per annum.



**Deposit Accounts.** From Thursday, 1st October 1981, interest paid on accounts held at branches and subject to 7 days' notice of withdrawal has been increased by 3% to 14% per annum. Abatement allowance on ledger credit balances for current accounts which are subject to the standard personal current account tariff and do not qualify for free terms will be 10% p.a.

**Midland Bank**



**Central American Bank for Economic Integration (CABEI)**

**U.S. \$20,000,000**

Floating Rate Serial Notes due 1984

For the six months  
5th October, 1981 to 5th April, 1982

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 18 1/4 per cent. per annum, and that the interest payable on the relevant interest payment date, 5th April, 1982 against Coupon No. 6 will be U.S. \$882.40.

The Industrial Bank of Japan, Limited  
Agent Bank

**The Fuji Bank, Limited**  
London

SDR 15,000,000  
Negotiable Floating Rate London  
SDR Certificates of Deposit due 5th April, 1984

In accordance with the provisions of the Certificates, notice is hereby given that for the six month interest period from 2nd October, 1981 to 2nd April, 1982 the Certificates will carry an interest rate of 16.33% per annum. The relevant interest payment date will be 2nd April, 1982.

The U.S. Dollar amount of interest payable in respect of the interest period expiring on 2nd October 1981 will be U.S. \$33,750.43 per SDR 500,000 Certificate.  
Credit Suisse First Bank Limited  
Agent Bank



# INTL. COMPANIES & FINANCE

A programme is under way to make South Africa independent of pulp and paper imports and develop exports. Jim Jones reports

## Sappi and Mondi plant for future

SOUTH AFRICA'S pulp and paper industry, which is the world's largest based on plantations of trees not indigenous to the country, has embarked on an expansion programme which promises to leave the country independent of imports and to expand export capacity substantially.

Sappi, the country's largest producer, is to spend R800m (about £100m) on a new pulp mill and a new paper mill in the Transvaal province, and to increase its paper manufacturing capacity from the current 600,000 tonnes to 800,000 tonnes in 1985.

Mondi, the 60 per cent-owned subsidiary of Anglo American Industries Corporation, has a R200m project to build a pulp mill with an annual capacity of 350,000 tonnes of hard and softwood pulp at a greenfield site at the Natal coast port of Richards Bay. Completion is scheduled for 1984, and the mill will deliver pulp to Mondi's 150,000-tonne newsprint and paper plant at Maseru.

By 1985, Sappi and Mondi, both of which are listed on the Johannesburg Stock Exchange, will have a combined capacity of 1,150,000 tonnes of pulp and paper. Sappi's plant at Maseru will produce only 1,000 tonnes a year of wrapping and industrial papers, while Mondi's plant at Maseru will produce 350,000 tonnes of newsprint and paper.

In the years preceding World War Two, private enterprise was not interested in the establishment of plantations, although imported varieties of tree such as pine and eucalyptus thrived in South Africa's rain belt zones. For example, a pine which will take more than 50 years to reach maturity in Canada or Sweden can be felled after 15 years in the Transvaal.

The state was stepping in mainly to provide employment for poor white families. The area it had under afforestation increased from just over 30,000 hectares in 1923 to 137,000 hectares in 1938.

With the war and soaring timber prices, privately owned plantations expanded rapidly, and the rate of afforestation accelerated after the war to



provide wood for paper and for mine support timber and also for sawn products and tanning extracts from waste bark.

By 1978, the country, with the Transvaal included, had 1.14m hectares under afforestation—almost 1 per cent of the country's total area. Of that, about 30 per cent was planted for production of hard and softwood pulp, about two-thirds of which was for the paper industry.

In 1979, the last year for which figures are available, the pulp and paper industry used about 2m tonnes of timber while some 1m tonnes of timber were milled in Natal operated with bagasse, the feedstock derived from sugar cane.

There are limits to the forest area. Most of South Africa is arid or semi-arid and timber growing has to be confined to the Cape coastal belt and the summer rainfall areas of Natal and the eastern Transvaal. But, depending on the usual economic factors and expectations, some 20,000 hectares are added to forest plantations each year. That rate of expansion is thought may continue it beyond the turn of the century.

Availability of timber, therefore, is not necessarily a major problem for the paper industry. Mondi, for example, has 100,000 hectares of plantations owned by itself and

110,000 hectares of forest land is planting 8m saplings a year, on 5,000 hectares. Both can draw, in addition, from state-owned forests and private commercial foresters.

The main problem which had to be faced some years ago was availability of water and the problems of pollution.

Conventional chlorine bleaching processes are water-extravagant and lead to undesirably high effluent run-off, in South African terms. Ten years ago, Sappi developed oxygen bleaching, a slightly more expensive method than chlorine, but one which drastically cuts water consumption and pollution. So effective is the process that Sappi's Maseru mill puts no effluent into the small river on which it is located, while waste from the paper production process is used to irrigate pasture land.

Perhaps more important, however, are economic factors. In 1979, total domestic paper consumption was 1.1m tonnes, or on a per-capita basis just less than 40 kg. Consumption is estimated by the industry to have an average growth potential some two percentage points greater than the gross national product growth rate, or between 7 per cent and 8 per cent a year.

In addition, paper consumption is unevenly spread, with the white population's per-capita consumption only slightly less than that in Western

Europe. Some time in the next 20 years or so, the industry believes, there will be a sweeping increase in per-capita consumption by the country's predominantly black population. But for the present, the additional paper capacity being installed by Sappi and Mondi cannot be absorbed fully by the local market.

About one-half of the Richards Bay pulp mill's production is earmarked for export—a major factor in Mondi's decision to locate at an export harbour and anything up to 200-300 kilometres from some of its timber sources. Furthermore, Mondi's Maseru paper mill will have reached its full site capacity when a fifth paper machine is completed towards the end of this year. Future paper-making capacity will form part of the Richards Bay complex.

Sappi is locating its new pulp and paper mill nearer to its timber sources and will draw timber from a radius of about 90 kilometres. But it, too, will depend initially on exports.

Mondi sees the Richards Bay pulp mill as bringing in a net annual foreign exchange gain of R170m a year—half from exports and half from replacement of currently imported pulp. In its initial phase, Richards Bay will use 1.5m tonnes of pine, eucalyptus and wattle a year. But sometime during the next 20 years it is intended to double capacity. With that in mind the company intends to encourage private growers to develop forest lands in the hinterland, particularly in KwaZulu.

Both expansion projects are large in relation to the size of operations of the two companies. In round figures, Mondi, which was formed as a company in 1967, estimates that the replacement cost of its Maseru site is about R400m in 1980 terms. At the end of last year the capital employed by Sappi was just over R375m—with, of course, the assets in the books at historic cost.

Both companies seem set to carry heavy borrowing needs for the rest of the century. Of the R520m initial expenditure planned by Mondi, about R150m will come from new equity. Sappi reckons that R400m of its R800m needs will come from trade credits, leasing and long-term loan funds from South African banks and a further R100m from export credits.

This announcement appears as a matter of record only.

هكزامن الدول

September 1981

COFIRI

Compagnia Finanziamenti e Rifornamenti S.p.A.

Istituto per la Ricostruzione Industriale (IRI)

US \$175,000,000  
Medium Term Loan

Istituto Bancario San Paolo di Torino, New York Agency

Arab Banking Corporation (ABC)

The Fuji Bank, Limited

Istituto Bancario San Paolo di Torino

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Managed by

Arab Bank for Investment and Foreign Trade, Abu Dhabi

Gulf International Bank B.S.C. The Long-Term Credit Bank of Japan, Limited

The Mitsui Trust & Banking Company, Limited The National Commercial Bank (Saudi Arabia)

Co-Managed by

Banco Hispano Americano, S.A. The Saitama Bank, Ltd.

Provided by

Arab Banking Corporation (ABC)

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Gulf International Bank B.S.C.

The Mitsui Trust & Banking Company, Limited

Banco Hispano Americano, S.A.

The Commercial Bank of Kuwait S.A.K.

San Paolo Bank (Bahamas) Limited - Nassau

Istituto Bancario San Paolo di Torino

Banco di Roma - Hong Kong Branch

The National Bank of Kuwait S.A.K.

Arab Turkish Bank

The Fuji Bank, Limited

Arab Bank for Investment and Foreign Trade, Abu Dhabi

ITC Asia Limited

The Saudi National Commercial Bank, Bahrain

The Saitama Bank, Ltd.

Istituto Bancario San Paolo di Torino, New York Agency

San Paolo-Bahamas Bank, S.A., Luxembourg

Arab International Bank, Cairo

Moscow Narodny Bank Ltd, Beirut Branch

The Tokyo Trust and Banking Company Limited

Comptoir d'Escompte (South East Asia) Limited

Nagasaki Bank Limited

Arab Banking Corporation (ABC)

Agent Bank

NEW ISSUE

These notes having been sold, this announcement appears as a matter of record only.



U.S. \$30,000,000

KOREA FIRST BANK

(Incorporated with limited liability in the Republic of Korea)

Floating Rate Notes Due 1989

Merrill Lynch International & Co.

Chase Manhattan Limited

Banque Internationale à Luxembourg S.A.

Chemical Bank International Group

Crédit Lyonnais

Dai-ichi Kangyo International Limited

Daiwa Europe Limited

The Development Bank of Singapore Limited

European Asian Finance (HK) Ltd.

Fuji International Finance Limited

Korea Associated Securities Inc.

Lloyds Bank International Limited

Manufacturers Hanover Limited

National Bank of Abu Dhabi

Orion Royal Bank Limited

Saudi International Bank

J. Henry Schroder Wagg & Co. Limited

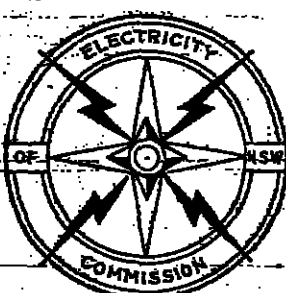
Société Générale de Banque S.A.

Standard Chartered Merchant Bank Limited

Sumitomo Finance International

September 1981

This announcement appears as a matter of record only



THE ELECTRICITY COMMISSION  
OF NEW SOUTH WALES

EQUIVALENT  
OF  
AUSTRALIAN DOLLARS  
A\$50,000,000

15 YEAR  
FIXED RATE STERLING  
LOAN

ARRANGED AND PROVIDED BY

National Westminster Bank Group

September 1981

ANZ BANK

Base rate

Australia and New Zealand  
Banking Group Limited  
announces that on  
and after

2nd October

its base rate will be

16% per annum

AUSTRALIA AND NEW ZEALAND  
BANKING GROUP LIMITED

(Incorporated with limited liability in the State of Victoria, Australia)

55 Gracechurch Street, London EC3V 0BN Tel: 01-623 7111

Hill Samuel

Base Rate

With effect from the close of  
business on October 2nd 1981  
Hill Samuel's Base Rate for lending  
will be increased from 14 per cent to  
16 per cent per annum.

Interest payable on the Bank's  
Demand Deposit Accounts will be at  
the rate of 14½ per cent per annum.

Hill Samuel & Co. Limited

100 Wood Street, London EC2P 2AJ

Telephone: 01-628 8011

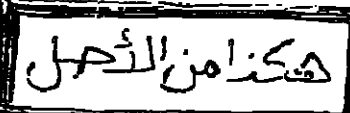








# COMMODITIES AND AGRICULTURE



## USSR may import 18m tonnes of U.S. grain

By DAVID SATTEN IN MOSCOW

THE SOVIET Union is expected to import an additional 18 million tonnes of U.S. grain over the next two years, according to a report by a senior U.S. official. The report, which was obtained by the Financial Times, says that the U.S. has agreed to supply the Soviet Union with 18 million tonnes of grain over the next two years. The report also says that the U.S. has agreed to supply the Soviet Union with 18 million tonnes of grain over the next two years. The report also says that the U.S. has agreed to supply the Soviet Union with 18 million tonnes of grain over the next two years.

## Asarco price cuts hit metals

By John Edwards, Commodities Editor

BASE METAL prices came back sharply yesterday on the London Metal Exchange, after a period of relative stability. The price of copper fell by 10 pence to 180 pence, while the price of zinc fell by 10 pence to 100 pence. The price of lead fell by 10 pence to 100 pence. The price of tin fell by 10 pence to 100 pence. The price of aluminium fell by 10 pence to 100 pence.

## FARMER'S VIEWPOINT Who pays to feed the hungry?

By JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

THE EEC has been able to return some of last year's contributions due to under-spending on the agricultural budget. This is because world prices of some commodities have risen, thus reducing the subsidies that have to be paid on Community exports. This development has been hailed as heralding a permanent raising of the world market prices which will, in the long run, level the playing field for the EEC more into line with the common run of world prices.

## EEC stockpile sugar plan backed

By JOHN WYLES IN BRUSSELS

THE EUROPEAN Commission confirmed yesterday that its plans to stockpile 1.2m tonnes of sugar carried over from last season, and 600,000 tonnes of "A" and "B" quota sugar from the current record harvest. This sugar is normally exported with EEC subsidies which are subsequently clawed back through a levy on producers.

## Cocoa buffer price raised

By Our Commodities Staff

THE International Cocoa Organisation's buffer stock price for cocoa beans again last night to \$2,410 a tonne from the \$2,360 set for yesterday.

## New curb on U.S. speculators

By NANCY DUNNE IN WASHINGTON

THE COMMODITIES Futures Trading Commission has approved a new speculative trading limit rule designed to prevent traders from amassing large numbers of contracts and producing the kind of turmoil which rocked the silver market in 1980.

## Trout bureau

By Sara Evans

THE British Trout and Salmon Marketing Association has launched a British Trout Bureau as a first step in an extensive promotional campaign.

## World output to rise

By OUR COMMODITIES EDITOR

WORLD sugar production of 85.122m tonnes was forecast by German statisticians, F. O. Licht, in his first estimate for the 1981/82 season issued yesterday. This compares with output of 84.7m tonnes in 1980/81.

## GRAINS

Barley initially traded higher but in a nervous market drifted lower. Wheat was steady, while corn declined on the back of barley. New crops came on the board but attracted little interest. Acl reports.

## SUGAR

LONDON DAILY PRICE—Raw sugar £175.00 (£180.00) a tonne Oct Sept-Oct. Nov prices: White sugar daily price £187.00 (£190.00).

## PRICE CHANGES

In tonnes unless otherwise stated.

## AMERICAN MARKETS

NEW YORK, Oct. 1. Gold prices were under moderate pressure as the market reacted with heavy trading to early bullish news from Mr. Garfield. Silver rallied in response to a report that the Federal Reserve would buy gold to support the dollar.

## BRITISH COMMODITY MARKETS

BASE METALS. LONDON METAL EXCHANGE. LEAD was particularly unresponsive as news of producer price cuts by Asarco saw the latter fall to 250 before a close of 254 and the former to 240 before a close of 240.

## COCOA

Future based in quiet conditions on strength of sterling. Physical business was scarce and the buffer stock purchases for the day were considered to be minimal reports Gill and Duffin.

## POTATOES

LONDON POTATO FUTURES—The market was very steady with no major buying from one source. After buying interest stopped, sellers put the market back to the level of the previous day.

## WEDNESDAY'S CLOSING PRICES

NEW YORK, Sept. 30. 11Cotton—Dec 22 1/2 (21 3/4), Jan 22 1/2 (21 3/4), Feb 22 1/2 (21 3/4), Mar 22 1/2 (21 3/4), Apr 22 1/2 (21 3/4), May 22 1/2 (21 3/4), Jun 22 1/2 (21 3/4), Jul 22 1/2 (21 3/4), Aug 22 1/2 (21 3/4), Sep 22 1/2 (21 3/4), Oct 22 1/2 (21 3/4), Nov 22 1/2 (21 3/4), Dec 22 1/2 (21 3/4).

## EUROPEAN MARKETS

ROTTERDAM, Oct. 1. Wheat (U.S. \$ per tonne): U.S. No 2 Dark Winter 13 1/2, U.S. No 2 Yellow 13 1/2, U.S. No 2 Red 13 1/2, U.S. No 2 White 13 1/2, U.S. No 2 Green 13 1/2, U.S. No 2 Blue 13 1/2, U.S. No 2 Purple 13 1/2, U.S. No 2 Grey 13 1/2, U.S. No 2 Black 13 1/2, U.S. No 2 Brown 13 1/2, U.S. No 2 Pink 13 1/2, U.S. No 2 Orange 13 1/2, U.S. No 2 Yellow 13 1/2, U.S. No 2 Red 13 1/2, U.S. No 2 White 13 1/2, U.S. No 2 Green 13 1/2, U.S. No 2 Blue 13 1/2, U.S. No 2 Purple 13 1/2, U.S. No 2 Grey 13 1/2, U.S. No 2 Black 13 1/2, U.S. No 2 Brown 13 1/2, U.S. No 2 Pink 13 1/2, U.S. No 2 Orange 13 1/2, U.S. No 2 Yellow 13 1/2, U.S. No 2 Red 13 1/2, U.S. No 2 White 13 1/2, U.S. No 2 Green 13 1/2, U.S. No 2 Blue 13 1/2, U.S. No 2 Purple 13 1/2, U.S. No 2 Grey 13 1/2, U.S. No 2 Black 13 1/2, U.S. No 2 Brown 13 1/2, U.S. No 2 Pink 13 1/2, U.S. No 2 Orange 13 1/2, U.S. No 2 Yellow 13 1/2, U.S. No 2 Red 13 1/2, U.S. No 2 White 13 1/2, U.S. No 2 Green 13 1/2, U.S. No 2 Blue 13 1/2, U.S. No 2 Purple 13 1/2, U.S. No 2 Grey 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## LONDON STOCK EXCHANGE

Fresh rise in bank lending rates taken quite calmly  
Equities down only 0.4 at 475.0 but short Gilts fall

Account Dealing Dates  
Option  
\*First Declara- Last Account  
Dealing Date Dealing Date  
Sept 24 Sept 25 Oct 1  
Sept 28 Oct 1 Oct 9  
Oct 12 Oct 23 Nov 2  
\*New-time\* dealings may take place from 9.30 am two business days earlier.

The two main investment areas of London stock markets took news of the fresh rise of 2 per cent to 18 per cent in clearing bank base rates relatively calmly yesterday. After sharp early fluctuations, the FT Industrial Ordinary share index settled only marginally lower on balance to record its smallest closing movement for a month. Similarly, long-dated Government securities appeared to have discounted the news and closed fractionally harder, but the shorts were put under pressure and ended lower.

Leading shares encountered selling immediately trading began and were soon showing losses of a few pence or so. The downturn gathered momentum on announcement of the latest hike in bank lending rates, but quotations soon steadied as bear closing developed. The early events were well illustrated by the FT 30-share index which showed a fall of 10.7 at 10.00 am and one of only 3.2 an hour later. Thereafter, the trend continued gradually higher in thin trading with sellers noticeably reluctant. Despite early dullness on Wall Street, leading equities showed continuing stability in the afternoon trade and the index closed a mere 0.4 down at 475.0.

Of the sectors, Banks failed in benefit from their decision to lift base rates yet again and closed a few pence easier. In contrast, Oils were livelier than of late, being influenced by bear-closing

following a report, later denied, of an Iranian attack on oil installations north of Kuwait. Announcement of the residue of the Seventh round of North Sea licences also contributed to some useful gains in isolated issues. The increase in clearing bank rates came as no surprise to the gilt-edged market, but the shorts, with some nervous selling, and in thin trading, lost before rallying on bear-covering to end down on the day. Long-dated stocks marked time for most of the session but found scattered support late which took quotations higher.

## Banks easier

Total contracts in Traded options amounted to 1,971 with oil issues well to the fore. British Petroleum accounted for three half of the business with 793 contracts, 475 of which were dealt in the October 20s, and 347 puts. Shell Transport attracted 169 calls and 109 puts. Japanese computer concern Fujitsu made its official London debut, trading at around 154p.

The latest increase in base lending rates had been widely anticipated and thus made little impression on the major clearers, which drifted lower. A modest late rally helped Midland close only a couple of pence cheaper at 306p, after 302p, while Barclays gave up 3 at 405p, after 402p. Elsewhere, Standard Chartered rallied 6 to 588p and Mercury Securities advanced 9 to 204p.

The Building leaders settled a few pence cheaper after small two-way business. House-builders were not helped by the prospect of higher mortgage rates, but closed above the worst. Barratt Developments settled 4

off at 214p, after 212p, and M. P. Kent a penny down on balance at 122p, after 120p. William Leach shed a couple of pence to 62p and John Laing the turn to 44p. French Kier, up 9 on Wednesday following the announcement that Trafalgar House had increased its stake in the company to 15 per cent, lost 4 at 75p. Wattle Blake Rose shed 7 for a two-day fall of 13 to 163p reflecting disappointment with the interim results. Of the occasional bright spots, Baxendale Holdings advanced 50 to 930p and Nottingham Brick gained 7 to 127p.

ICI remained a sensitive market and, after opening at 252p, dipped to 249p before rallying well to close unchanged on balance at 256p. Fisons, a couple of pence easier at one stage, moved up late to end a net 3 dearer at 135p. Wolskelheim Risk shed 5 to 100p on the lower half-yearly profits.

## Approach to Hiltons

Business in leading Stores was again lively with many hovering either side of their overnight positions. Gussies "A" proved a notable exception and dipped to 362p before rallying to end 2 dearer on balance at 373p. Special situations provided some exceptional gains among secondary counters. Renewed speculative demand lifted Grant Bros 25 to 180p and Tern-Cosmo 10 in 66p, while H. Samuel recovered from Wednesday's dullness on the inter-bank to close a net penny up at 106p.

The first-half earnings from Gratton were in line with market estimates and the price, down to 78p in front of the announcement, rallied sharply to close at 81p, higher than the previous interim results. Next Monday, firm 4 to 96p. News that Hiltons, which has already agreed merger terms with George Oliver, has received a takeover approach from Ward White, lifted the shares to 104p. Oliver rose 10 to 100p. Ward White, which also revealed reduced interim profits, held at the overnight level of 47p. Austin Reed, on the other hand, eased 3 to 86p, after 82p, following the disappointing interim results. Peters succumbed to selling and closed 10 lower at 75p.

Popular Electricals again fluctuated quite violently, although trade was on a much smaller scale than of late. The closing trend was narrowly mixed with GEC, after moving between extremes of 877p and 890p, closing 4 harder at 877p and Thorne EMI finishing 3 dearer at 416p, after 403p. Plessey, however, sustained a fall of 8 at 300p, after 308p, and Rascal cheapened 2 in 380p, after 382p. Secondary issues were featured by a jump of 20 to 180p in Air-call following the increased interim dividend payment and more-than-doubled first-half profits. Better-than-expected half-yearly earnings prompted a gain of 12 to 172p in Bowthorpe, while

Baker Electric rebounded 15 to 28p in a restricted market. Cray put on 8 at 80p and George Scholes 6 at 178p. Against a quietly dull trend among other Engineering leaders, Vickers hardened 2 to 148p in response to satisfactory first-half results. Kvaerner shed a couple of pence to 123p, while Hawker lost 4 to 270p. Elsewhere, Tuffin rose 7 to 103p following the 70 per cent jump in interim profits. G. M. Firth, in which Mr. J. W. Firth holds a near-19 per cent stake, advanced 9 to 131p on revived speculative support. Desoutter Bros closed a few pence dearer at 88p after the half-yearly figures.

Foods produced several bright features. Speculative buying fuelled by revived bid hopes helped Fitch Lovell rise another 9 to 75p and Linford gain 7 to 144p. George Bassett, another takeover favourite, attracted support and firmed 6 to 56p.

The interim dividend omission and near £1m first-half deficit caused Elbar Industrial to be marked down 20 to 160p. Elsewhere in miscellaneous industrial, Christies International, at 148p, lost 17 of the previous day's rise of 33 which followed settlement of the buyers' premium dispute within the auction and antique business. Sothebys, however, rallied from a lower early level of 370p to close a net 2 dearer at 385p. Westerns, in electronic advanced 15 to 285p in response to satisfactory interim results, while improvements of 18p were seen in Cawoods, 181p, EIS, 112p, and Ricardo, 380p. Staffordshire Potteries gave up 2 more to 32p on further consideration of the proposed £1.5m rights issue plus the poor results. The leaders passed a fairly quiet session and closed with a mixed appearance. Glaxo put on 4 at 344p and Bowater 2 at 203p, after 198p, but Unilever at 246p and Reckitt and Colman at 246p.

Newspapers and Publishers

Warren Plantations advanced 10 to 217p, or 2 above the contested offer from McLeod Russell, which was a similar amount up at 355p. Blankley Tea gained the turn to 79p following the cash offer from Eastern Produce, 2 up at 69p.

South African Golds improved for the third successive day reflecting the \$4.50 rise in the bullion price to \$435 an ounce coupled with a continued shortage of stock.

Prices moved ahead strongly at the outset and gathered momentum during the morning following reports of conflict between Iran and Kuwait. How-

ever, a denial of the Iranian Kuwaiti flare-up coupled with light profit-taking took prices off their best levels although the Gold Mines still managed a 6.7 gain at 377.9.

In the heavyweights Southval was particularly firm and closed 3 up at 213 while similar gains were registered by Buebe, 222, Hartbeest 330p and Western Deep, 220p.

In the London-based Financial issues Rio Tinto-Zinc rallied from 455p to close a net-10 better at 465p while Gold Fields were finally a net 12 firmer at 462p, having fallen to 447p in initial trading.

In Diamonds De Beers moved up 5 to 357p while Platignum showed impala a further 5 firmer at 400p reflecting the chairman's forecast of maintained profits in the current financial year.

Australian ran out of steam after the strong recovery over the previous two days. Boulderville remained a weak market and gave up 3 more to 76p reflecting the shutdown of the

## FINANCIAL TIMES STOCK INDICES

	Oct. 1	Sept. 30	Sept. 29	Sept. 28	Sept. 27	Sept. 26	Sept. 25
Government Secs	80.66	80.67	80.68	80.68	81.11	81.59	70.71
Fixed Interest	62.26	62.18	62.24	62.19	62.78	65.56	71.67
Industrial Ord.	475.0	475.4	475.4	475.4	474.7	465.1	476.7
Gold Mines	377.9	377.9	377.9	377.9	378.3	401.8	416.9
Ord. Div. Yield	6.51	6.58	6.58	6.57	6.55	6.23	7.59
Earnings, Vid. % (full)	10.75	10.77	10.65	10.21	10.88	10.57	17.52
P/E Ratio (net)	11.93	11.81	12.04	11.44	11.95	11.97	2.07
Total bargains	18,888	24,219	32,046	39,335	29,339	27,897	26,935
Equity turnover £m	125.29	171.35	170.15	169.89	171.89	171.89	171.89
Equity bargains	10,888	27,281	27,333	27,333	27,333	27,333	27,333

10 am 470.4. 11 am 494.7. Noon 472.2. 1 pm 471.5.  
2 pm 472.2. 3 pm 473.3.  
\*HI=10.81.

Base 100 Govt. Secs. 15/11/25. Fixed Int. 128. Industrial Ord. 1/7/35. Gold Mines 12/8/55. SE Activity 1974.

## HIGHS AND LOWS S.E. ACTIVITY

	1981	Since Completion	Sept. 29	Sept. 28
	High	Low	High	Low
Govt. Secs.	70.61	60.48	137.4	49.18
Fixed Int.	73.01	61.84	150.4	50.95
Ind. Ord.	697.3	444.0	597.3	45.4
Gold Mines	429.0	269.5	559.3	43.5

mine in Papua New Guinea. Broken Hill lost a like amount to 161p on consideration of the reduced full-year earnings.

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## FT UNIT TRUST INFORMATION SERVICE

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727.33	Carroll Insurance Ltd.	
2.66	100% Withdrawn, M&P 9/8/88.	
2.66	Equity Units	2.66
2.66	Property Units	2.66
2.66	1st Mortg. Sec.	2.66
2.66	2nd Mortg. Sec.	2.66
2.66	3rd Mortg. Sec.	2.66
2.66	4th Mortg. Sec.	2.66
2.66	5th Mortg. Sec.	2.66
2.66	6th Mortg. Sec.	2.66
2.66	7th Mortg. Sec.	2.66
2.66	8th Mortg. Sec.	2.66
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2.66	10th Mortg. Sec.	2.66
2.66	11th Mortg. Sec.	2.66
2.66	12th Mortg. Sec.	2.66
2.66	13th Mortg. Sec.	2.66
2.66	14th Mortg. Sec.	2.66
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2.66	51st Mortg. Sec.	2.66
2.66	52nd Mortg. Sec.	2.66
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2.66	89th Mortg. Sec.	2.66
2.66	90th Mortg. Sec.	2.66
2.66	91st Mortg. Sec.	2.66
2.66	92nd Mortg. Sec.	2.66
2.66	93rd Mortg. Sec.	2.66
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2.66	100th Mortg. Sec.	2.66
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2.66	102nd Mortg. Sec.	2.66
2.66	103rd Mortg. Sec.	2.66
2.66	104th Mortg. Sec.	2.66
2.66	105th Mortg. Sec.	2.66
2.66	106th Mortg. Sec.	2.66
2.66	107th Mortg. Sec.	2.66
2.66	108th Mortg. Sec.	2.66
2.66	109th Mortg. Sec.	2.66
2.66	110th Mortg. Sec.	2.66
2.66	111th Mortg. Sec.	2.66
2.66	112th Mortg. Sec.	2.66
2.66	113th Mortg. Sec.	2.66

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# INSURANCE PROPERTY BONDS

[illegible][illegible][illegible][illegible][illegible]

## OFFSHORE & OVERSEAS FUNDS

[illegible]

Continued on previous page







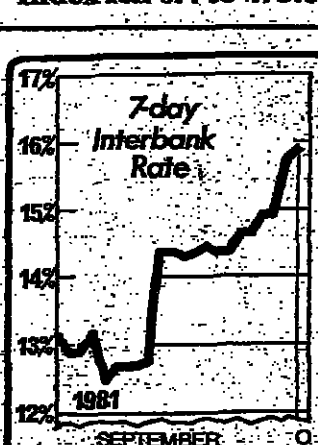




## THE LEX COLUMN

# Clearers take a second bite

Index fell 0.4 to 475.0



The prospect of widespread round-tripping produced its predictable effect yesterday morning, when Barclays led the clearers in raising base rates to 16 per cent. And while the authorities cannot be proud of the messiness of the operation, they can at least console themselves with the thought that the rise was the result of the relevant free play of market forces rather than over-manipulation by them as a fortnight ago.

In truth, though, the new "look no hands" system brought in during the summer depends just as much on signals as on the messiness of the operation. It is not clear, however, that the Bank is watching the rate at which the Bank bought bills from the discount market on Wednesday particularly closely as a pointer to the Bank's unpublished band of interest rates.

With the interest rate markets in greater equilibrium and sterling strengthening, it looks as if this latest turn of the rate may prove sufficient for the time being anyway.

The clearers have resisted the temptation of making extra profits out of the 1 increase. The Midland has come back into line with Barclays and NatWest in narrowing the spread between seven-day deposit and base rates to 1½ per cent. Last year when rates were at this level, the general spread was 2 points and the gap has not been narrower than this since 1973.

The fear of windfall taxes is plainly one factor, but the clearers also seem to be seizing the opportunity to wrest back market share. And the heavier pressure will fall on the building societies. Next Friday's meeting of the Building Societies Association is likely to prove much more than a routine gathering to establish new rates; the existence of the cartel itself may be at stake.

Vickers' interim figures take a lot of unravelling—but the underlying performance is stable, at a low base. Profits in the half year to June total £9.5m pre-tax; last year's published figure was £12.6m, but that included an exceptional credit of £3.2m and excluded £1.3m from Rolls-Royce Motors prior to the acquisition. So a more comparable figure for last year is £5.7m.

Part of the improvement from that level follows the sale of the business machine division—although the full scale of the

losses here (£4m) did not become apparent until nearer the year-end—and there is also a small net gain from the treatment of provisions against a cancelled defence contract. Profits from motor cars are a million or two up on last year's very depressed level, while Australia and South Africa are together up by roughly £1m.

Motor car profits should be well up for the full year. Volume is being maintained, margins have been improved by the successful launch of the new model, and every 5 cent fall in sterling adds an extra £500,000 or so to profits. Against that, the defence and general engineering side is likely to show a sharp setback, and margins on lithographic plates are under pressure.

At a guess, profits for the year might be around £25m; after £18m of finance costs. That would compare with just under £20m last time, but would still be an inadequate return on capital employed of well over £200m.

The scope for improvement here provides the main case for the share at 169p, where the yield is nearly 12 per cent. But until it starts to materialise, Vickers would be hard pressed to justify the rights issue that was being widely rumoured before the recent market break.

Hanson/Berec  
Hanson's formal offer for Berec concentrates on the apparent shortcomings of the latter's management in recent years, and underlines its own success story by way of contrast. Its financial arguments are a little less compelling, although the weakness of sterling and the stock market have both helped it considerably. Partly thanks to currency changes, profits growth has accelerated from 13 per cent after six months to 21 per cent after 10 and its cash terms now look a lot more attractive than they did before the market setback.

The rights issue queue still

# Bombing underlines oil supply threat

BY ROGER MATTHEWS

THE THREAT to Gulf oil supplies from the war between Iraq and Iran resurfaced yesterday when an Iranian aircraft bombed and damaged an oil-gathering station in northern Kuwait.

U.S. AWACS radar aircraft based in Saudi Arabia monitored the attack. Mr Alexander Haig, the Secretary of State, told the U.S. Senate Foreign Relations Committee in Washington.

The attack should serve as "a dramatic and God-given warning" that approval of the \$8.5bn (\$1.6bn) sale of AWACS to the Saudis was essential to protect both Saudi security and western oil supplies, said Mr Haig.

After an emergency Cabinet meeting in the Kuwaitis announced that Iran had carried

out the attack, but this was strongly denied in Tehran. A spokesman for the Iranian Joint Chiefs of Staff said: "The claim is totally untrue." He also rejected suggestions that Iranian pilots might have mistaken their targets.

"This is not possible because there were no military flights outside our borders on Thursday," he added.

Tehran Radio later accused Iraq of carrying out the raid.

The bombing attack was the first to be directed at an oil installation outside Iraq or Iran since the war started just over a year ago.

It came after a sharp intensification in the fighting, with Iraq responding to growing Iranian military pressure by bombing an oil pipeline leading to Tehran's main export ter-

minal at Kharg Island. After suffering reverses in the central sector of the war front at the beginning of September, Iraqi forces were last weekend thrown back across the Karun River north of the previously besieged oil refinery town of Abadan.

Kuwaiti officials said that fires started at the Umm al Aish oil-gathering station, only a few minutes flying time from the battlefield around Abadan, had been extinguished. The attack is not expected to have any effect on Kuwait's oil exports currently running at about 600,000 barrels a day.

Saudi Arabia, Bahrain and other Gulf States were quick to condemn the Iranian "aggression" and said that it could harm the stability and security of the region. Iraq said the raid was



IRAQ  
KUWAIT  
KUWAITI FACILITY BOMBED

further proof of the hatred Iran bears towards the Arab nation and described it as "an insane act."

Kuwait has complained several times about Iranian

incursions into its airspace when raids were carried out on border crossing points. The attacks then were thought to be in support of an Iranian warning against the flow of equipment to Iraq through Kuwait.

After the initial flurry of air attacks which caused a temporary halt to oil exports from Iraq and Iran in the early months of the war, both countries have resisted bombing the other's oil installations.

The recent softening in world oil prices has caused serious concern in Tehran and Baghdad. The two countries are jointly exporting little more than 1m barrels a day, providing slim funds to sustain the increasingly heavy financial demands of their war.

Iran and Iraq go for jugulars, Page 3

## First class stamp will cost 15½p in January

By Jason Crisp

THE POST OFFICE will announce next week that it is putting up up postal charges in January. The price of sending a first class letter will rise 1p to 15½p and a second class letter will cost 12½p, a rise of 1p.

Postal charges rose in January this year, increasing the cost of sending a letter by an average 16 per cent. The proposed increases would average 9.5 per cent which, the Post Office is likely to point out, is less than the rate of inflation.

It will be the second consecutive year that the differential between first and second class mail has been increased. Postal prices have risen by 50 per cent in real terms since 1970.

The Post Office—officially separated from British Telecom yesterday—will raise an additional £150m to £160m from the increases. The Post Office National Users' Council (PONUC), which is given three months' warning of any increase, will be sent full details next week.

The postal business made a profit of £23.3m on a turnover of £2.1bn last year, substantially less than the target set by the Government of profits of 2 per cent of turnover. It is unlikely to meet that target in the current financial year, although it will not ask the Government to increase its external financing limit set at £10m this year.

## Weather

UK TODAY

A COLD, showery north-westerly airstream will cover most of the country.

London, England, Wales, S.W. Scotland, Channel Isles Rain, heavy in places. Sunny intervals. Max. 17C (63F).

N.W. Scotland, N. Ireland Showers, heavy and wintry on hills. Max. 12C (54F).

Outlook: Sunny intervals and showers. Windy.

## WORLDWIDE

	Y'day	midday	Y'day	midday
	°C	°F	°C	°F
Ajaccio	22	72	17	63
Algiers	19	66	14	57
Amsterdam	10	50	10	50
Antwerp	10	50	10	50
Bahrein	26	79	26	79
Batavia	26	79	26	79
Bombay	26	79	26	79
Buenos Aires	10	50	10	50
Calcutta	26	79	26	79
Cairo	16	61	16	61
Cardiff	10	50	10	50
Colon	26	79	26	79
Copenhagen	10	50	10	50
Dublin	10	50	10	50
Edinburgh	10	50	10	50
Faro	10	50	10	50
Frankfurt	10	50	10	50
Glasgow	10	50	10	50
Hamburg	10	50	10	50
Helsinki	10	50	10	50
Imbabra	10	50	10	50
Jersey	10	50	10	50
Joazeiro	26	79	26	79
Lima	10	50	10	50
Lisbon	10	50	10	50
London	10	50	10	50

Cloudy, F-Fair, FG-Fog, H-Hail, R-Rain, S-Sunny, SI-Sleet, SN-Snow, T-Thunder, N-Noon GMT temperatures.

# Total and Elf win offshore licences

BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE GOVERNMENT yesterday ended a North Sea development wrangle with France's two leading oil companies—Total and Elf—by including them in the award of 11 offshore oil exploration and production licences.

The awards end the Government's seventh round of offshore licensing under which 90 blocks have been allocated—37 in March and 53 last December.

The Government had refused to grant licences to Total and Elf until the companies agreed to transport natural gas from their Alwyn field discovery through the proposed UK gas gathering pipeline. The Alwyn Field still needs development approval.

However, the demand lapsed last month when the Government abandoned plans for the pipeline.

The end of the dispute cleared the way for the award

of seven licences involving the two companies and four more which had been delayed for other reasons.

The wrangle had embroiled

IN A draft resolution to be put before the Council of Ministers, the European Commission partially confirms that British industry is paying more for its energy than continental competitors. The resolution calls for EEC member countries to work for "a greater harmonisation" of energy prices.

British Petroleum since it is a partner with either Total or Elf in four of the blocks awarded yesterday.

Of the 11 awards, one lies in the relatively unexplored South Western Approaches, two are in promising parts of the English Channel and eight are in the deep and stormy waters lying to the North of Shetland. British Gas and BP have been

awarded a block abutting the Dorset coast not far from their prolific onshore Wytch Farm field—at a time when the Government is forcing British Gas

Kuwaiti oil installations. BP finished the day with 10p at 270p. The seventh round boosted the shares of some of the smaller companies, notably Pict Petroleum, up 40p to 210p. London and Scottish Marine Oil rose 20p to 480p.

The Department of Energy refused to award seven blocks in the seventh round under its discretionary licensing system.

It would say yesterday only that some applications had failed to meet its criteria. It gave no indication when the Government might hold an eighth round.

The way may now be clear for early Government approval of Total and Elf's plans for Alwyn. The French companies hope to feed any gas they find into an existing pipeline running nearby from the Frigg field. Elf is operator for Frigg and Total is the lead company for its pipeline system.

# IBM to make sweeping changes

BY PAUL BETTS IN NEW YORK

INTERNATIONAL Business Machines (IBM), the world's largest computer manufacturer which employs 340,000 people in 125 countries and has annual revenues of more than \$26bn (£14.2bn) last night announced sweeping changes in its U.S. operations.

The restructuring is IBM's latest and most dramatic response to increasingly fierce competition in the data processing industry. It comes barely a month after IBM announced its first line of small business computers and its entry into the fast-growing personal computer market.

The company is realigning all of its marketing and service divisions in the U.S. under a single group management. The development and manufacturing divisions have also been restructured into two groups.

IBM, which has traditionally rigorously avoided laying off employees, also announced there would be no cuts in its workforce.

The decision to place all marketing and sales operations under one management may be the most significant change. In the past, IBM's main divisions, including data processing, general systems and office equipment, have operated as separate groups that have often found themselves competing against one another for sales of products which overlapped.

Mr John Opel, IBM's president, said yesterday that the new marketing group organisation was the first step towards IBM's objective of offering its entire product line through individual marketing units.

The restructuring of IBM's

manufacturing and development operations into two groups will now place similar or related products under common management. Mr Opel said this would enable the company to take greater advantage of rapid changes in technology and to co-ordinate long-range planning.

Under the new reorganisation, the Information Systems Group will be responsible for U.S. marketing and service operations of data processing, general systems (which include the personal computer), information records, office products, customer service and sealed engineering divisions.

The two manufacturing and development groups will be called Information Systems and Technology Group, and Information Systems and Communication Group.

# Agreement at Times averts closure

By Christian Tyler, Labour Editor

THE CLOSURE of the Times and Sunday Times was averted last night after a second intervention by Mr Len Murray, TUC general secretary.

Mr Murray persuaded Mr Rupert Murdoch, chairman of News International, Times Newspaper parent company, to accept a statement signed by leaders of the National Graphical Association, guaranteeing normal working by the machine men of the Sunday Times, whose pay and manning claim provoked the crisis.

Last night, the machine men's chapel (office branch) also agreed to accept the compromise solution.

The settlement was welcomed by Mr Murdoch who warned, however: "If there is any disturbance to regular production the people concerned will be dismissed without further warnings. We cannot afford another incident such as this which has already cost us more than £1m."

At the same time he said negotiations would be sought immediately with all the main unions at Times Newspapers, about improvements in efficiency and large scale economies.

The company was earning £100m a year in revenue, and it was "an absurdity" that the newspapers should not already have a profitable and expanding future on such a base.

The machine men had rejected the terms of temporary settlement on Tuesday night because they feared about a quarter of their 101 jobs would be axed.

Mr Murdoch had initially insisted that the trade be signed by Mr Vic Dunn, father of the chapel.

Under last night's agreement, it was signed by Mr Les Dixon, president of the NGA; Mr Tony Dubbins, assistant general secretary; Mr George Jerrom, national officer responsible for Fleet Street; and Mr Bill Booroff, a London region official. It was witnessed by Mr Murray.

The agreement says suspension of production and strict observance of procedures by management and unions.

All suspended staff apart from the NGA machine minders would suffer no loss of pay. They said they had stuck to the company, and the NGA and the Natsopa union would enter into immediate negotiations about a joint pressroom agreement.

There would be no interruption of production and strict observance of procedures by management and unions.

Continued from Page 1

## Mortgage

base rates will put even more pressure on societies.

A rise to 15 per cent would increase gross monthly repayments on a £15,000 loan over 25 years from £170.55 (at 13 per cent) to £193.20. An increase in the mortgage rate to 15 per cent would increase repayments to £199.20.

A proposal that building societies introduce a standard mortgage rate and scrap differential mortgage rates for higher loans may be discussed at next week's meeting.

The Housebuilders Federation warned yesterday that a rise in the mortgage rate would further reduce demand for new houses.

Continued from Page 1

## Base rates

inflation are bound to be worsened by the base rates rise. Sir Raymond Pennock, the CBI president, warned that the increase in business costs, which is estimated at about 1½p in a full year, will tend to increase prices.

A more immediate inflationary impact will come from mortgage rates. Every extra point on mortgage rates raises the retail price index by about 0.2 per cent.

The upward pressure on the RPI will be particularly unwelcome at the moment, since the annual rate of retail inflation showed its first significant increase for over a year in August, rising to 11.5 per cent.

In the longer term, the Government's view is that the

maintenance of competitive pressure by upholding the value of sterling and the control of the money supply will more than offset these influences on both inflation and output.

In his appearance on radio and television yesterday the Chancellor laid even greater stress on the need to reduce the level of pay settlements and to control public spending in order to restore the international competitiveness of British industry.

The danger of loosening the competitive pressure on the economy by allowing a fall in the exchange rate appears to be looming larger in the Government's thinking at present than purely domestic monetary considerations.

# ENI in Soviet gas pipe project

BY JAMES BUXTON IN ROME

NUOVO PIGNONE, the manufacturing subsidiary of the state-owned ENI energy group, has won a contract to supply 19 of 41 compressor stations for the Soviet gas pipeline to Western Europe.

ENI-Ente Nazionale Idrocarburi—yesterday confirmed that it would be virtual co-sharers along with a German-French consortium in arranging the supply of nearly all the compressor stations to the 3,500-mile gas pipeline, described as the largest international energy-sharing project in the world.

The value of the Nuovo Pignone order was not revealed, but a figure of \$1.1bn (£611m) has been unofficially quoted in recent weeks. The size of the contract won by the West German-French consortium for the other 22 stations would

confirm this. The consortium, comprising Mannesmann Anlagenbau and Creusot Loire, has been awarded the contract to organise the supply of 22 compressor stations, worth DM 2.2bn (£337m), to be set up along the pipeline route.

Italy decided firmly only in the past few weeks to participate in the pipeline project. It envisages taking between 4bn and 8bn cu metres of gas from it for 25 years from 1986.

The Soviet Union is understood to have expressed a preference for the use of Nuovo Pignone's compressor technology in the pipeline.

One remaining question is how the contract will be financed. It was reported initially that because of spending constraints, Italy was reluctant to put up more than \$500m to finance its share of the pipeline, even though the burden it was being asked to take on was be-

tween \$2.5bn and \$3bn. One Italian concern which expects to be involved in sub-contracts on the pipeline are Fiat and Italsider, the state steel concern.

Our Industrial Staff adds: The order confirms that the gas turbine business for the new Soviet pipeline has gone to European manufacturing associates of General Electric of the U.S. Of the 125 turbines ordered, ABC-Kanis will supply 47, Nuovo Pignone 57 and John Brown Engineering 21.

GE and its associates, which manufacture heavy-duty turbines to a GE design, have been large suppliers to the Soviet Union for several years. A major rival to the GE is the light weight, zero-derivative gas turbine in which Rolls-Royce is the leading supplier.

Contract for W. Germany, Page 5

# Independent survey reveals outright lift-truck leader.

Everyone claims their trucks are best. So why not ask a wide range of your fellow truck users which make of truck they think is best?

Business and Market Research Ltd. have recently done just that, publishing without our or the industry's knowledge, a totally independent and un-sponsored 1981 survey. 200 companies were questioned about their experience with the ten leading lift truck makes available in Britain today. Since most companies run mixed fleets, direct on-the-job comparisons were also possible between makes.

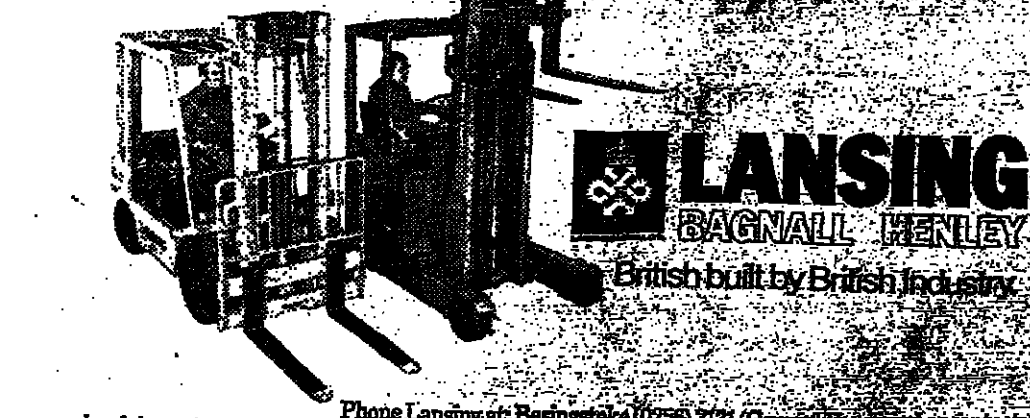
Asked to grade these makes according to the seven most important aspects of design, economy and efficiency, companies large and small soon pinpointed the overall leader.

Reliability	No. 1-Lansing Bagnall
High Quality	No. 1-Lansing Bagnall
Service back-up	No. 1-Lansing Bagnall
Good Design	No. 1-Lansing Bagnall
Low operating cost	No. 1-Lansing Bagnall
Long Life	No. 1-Lansing Bagnall
Competitive price	Equal First—Lansing Bagnall

Bearing in mind the wide range of makes and truck types involved, further comment would appear superfluous.

So for a practical demonstration of what these results can mean for your business, contact your local Lansing Depot right now.

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